

# Finance Services Department Business Plan 2019

**Service Areas:**

Financial Reporting & Planning, Financial Systems & Financial Systems Development, Purchasing Services, Taxation Services

**Mission Statement:**

To provide collaborative and progressive support services that respect equity, compliance and fiscal responsibility.

| Strategy  | Relationship to Oshawa Strategic Plan   | Relationship to Financial Strategy  |
|---|---|---|
| <p>1. Continue to implement and maintain a proactive and sustainable Council-endorsed Financial Strategy.</p> | <p><b>Goal:</b><br/>Economic Prosperity and Financial Stewardship<br/><b>Theme:</b><br/>Financial Strategy<br/><b>Strategy:</b><br/>1</p> | <p>Infrastructure Investment Reserve Fund<br/>Debt Management<br/>Revenue Sources<br/>Operating Costs</p> |

| Strategy  | Relationship to Oshawa Strategic Plan   | Relationship to Financial Strategy  |
|---|---|---|
| <p>2. Proactively work with other levels of government to advocate for and address issues important to Oshawa including key infrastructure needs and renewal.</p> | <p><b>Goals:</b><br/>Economic Prosperity and Financial Stewardship, and Accountable Leadership<br/><b>Themes:</b><br/>Safe and Reliable Infrastructure<br/>Develop and Leverage Relationships<br/><b>Strategies:</b><br/>1 and 5 (under first goal and theme) and 1 (under second goal and theme)</p> | <p>Infrastructure Investment Reserve Fund<br/>Debt Management<br/>Revenue Sources<br/>Operating Costs</p> |

# Finance Services Department Business Plan 2019

| Strategy   | Relationship to Oshawa Strategic Plan  | Relationship to Financial Strategy             |
|--|--|--|
| <p>3. Strategically manage and sufficiently fund the City's present and future assets by advancing such matters as:</p> <ul style="list-style-type: none"> <li>• completing the update of the Development Charges Background Study and Implementation of a new By-law</li> </ul> | <p><b>Goal:</b><br/>Accountable Leadership<br/>Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b><br/>Our Corporate Culture Demands Excellence and Respect</p> <p><b>Strategy:</b><br/>1</p> | <p>Infrastructure Investment Reserve Funds</p> |

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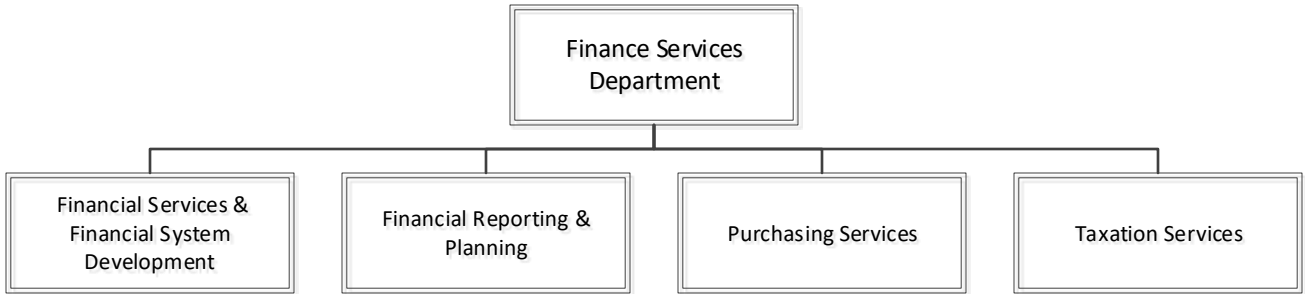
| Strategy   | Relationship to Oshawa Strategic Plan   | Relationship to Financial Strategy             |
|--|---|--|
| <p>4. Strategically manage and sufficiently fund the City's present and future assets by:</p> <ul style="list-style-type: none"> <li>• completing the Strategic Asset Management Plan</li> </ul> | <p><b>Goal:</b><br/>Accountable Leadership<br/>Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b><br/>Our Corporate Culture Demands Excellence and Respect</p> <p><b>Strategy:</b><br/>1.</p> | <p>Infrastructure Investment Reserve Funds</p> |

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| Strategy  | Relationship to Oshawa Strategic Plan   | Relationship to Financial Strategy                                     |
|---|---|--|
| <p>5. Maximize revenue opportunities through the investigation of a Storm water Management Fee as part of the Durham Region Climate Change initiative</p> | <p><b>Goal:</b><br/>Accountable Leadership<br/>Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b><br/>Our Corporate Culture Demands Excellence and Respect</p> <p><b>Strategy:</b><br/>1.</p> | <p>Revenue Sources<br/>Reserve Funds<br/>Infrastructure Investment</p> |

| Strategy  | Relationship to Oshawa Strategic Plan   | Relationship to Financial Strategy |
|---|---|------------------------------------|
| <p>6. Ensure cost effective and fairly priced quality core programs and services that are responsive to Community needs through:</p> <ul style="list-style-type: none"> <li>• Completing a review of the City's grant programs through the Finance Committee</li> <li>• Examining the cost recovery models of various programs offered by the City</li> </ul> | <p><b>Goal:</b><br/>Accountable Leadership<br/>Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b><br/>Our Corporate Culture Demands Excellence and Respect</p> <p><b>Strategy:</b><br/>1.</p> | <p>Operating Costs</p>             |

**City of Oshawa**  
2019 Operating Budget  
Organization Chart – Finance Services Department



Staff Establishment: 35 FTE