

2022
City of Oshawa
Operating Budget by Department

Department: COMMSERV Community Services

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Vaiance %
Community Services										
Strategic and Business Services	6,851,203	7,736,708	7,824,071	62,650	56,329		(4,800)	7,938,250	201,542	2.6
Fire Services	27,933,189	28,137,546	29,436,760	145,000	(19,350)		7,790	29,570,200	1,432,654	5.1
Operations Services	26,726,425	27,848,416	28,281,641	390,600	1,069,228		373,800	30,115,269	2,266,853	8.1
Recreation & Culture Services	12,795,233	15,762,810	12,181,812	142,580	609,246	(900)	1,476,761	14,409,499	(1,353,311)	(8.6)
Total Community Services	74,306,050	79,485,480	77,724,284	740,830	1,715,453	(900)	1,853,551	82,033,218	2,547,738	3.2

2022
City of Oshawa
Operating Budget by Branch

Branch: Strategic and Business Services

Branch Purpose:

The Strategic and Business Services Branch is responsible for the provision of strategic services and business planning, budget, administrative and specialized services to contribute to the department meeting its strategic goals and legal requirements. Responsibilities include general business management and administrative support, financial management and technology initiatives while applying lean methodologies for business process improvements. The branch is also responsible for the operation and maintenance of the City's infrastructure of street lights, parking facilities, crossing guards, and animal services.

The branch is comprised of the following divisions:

- Operations and Business Services
- Transportation and Parking Services
- Animal Services

Branch Staff Establishment: 65 FTE

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Strategic and Business Services										
200 Strategic and Business Svcs	2,479,706	2,761,208	2,495,373		19,027		(4,800)	2,509,600	(251,608)	(9.1)
230 Traffic and Parking - Admin	803,229	815,300	833,660	10,000	39,440			883,100	67,800	8.3
233 Street Lighting	1,642,089	1,795,900	1,859,856		23,244			1,883,100	87,200	4.9
234 Crossing Guards	993,698	1,384,800	1,472,600	(4,250)				1,468,350	83,550	6.0
319 Animal Care	932,480	979,500	1,162,582	56,900	(25,382)			1,194,100	214,600	21.9
Total Strategic and Business Services	6,851,202	7,736,708	7,824,071	62,650	56,329		(4,800)	7,938,250	201,542	2.6

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Operating Budget**

Budget by Program: 200 Strategic and Business Svcs

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Strategic and Business Services										
200 Strategic and Business Svcs										
Personnel Costs	2,119,593	2,385,108	2,112,100		17,800			2,129,900	(255,208)	(10.7)
Program and Office Supplies	125,104	123,400	126,473		(9,873)			116,600	(6,800)	(5.5)
Professional Services	235,652	252,700	256,800		11,100		(4,800)	263,100	10,400	4.1
Recoveries	(643)									
Total 200 Strategic and Business Svcs	2,479,706	2,761,208	2,495,373		19,027		(4,800)	2,509,600	(251,608)	(9.1)

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancies and impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases, transfer of one FTE to Program 319 (Animal Services) and salary savings due to vacancies

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases, return of 2021 budgeted salary savings and impact of COVID-19 partially offset by transfer of one FTE to Program 319 (Animal Services)

Note: Nine FTEs were transferred from Program 200 (Strategic and Business Services), four FTEs to Program 050 (Finance Services), four FTEs to Program 390 (Fire-Admin) and one FTE to Program 260 (Fleet Services). The 2021 Approved Budget was adjusted accordingly.

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 230 Traffic and Parking - Admin

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Strategic and Business Services										
230 Traffic and Parking - Admin										
Personnel Costs	579,822	594,200	611,600		53,800			665,400	71,200	12.0
Professional Services	204,735	198,700	198,700		(600)			198,100	(600)	(0.3)
Utilities	20,272	24,000	24,960		(2,960)			22,000	(2,000)	(8.3)
Contribution to Capital				10,000				10,000	10,000	
Recoveries	(1,600)	(1,600)	(1,600)		(10,800)			(12,400)	(10,800)	675.0
Total 230 Traffic and Parking - Admin	803,229	815,300	833,660	10,000	39,440			883,100	67,800	8.3

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancies

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases and salary savings due to vacancies

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases and purchase of traffic counters

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 233 Street Lighting

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Strategic and Business Services										
233 Street Lighting										
Professional Services	210,377	206,700	206,700		26,100			232,800	26,100	12.6
Utilities	1,438,359	1,598,900	1,662,856		(2,856)			1,660,000	61,100	3.8
Recoveries	(6,647)	(9,700)	(9,700)					(9,700)		
Total 233 Street Lighting	1,642,089	1,795,900	1,859,856		23,244			1,883,100	87,200	4.9

Variance Explanations:

2022 Proposed Budget to 2021 Approved Budget

Banner agreement per CNCL-21-77 and increase in streetlight maintenance

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 234 Crossing Guards

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Strategic and Business Services										
234 Crossing Guards										
Personnel Costs	980,552	1,366,300	1,454,100					1,454,100	87,800	6.4
Program and Office Supplies	11,702	16,700	16,700	(4,250)				12,450	(4,250)	(25.4)
Professional Services	1,444	1,800	1,800					1,800		
Total 234 Crossing Guards	993,698	1,384,800	1,472,600	(4,250)				1,468,350	83,550	6.0

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases, 2 additional Crossing Guards, 5 additional Rover Crossing Guards and salary savings due to impact of COVID-19

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases, 2 additional Crossing Guards, 5 additional Rover Crossing Guards

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 319 Animal Care

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Strategic and Business Services										
319 Animal Care										
Personnel Costs	706,636	742,100	925,100	56,900	13,300			995,300	253,200	34.1
Program and Office Supplies	72,602	67,000	67,082		9,418			76,500	9,500	14.2
Professional Services	247,093	277,500	277,500		1,500			279,000	1,500	0.5
Maintenance and Repairs	14,422	14,500	14,500		1,300			15,800	1,300	9.0
Contribution to Capital	12,519									
Operating Revenue	(118,266)	(121,600)	(121,600)		(49,900)			(171,500)	(49,900)	41.0
Recoveries	(2,526)				(1,000)			(1,000)	(1,000)	
Total 319 Animal Care	932,480	979,500	1,162,582	56,900	(25,382)			1,194,100	214,600	21.9

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Increased temporary usage reduced overtime requirement and decreased costs due to virtual adoptions

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases, transfer of one FTE from Program 200 (Strategic and Business Services), salary savings due to vacancies and decreased costs due to virtual adoptions

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases, transfer of one FTE from Program 200 (Strategic and Business Services) and increased revenues per the General Fees and Changes By-law

**2022
City of Oshawa
Operating Budget by Branch**

Branch: Fire Services

Branch Purpose:

Oshawa Fire Services began in 1856 as a volunteer department and has grown to 6 fire stations. The purpose of the Oshawa Fire Services is to protect the life and property of its citizens from fire and other public safety hazards through prevention, education, planning, and emergency incident services.

The primary objectives of Oshawa Fire Services are:

- Aim for the highest professional standards in service delivery and internal management.
- Develop a comprehensive life and property protection service with continuous review to identify the municipality's changing fire service requirements.
- Promote the coordinated efforts of all staff and resources in the fire service to ensure the effectiveness of our fire and public safety mission.
- Maintain a comprehensive training program to adequately educate personnel in the latest knowledge and techniques in performing their duties.
- Develop and maintain good working relations with all federal, provincial, regional and municipal departments, utilities and agencies.
- Prepare maintenance programs to ensure the preparedness of all equipment required in the delivery of fire and public safety.

The branch is comprised of the following divisions:

- Administration
- Fire Prevention
- Training
- Suppression
- Mechanical
- Communications

Branch Staff Establishment: 206 FTE

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Fire Services										
390 Fire - Admin	1,302,398	1,370,446	1,498,497	10,000	(9,387)		1,290	1,500,400	129,954	9.5
391 Fire Prevention	1,451,442	1,416,600	1,607,200		68,700			1,675,900	259,300	18.3
392 Training	398,769	464,700	480,300		300			480,600	15,900	3.4
393 Fire Fighting	22,887,815	23,013,900	23,903,758	135,000	38,642			24,077,400	1,063,500	4.6
394 Mechanical	471,575	478,500	479,780		4,920		6,500	491,200	12,700	2.7
395 Operational Maintenance	425,118	439,600	451,097		(3,697)			447,400	7,800	1.8
396 Dispatch Services	996,073	953,800	1,016,128		(118,828)			897,300	(56,500)	(5.9)
Total Fire Services	27,933,190	28,137,546	29,436,760	145,000	(19,350)		7,790	29,570,200	1,432,654	5.1

**2022
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Budget by Program: 390 Fire - Admin

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Fire Services										
390 Fire - Admin										
Personnel Costs	1,019,308	1,076,246	1,204,000					1,204,000	127,754	11.9
Program and Office Supplies	5,323	10,200	10,497		203			10,700	500	4.9
Professional Services	277,767	284,000	284,000	10,000	(9,590)		1,290	285,700	1,700	0.6
Total 390 Fire - Admin	1,302,398	1,370,446	1,498,497	10,000	(9,387)		1,290	1,500,400	129,954	9.5

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancies

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases offset by salary savings from vacancies

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases

Note: Four FTEs were transferred from Program 200 (Strategic and Business Services) for a partial year and the 2021 Approved Budget was adjusted accordingly

**2022
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Budget by Program: 391 Fire Prevention

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Fire Services										
391 Fire Prevention										
Personnel Costs	1,441,157	1,438,500	1,629,100		700			1,629,800	191,300	13.3
Program and Office Supplies	34,050	34,100	34,100					34,100		
Professional Services	9,732	12,000	12,000					12,000		
Recoveries	(33,497)	(68,000)	(68,000)		68,000				68,000	(100.0)
Total 391 Fire Prevention	1,451,442	1,416,600	1,607,200		68,700			1,675,900	259,300	18.3

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals

Reduced recoveries due to COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases, the addition of a Fire Prevention Inspector per Report FIN-21-53 and reallocation of recoveries to Program 393

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases, the addition of a Fire Prevention Inspector per Report FIN-21-53 and reallocation of recoveries to Program 393

**2022
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Budget by Program: 392 Training

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Fire Services										
392 Training										
Personnel Costs	392,170	458,000	473,600		300			473,900	15,900	3.5
Program and Office Supplies	6,599	6,700	6,700					6,700		
Total 392 Training	398,769	464,700	480,300		300			480,600	15,900	3.4

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancies

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases

**2022
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Operating Budget**

Budget by Program: 393 Fire Fighting

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Fire Services										
393 Fire Fighting										
Personnel Costs	22,662,991	22,706,200	23,588,300	120,000	140,600			23,848,900	1,142,700	5.0
Program and Office Supplies	297,000	366,700	374,458	15,000	20,042			409,500	42,800	11.7
Building/Equipment Supplies	15,352	15,000	15,000		5,000			20,000	5,000	33.3
Professional Services	16,475	16,000	16,000					16,000		
Contribution to Capital	113,600	113,600	113,600		1,100			114,700	1,100	1.0
Contributions from Reserves	(113,600)	(113,600)	(113,600)		(1,100)			(114,700)	(1,100)	1.0
Recoveries	(104,003)	(90,000)	(90,000)		(127,000)			(217,000)	(127,000)	141.1
Total 393 Fire Fighting	22,887,815	23,013,900	23,903,758	135,000	38,642			24,077,400	1,063,500	4.6

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Reduction in bunker gear purchases, uniforms and decreased recruitment

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases and additional costs associated with the new statutory holiday and reduction in bunker gear purchases, uniforms and decreased recruitment

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases and additional costs associated with the new statutory holiday and increased recoveries

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 394 Mechanical

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Fire Services										
394 Mechanical										
Personnel Costs	279,265	263,600	259,600					259,600	(4,000)	(1.5)
Program and Office Supplies	100	100	100					100		
Building/Equipment Supplies	159,389	181,800	187,080		4,920		6,500	198,500	16,700	9.2
Maintenance and Repairs	34,730	33,000	33,000					33,000		
Recoveries	(1,909)									
Total 394 Mechanical	471,575	478,500	479,780		4,920		6,500	491,200	12,700	2.7

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance
New equipment under warranty

2022 Proposed Budget to 2021 Projected Actuals Variance
New equipment under warranty

2022 Proposed Budget to 2021 Approved Budget Variance
SCBA hydrostatic testing mandated every 5 years

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 395 Operational Maintenance

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Fire Services										
395 Operational Maintenance										
Program and Office Supplies	926									
Building/Equipment Supplies	27,080	34,200	34,200					34,200		
Professional Services	655									
Maintenance and Repairs	182,170	166,500	166,500		21,700			188,200	21,700	13.0
Utilities	199,755	238,900	250,397		(25,397)			225,000	(13,900)	(5.8)
Contribution to Capital	14,532									
Total 395 Operational Maintenance	425,118	439,600	451,097		(3,697)			447,400	7,800	1.8

2022 Proposed Budget to 2021 Projected Actuals Variance

Aging infrastructure and addition of training facility offset by right sizing of utilities to prior year actuals

2022 Proposed Budget to 2021 Approved Budget Variance

Aging infrastructure and addition of training facility offset by right sizing of utilities to prior year actuals

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 396 Dispatch Services

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Fire Services										
396 Dispatch Services										
Personnel Costs	2,238,649	2,155,900	2,218,000		10,000			2,228,000	72,100	3.3
Program and Office Supplies	6,336	8,400	8,628		72			8,700	300	3.6
Professional Services	52,382	49,000	49,000		3,000			52,000	3,000	6.1
Maintenance and Repairs	194,631	178,000	178,000		11,500			189,500	11,500	6.5
Contribution to Capital					5,000			5,000	5,000	
Recoveries	(1,495,925)	(1,437,500)	(1,437,500)		(148,400)			(1,585,900)	(148,400)	10.3
Total 396 Dispatch Services	996,073	953,800	1,016,128		(118,828)			897,300	(56,500)	(5.9)

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Increase in overtime costs due to minimum staffing requirements partially offset by increased recoveries from partners

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases and revisions to billing model to partners resulting in increased recoveries

2022
City of Oshawa
Operating Budget by Branch

Branch: Operations Services

Branch Purpose:

The Operations Services Branch is responsible for the operation and maintenance of the City's infrastructure of roads, sidewalks, underground assets and fleet in compliance to legal requirements and industry standards. It is also responsible for the provision of maintenance, improvements and beautification services that contribute to effective and sustainable environmental excellence. This includes planning, design, construction maintenance, improvement and operation of the City's park facilities, sports fields, trail system and naturalized open space, civic beautification, forestry, horticulture, and the collection of waste and environmental programs.

This work is coordinated through the following Divisions:

- Fleet Services
- Road Operations
- Parks Operations and Waste & Environmental Programs

Branch Staff Establishment: 133 FTE

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Operations Services										
240 Roads Operations - Admin	12,659,869	13,462,300	13,685,007	104,000	327,143		5,000	14,121,150	658,850	4.9
246 Waste Collection and Env Prgs	4,831,895	4,635,700	4,692,796	12,500	193,304			4,898,600	262,900	5.7
260 Fleet Maintenance	83,741	97,646	227,591		(220,791)			6,800	(90,846)	(93.0)
309 Facilities Maintenance - Parks	9,150,928	9,652,770	9,676,248	274,100	769,572		368,800	11,088,720	1,435,950	14.9
Total Operations Services	26,726,433	27,848,416	28,281,642	390,600	1,069,228		373,800	30,115,270	2,266,854	8.1

**2022
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Budget by Program: 240 Roads Operations - Admin

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Operations Services										
240 Roads Operations - Admin										
Personnel Costs	6,077,558	6,449,000	6,589,500		169,300		91,000	6,849,800	400,800	6.2
Program and Office Supplies	1,675	5,400	5,589		(1,089)			4,500	(900)	(16.7)
Building/Equipment Supplies	1,337,155	1,477,300	1,500,690		140,410		16,000	1,657,100	179,800	12.2
Professional Services	3,042,804	2,998,100	2,998,100	104,000	81,750			3,183,850	185,750	6.2
Maintenance and Repairs	3,118,862	3,099,400	3,066,532		102,968		33,000	3,202,500	103,100	3.3
Utilities	21,616	22,200	23,696		(4,396)			19,300	(2,900)	(13.1)
Contribution to Capital	22,816	30,600	30,600		(9,000)			21,600	(9,000)	(29.4)
Operating Revenue	(12)									
Contributions from Reserves	(90,000)	(90,000)					(90,000)	(90,000)		
Recoveries	(872,605)	(529,700)	(529,700)		(152,800)		(45,000)	(727,500)	(197,800)	37.3
Total 240 Roads Operations - Admin	12,659,869	13,462,300	13,685,007	104,000	327,143		5,000	14,121,150	658,850	4.9

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancies, increased volume of municipal locates and increased recoveries from Road Occupancy Permits (ROP)

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases, contracted services increasing due to inflation, extension of pilot project for downtown sidewalk snow clearing, Council directive per Report CS-21-67 to install 13 all-way stops, additional operational pressures from increasing road inventory, partially offset by increased fees for ROP revenues

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases, Contracted Services increasing due to inflation, extension of Pilot Project for Downtown sidewalk snow clearing, Council directive per Report CS-21-67 to install 13 all-way stops, additional operational pressures from increasing road inventory, partially offset by increased fees for ROP revenues

**2022
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Operating Budget**

Budget by Program: 246 Waste Collection and Env Prgs

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Operations Services										
246 Waste Collection and Env Prgs										
Personnel Costs	2,080,178	2,095,800	2,150,900	11,500	19,200			2,181,600	85,800	4.1
Program and Office Supplies	33,171	46,200	48,196		4			48,200	2,000	4.3
Building/Equipment Supplies	800	800	800					800		
Professional Services	1,169,582	916,800	916,800	1,000	96,600			1,014,400	97,600	10.6
Maintenance and Repairs	1,648,600	1,648,600	1,648,600		77,500			1,726,100	77,500	4.7
Operating Revenue	(96,776)	(70,000)	(70,000)					(70,000)		
Recoveries	(3,660)	(2,500)	(2,500)					(2,500)		
Total 246 Waste Collection and Env Prgs	4,831,895	4,635,700	4,692,796	12,500	193,304			4,898,600	262,900	5.7

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases, impact of new statutory holiday, contracted services increasing due to inflation, growth and an increase to the fleet rates

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefits increases, impact of new statutory holiday, contracted services increasing due to inflation, growth and an increase to the fleet rates

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 260 Fleet Maintenance

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Operations Services										
260 Fleet Maintenance										
Personnel Costs	1,586,299	1,613,176	1,683,630		(3,830)			1,679,800	66,624	4.1
Program and Office Supplies	16,770	5,500	5,500		29,200			34,700	29,200	530.9
Building/Equipment Supplies	2,103,647	2,092,826	2,152,317		(159,317)			1,993,000	(99,826)	(4.8)
Professional Services	290,306	287,900	287,900		4,900			292,800	4,900	1.7
Maintenance and Repairs	294,500	324,500	324,500		100,400			424,900	100,400	30.9
Contribution to Capital	26,189	8,700	8,700		(1,500)			7,200	(1,500)	(17.2)
Operating Revenue	(1,150)	(700)	(700)					(700)		
Recoveries	(4,232,820)	(4,234,256)	(4,234,256)		(190,644)			(4,424,900)	(190,644)	4.5
Total 260 Fleet Maintenance	83,741	97,646	227,591		(220,791)			6,800	(90,846)	(93.0)

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Impact of COVID-19, newer equipment under warranty, and purchase of dash cameras for existing Fleet

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases, GPS software and an increase to the fleet rates

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases, GPS software and an increase to the fleet rates offset by increased fuel recoveries from OPUC, Oshawa Public Library and winter contractors

Note: One FTE was transferred from Program 200 (Strategic and Business Services) and the 2021 Approved Budget was adjusted accordingly

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 309 Facilities Maintenance - Parks

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Operations Services										
309 Facilities Maintenance - Parks										
Personnel Costs	5,189,716	5,482,771	5,707,671	61,800	700,300			6,469,771	987,000	18.0
Program and Office Supplies	249,496	294,399	301,599	15,200	(26,199)			290,600	(3,799)	(1.3)
Building/Equipment Supplies	120,196	135,200	135,500	2,100	1,500			139,100	3,900	2.9
Professional Services	2,504,414	2,557,600	2,557,600	95,000	(51,300)		668,800	3,270,100	712,500	27.9
Maintenance and Repairs	1,261,725	1,303,100	1,303,493		83,200			1,386,693	83,593	6.4
Utilities	169,702	229,400	236,985		(1,929)			235,056	5,656	2.5
Contribution to Capital	25,000	68,000	68,000					68,000		
Contributions and Financial Chg	3,300	3,300	3,300					3,300		
Operating Revenue	(131,893)	(195,700)	(412,600)		76,300			(336,300)	(140,600)	71.8
Contributions from Reserves	(100,000)	(100,000)	(100,000)	100,000			(300,000)	(300,000)	(200,000)	200.0
Recoveries	(140,728)	(125,300)	(125,300)		(12,300)			(137,600)	(12,300)	9.8
Total 309 Facilities Maintenance - Parks	9,150,928	9,652,770	9,676,248	274,100	769,572		368,800	11,088,720	1,435,950	14.9

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancies, reduced rental equipment requirements and impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases, additional FTE and temporary staffing per Report FIN-21-53 plus increased temporary requirements and Contracted Services for BMX Bike Park and Emerald Ash Borer stump and replace program respectively

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases, additional FTE and temporary staffing per Report FIN-21-53 plus increased temporary requirements and Contracted Services for BMX Bike Park and Emerald Ash Borer (EAB) stump and replace program respectively, an increase to park inventory and a partial contribution from the Operations Reserve for the EAB costs

2022
City of Oshawa
Operating Budget by Branch

Branch: Recreation & Culture Services

Branch Purpose:

The Recreation & Culture Services Branch is responsible for the provision of recreation, leisure and cultural opportunities that contribute to healthy communities and engaged citizens. This includes the planning and delivery of recreation and culture programs, community events, the promotion and operation of recreation facilities and community centres, operation and maintenance of cemetery services, delivering leisure services and programs, and support for community and cultural development. This branch regularly engages the community through consultation and liaison with sports organizations, arts and cultural groups and other special interest groups. The branch also partners with other agencies such as School Boards, Grandview, and Friends of Second Marsh etc. to offer programs and services to the community.

The branch is comprised of the following divisions:

- Culture & Centralized Recreation Services
- Program Services
- Facilities Operations
- Cemetery Services
- Facility and Event Sponsorship

Branch Staff Establishment: 106 FTE

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Recreation & Culture Services										
013 Facility Sponsorsh Advertising	47,432	(17,500)	(228,300)				900	(227,400)	(209,900)	1,199.4
310 Facility Maint Recreation	7,596,586	8,897,200	8,016,776	57,118	(194,740)		553,550	8,432,704	(464,496)	(5.2)
320 Union Cemetery Admin	(41,149)	16,500	39,028		44,472	(800)		82,700	66,200	401.2
321 Recreational Programs	3,824,292	5,081,560	2,392,015	85,062	668,511	(100)	922,311	4,067,799	(1,013,761)	(19.9)
332 Special Events	318,612	405,900	516,313	400	86,034			602,747	196,847	48.5
349 Business and Customer Services	920,796	1,088,050	1,110,917		4,133			1,115,050	27,000	2.5
350 Culture	128,673	291,100	335,064		836			335,900	44,800	15.4
Total Recreation & Culture Services	12,795,242	15,762,810	12,181,813	142,580	609,246	(900)	1,476,761	14,409,500	(1,353,310)	(8.6)

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 013 Facility Sponsorsh Advertising

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Recreation & Culture Services										
013 Facility Sponsorsh Advertising										
Personnel Costs	125,766	130,000	125,800					125,800	(4,200)	(3.2)
Program and Office Supplies	2,500	3,300	3,300					3,300		
Professional Services	2,254	11,800	11,800					11,800		
Operating Revenue	(83,088)	(162,600)	(369,200)				900	(368,300)	(205,700)	126.5
Total 013 Facility Sponsorsh Advertising	47,432	(17,500)	(228,300)				900	(227,400)	(209,900)	1,199.4

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance
Impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance
Impact of COVID-19

2022 Proposed Budget to 2021 Approved Budget Variance
Return of revenues back to 2020 budget levels

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 310 Facility Maint Recreation

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Recreation & Culture Services										
310 Facility Maint Recreation										
Personnel Costs	4,610,879	5,296,900	5,393,200	44,000	79,300		2,500	5,519,000	222,100	4.2
Program and Office Supplies	16,504	36,000	36,381		19			36,400	400	1.1
Building/Equipment Supplies	253,878	409,300	429,465		(3,965)			425,500	16,200	4.0
Professional Services	47,443	49,600	169,600		(114,300)			55,300	5,700	11.5
Maintenance and Repairs	1,291,205	1,507,202	1,568,429	710	56,705		46,300	1,672,144	164,942	10.9
Utilities	2,666,947	3,110,700	3,247,753	(20,592)	(23,159)			3,204,002	93,302	3.0
Contribution to Capital	29,000	33,700	33,700		23,300			57,000	23,300	69.1
Contributions and Financial Chg	1,946	2,200	2,200					2,200		
Operating Revenue	(1,285,585)	(1,512,801)	(2,828,351)	33,000	(185,918)		504,750	(2,476,519)	(963,718)	63.7
Recoveries	(35,631)	(35,601)	(35,601)		(26,722)			(62,323)	(26,722)	75.1
Total 310 Facility Maint Recreation	7,596,586	8,897,200	8,016,776	57,118	(194,740)		553,550	8,432,704	(464,496)	(5.2)

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancies and impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases partially offset by salary savings due to vacancies and impact of COVID-19

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases partially offset by return of revenues back to 80% of 2020 budget levels

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 320 Union Cemetery Admin

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Recreation & Culture Services										
320 Union Cemetery Admin										
Personnel Costs	47,871	120,400	142,300			(800)		141,500	21,100	17.5
Program and Office Supplies	6,553	7,600	7,739		561			8,300	700	9.2
Building/Equipment Supplies	6,782	6,900	6,900					6,900		
Professional Services	1,271	2,200	2,200					2,200		
Maintenance and Repairs	152,861	155,000	155,046		22,954			178,000	23,000	14.8
Utilities	7,421	8,300	8,743		(43)			8,700	400	4.8
Operating Revenue	(235,451)	(255,400)	(255,400)		7,300			(248,100)	7,300	(2.9)
Interest on Investments	(13,195)	(15,700)	(15,700)		4,200			(11,500)	4,200	(26.8)
Recoveries	(15,262)	(12,800)	(12,800)		9,500			(3,300)	9,500	(74.2)
Total 320 Union Cemetery Admin	(41,149)	16,500	39,028		44,472	(800)		82,700	66,200	401.2

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancy and impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage, benefit and inflationary increases, increased price's for granite and revenues and recoveries reduced based on a 3 year average

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage, benefit and inflationary increases, increased price's for granite and revenues and recoveries reduced based on a 3 year average

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 321 Recreational Programs

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Recreation & Culture Services										
321 Recreational Programs										
Personnel Costs	4,394,010	6,979,600	7,326,900		469,700			7,796,600	817,000	11.7
Program and Office Supplies	102,616	151,600	199,964		5,936	(100)		205,800	54,200	35.8
Professional Services	87,447	164,300	280,414	(6,380)	(6,435)		(3,400)	264,199	99,899	60.8
Maintenance and Repairs	29,816	46,700	51,300	2,000				53,300	6,600	14.1
Contribution to Capital					115,000			115,000	115,000	
Contributions and Financial Chg	43,330	150,000	150,000					150,000		
Subsidies		(25,800)	(25,800)					(25,800)		
Operating Revenue	(830,577)	(2,367,040)	(5,570,895)	89,442	197,090		925,163	(4,359,200)	(1,992,160)	84.2
Contributions from Reserves					(115,000)			(115,000)	(115,000)	
Recoveries	(2,350)	(17,800)	(19,868)		2,220		548	(17,100)	700	(3.9)
Total 321 Recreational Programs	3,824,292	5,081,560	2,392,015	85,062	668,511	(100)	922,311	4,067,799	(1,013,761)	(19.9)

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to facility closures and impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Contractual, general wage and benefit increases and impact of COVID-19

2022 Proposed Budget to 2021 Approved Budget Variance

Contractual, general wage and benefit increases, return of 2021 budgeted salary savings partially offset by return of revenues back to 80% of 2020 budget levels, stadium, fields and recreation equipment offset by recovery from equipment reserve

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 332 Special Events

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Recreation & Culture Services										
332 Special Events										
Personnel Costs	318,090	337,300	366,300		22,400			388,700	51,400	15.2
Program and Office Supplies	25,742	35,900	50,188	400	2,459			53,047	17,147	47.8
Building/Equipment Supplies		500	525		(25)			500		
Professional Services	154,743	222,300	289,400		75,900			365,300	143,000	64.3
Subsidies	(35,000)	(35,000)	(35,000)					(35,000)		
Operating Revenue	(109,350)	(124,900)	(124,900)		600			(124,300)	600	(0.5)
Recoveries	(35,613)	(30,200)	(30,200)		(15,300)			(45,500)	(15,300)	50.7
Total 332 Special Events	318,612	405,900	516,313	400	86,034			602,747	196,847	48.5

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings and impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Increased expenses per Report CNCL-21-77 Kars on King event, increased recoveries from Anchor and Partnership grants and impact of COVID-19

2022 Proposed Budget to 2021 Approved Budget Variance

Increased expenses per Report CNCL-21-77 Kars on King event, increased recoveries from Anchor and Partnership grants and impact of COVID-19

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 349 Business and Customer Services

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Recreation & Culture Services										
349 Business and Customer Services										
Personnel Costs	859,433	994,200	995,100					995,100	900	0.1
Program and Office Supplies	33,133	63,400	83,167		(867)			82,300	18,900	29.8
Professional Services	33,623	62,300	70,300		1,000			71,300	9,000	14.4
Operating Revenue	(5,393)	(31,850)	(37,650)		4,000			(33,650)	(1,800)	5.7
Total 349 Business and Customer Services	920,796	1,088,050	1,110,917		4,133			1,115,050	27,000	2.5

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancy and producing an online Active Oshawa Guide

2022 Proposed Budget to 2021 Projected Actuals Variance

Salary savings due to vacancy, return of one time adjustment for marketing, promotional material and printing costs for Active Oshawa

2022 Proposed Budget to 2021 Approved Budget Variance

Return of one time adjustment for marketing, promotional material and printing costs for Active Oshawa

**2022
City Of Oshawa
Operating Budget**

Budget by Program: 350 Culture

	2021 Projected Actuals	2021 Approved Budget	2022 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2022 Approved Budget	2022 - 2021 Variance \$s	2022 - 2021 Variance %
Recreation & Culture Services										
350 Culture										
Personnel Costs	94,272	209,700	235,100		800			235,900	26,200	12.5
Program and Office Supplies	8,615	8,600	12,164		36			12,200	3,600	41.9
Professional Services	29,686	74,800	89,800					89,800	15,000	20.1
Subsidies	(3,900)	(2,000)	(2,000)					(2,000)		
Total 350 Culture	128,673	291,100	335,064		836			335,900	44,800	15.4

Variance Explanations:

2021 Approved Budget to 2021 Projected Actuals Variance

Salary savings due to vacancies and impact of COVID-19

2022 Proposed Budget to 2021 Projected Actuals Variance

Salary savings from vacancies and impact of COVID-19

2022 Proposed Budget to 2021 Approved Budget Variance

Return of 2021 budgeted salary savings partially offset by impact of COVID-19