

2017
City of Oshawa
Operating Budget by Department

Department: COMMSERV Community Services

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Community Services										
Strategic Business Services	1,514,686	1,684,716	1,705,678		62,567		2,800	1,771,045	86,329	5.1
Fire Services	26,104,073	24,964,480	26,466,407	43,100	114,722		13,500	26,637,729	1,673,249	6.7
Operations Services	27,023,170	27,504,892	28,010,795	167,725	692,236	(1,147,005)	287,328	28,011,078	506,186	1.8
Recreation & Culture Services	8,065,372	8,629,009	8,694,499	72,400	431,494		4,739	9,203,132	574,123	6.7
Total Community Services	62,707,301	62,783,097	64,877,379	283,225	1,301,019	(1,147,005)	308,367	65,622,984	2,839,887	4.5

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 200 Strategic and Business Svcs

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Strategic Business Services										
200 Strategic and Business Svcs										
Personnel Costs	1,348,636	1,509,982	1,530,400					1,530,400	20,418	1.4
Program and Office Supplies	16,388	16,439	16,764		59,961			76,725	60,286	366.7
Professional Services	149,662	158,295	158,514		2,606			161,120	2,825	1.8
Contribution to Capital							2,800	2,800		
Contributions and Financial Chg										
Total 200 Strategic and Business Svcs	1,514,686	1,684,716	1,705,678		62,567		2,800	1,771,045	86,329	5.1

Variance Explanation:

Return of 2016 gapping savings and increased benefits

Consolidation of all dry goods, notions and apparel accounts from Programs 240, 246, 260, 309 and 319

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 390 Administration - Fire

Fire Services	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
390 Administration - Fire										
Personnel Costs	913,397	915,241	957,000		200		(30,000)	927,200	11,959	1.3
Program and Office Supplies	7,874	8,858	9,019		(19)			9,000	142	1.6
Professional Services	60,735	88,360	88,360		182,500			270,860	182,500	206.5
Maintenance and Repairs										
Contribution to Capital										
Operating Revenue								3,700	3,700	
Total 390 Administration - Fire	982,006	1,012,459	1,054,379		182,681		(26,300)	1,210,760	198,301	19.6

Variance Explanation:

Contractual increases

Reallocation of Regional radio budget from Program 396

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 391 Fire Prevention

Fire Services	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
391 Fire Prevention										
Personnel Costs	1,363,252	1,268,497	1,356,500	20,000	3,800		(1,800)	1,378,500	110,003	8.7
Program and Office Supplies	24,608	13,000	13,000	6,500				19,500	6,500	50.0
Professional Services	5,756	5,000	5,000		1,500			6,500	1,500	30.0
Contribution to Capital							1,600	1,600	1,600	
Operating Revenue	(75,018)	(33,000)	(33,000)		(25,500)			(58,500)	(25,500)	77.3
Total 391 Fire Prevention	1,318,598	1,253,497	1,341,500	26,500	(20,200)		(200)	1,347,600	94,103	7.5

Variance Explanation:

Contractual increases

Jr. Firefighter costs offset by recovery

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 392 Training

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Fire Services										
392 Training										
Personnel Costs	450,407	420,774	451,100	300				451,400	30,626	7.3
Program and Office Supplies	1,559	2,700	2,700		1,500			4,200	1,500	55.6
Total 392 Training	451,966	423,474	453,800	300	1,500			455,600	32,126	7.6

Variance Explanation:

Contractual Increases

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 393 Fire Fighting

Fire Services	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
393 Fire Fighting										
Personnel Costs	21,387,440	20,402,735	21,612,500	16,100	121,200			21,749,800	1,347,065	6.6
Program and Office Supplies	213,026	214,844	223,331					223,331	8,487	4.0
Building/Equipment Supplies	88,603	101,000	105,650		(2,650)			103,000	2,000	2.0
Professional Services	20,222	1,700	1,700		16,000			17,700	16,000	941.2
Contribution to Capital	24,263	32,000					20,000	20,000	(12,000)	(37.5)
Contributions and Financial Chg	6,400	6,400	6,400		(6,400)				(6,400)	(100.0)
Operating Revenue	(57,656)	(10,000)	(10,000)		(90,000)			(100,000)	(90,000)	900.0
Contributions from Reserves	(32,000)	(32,000)	(32,000)		19,000			(13,000)	19,000	(59.4)
Total 393 Fire Fighting	21,650,298	20,716,679	21,907,581	16,100	57,150		20,000	22,000,831	1,284,152	6.2

Variance Explanation:

Contractual increases

Inflationary increase

Contracted services offset by recoveries

Revenue increase due to new fee for 400 series responses and new recruitment fee

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 394 Mechanical

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Fire Services										
394 Mechanical										
Personnel Costs	254,562	240,370	257,600	200				257,800	17,430	7.3
Program and Office Supplies	100	100	100					100		
Building/Equipment Supplies	74,895	64,600	64,600					64,600		
Maintenance and Repairs	38,379	30,000	30,000					30,000		
Operating Revenue	(3,280)									
Total 394 Mechanical	364,656	335,070	352,300	200				352,500	17,430	5.2

Variance Explanation:

Contractual increases

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 395 Operational Maintenance

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Fire Services										
395 Operational Maintenance										
Building/Equipment Supplies	21,933	30,900	31,518		1,482			33,000	2,100	6.8
Maintenance and Repairs	124,423	104,500	104,500		10,900			115,400	10,900	10.4
Utilities	224,239	208,642	224,395		30,605			255,000	46,358	22.2
Contribution to Capital	17,224	37,600					20,000	20,000	(17,600)	(46.8)
Contributions and Financial Chg	4,600	4,600	4,600		(4,600)			(20,000)	(4,600)	(100.0)
Contributions from Reserves	(22,300)	(22,300)	(22,300)		2,300				2,300	(10.3)
Total 395 Operational Maintenance	370,119	363,942	342,713		40,687		20,000	403,400	39,458	10.8

Variance Explanation:

Additional costs associated with Station 6 being in service for a full year

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 396 Communications

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Fire Services										
396 Communications										
Personnel Costs	1,889,611	1,756,261	1,910,700		20,500			1,931,200	174,939	10.0
Program and Office Supplies	6,900	7,698	8,034		(934)			7,100	(598)	(7.8)
Professional Services	183,561	152,200	152,200		(115,200)			37,000	(115,200)	(75.7)
Maintenance and Repairs	125,312	148,100	148,100		(17,600)			130,500	(17,600)	(11.9)
Operating Revenue	(1,238,950)	(1,204,900)	(1,204,900)		(33,862)			(1,238,762)	(33,862)	2.8
Recoveries										
Total 396 Communications	966,434	859,359	1,014,134		(147,096)			867,038	7,679	0.9

Variance Explanation:

Contractual increases

Reallocation of budget for Regional Radio costs to Program 390

Increased recoveries from partners associated with shared radio system

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 230 Admin - Traffic and Parking

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Operations Services										
230 Admin - Traffic and Parking										
Personnel Costs	596,880	617,101	618,700					618,700	1,599	0.3
Professional Services	135,152	180,700	180,700					180,700		
Maintenance and Repairs										
Utilities	20,644	18,663	20,007					20,007	1,344	7.2
Contributions and Financial Chg	11,400	11,400	11,400					11,400		
Operating Revenue	(3,700)									
Total 230 Admin - Traffic and Parking	760,376	827,864	830,807					830,807	2,943	0.4

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 233 Street Lighting

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Operations Services										
233 Street Lighting										
Professional Services	245,904	326,100	326,100			(237,000)		89,100	(237,000)	(72.7)
Maintenance and Repairs	3,645									
Utilities	2,369,091	1,938,773	2,078,365			(787,136)		1,291,229	(647,544)	(33.4)
Operating Revenue	(19,265)	(21,200)	(21,200)					(21,200)		
Total 233 Street Lighting	2,599,375	2,243,673	2,383,265			(1,024,136)		1,359,129	(884,544)	(39.4)

Variance Explanation:

Savings from the LED conversion project

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 234 Crossing Guards

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Operations Services										
234 Crossing Guards										
Personnel Costs	1,076,324	1,109,606	1,146,000					1,146,000	36,394	3.3
Program and Office Supplies	4,266	5,400	5,400					5,400		
Professional Services	3,208	3,700	3,700					3,700		
Total 234 Crossing Guards	1,083,798	1,118,706	1,155,100					1,155,100	36,394	3.3

Variance Explanation:

Contractual increases and three additional part-time crossing guards

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 240 Admin - Roads Operations

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Operations Services										
240 Admin - Roads Operations										
Personnel Costs	5,069,638	5,208,815	5,600,993	108,000	99,452		(50,000)	5,758,445	549,630	10.6
Program and Office Supplies	20,966	20,425	21,398		(16,786)			4,611	(15,814)	(77.4)
Building/Equipment Supplies	1,100,629	1,126,641	1,135,973		87,934			1,223,907	97,266	8.6
Professional Services	2,092,691	2,143,810	2,143,810	24,510	192,168	(29,869)		2,330,619	186,809	8.7
Maintenance and Repairs	2,524,747	2,540,154	2,540,154		53,769			2,593,923	53,769	2.1
Utilities	17,869	18,712	20,169		(1,513)			18,656	(56)	(0.3)
Contribution to Capital	3,129	3,200					33,000	33,000	29,800	931.3
Contributions and Financial Chg	6,400	6,400	6,400		(6,400)				(6,400)	(100.0)
Operating Revenue	(164,425)	(116,900)	(119,110)		(38,790)			(157,900)	(41,000)	35.1
Recoveries	(305,747)	(315,430)	(315,430)		23,530		(19,081)	(310,981)	4,449	(1.4)
Total 240 Admin - Roads Operations	10,365,897	10,635,827	11,034,357	132,510	393,364	(29,869)	(36,081)	11,494,280	858,453	8.1

Variance Explanation:

Contractual increases and the reallocation of 6 flex labourers and 2 patrol technicians from program 309 (Parks Services)

Reallocation of dry goods, notions and apparel to program 200 (Strategic and Business Services)

Return of one-time 2016 budget reductions, contractual increase for services, volume/growth, increased locate costs and Fire Services assuming snow clearing

Global Positioning/Automatic Vehicle Location fees

Increase in equipment rates

Reallocation of reserve contributions to Program 110

Increased road occupancy/permit fees and increased volume of curb cut fees

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 246 Waste Collection and Env. Prgs

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Operations Services										
246 Waste Collection and Env. Prgs										
Personnel Costs	1,943,161	1,905,009	1,980,375		2,934			1,983,309	78,300	4.1
Program and Office Supplies	29,352	39,989	40,519		(11,139)			29,380	(10,609)	(26.5)
Building/Equipment Supplies	343	800	800					800		
Professional Services	722,129	567,400	567,400		129,500			696,900	129,500	22.8
Maintenance and Repairs	1,565,949	1,565,938	1,565,938		72,175			1,638,113	72,175	4.6
Utilities										
Operating Revenue	(53,580)	(47,600)	(47,600)		(1,300)			(48,900)	(1,300)	2.7
Recoveries	(4,111)	(800)	(800)		800				800	(100.0)
Total 246 Waste Collection and Env. Prgs	4,203,243	4,030,736	4,106,632		192,970			4,299,602	268,866	6.7

Variance Explanation:

Return of 2016 gapping and contractual increases

Reallocation of dry goods, notions and apparel account to Program 200

Increased use of contracted services due to growth

Increase in equipment rates

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 260 Fleet Maintenance

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Operations Services										
260 Fleet Maintenance										
Personnel Costs	1,177,508	1,231,660	1,277,300		(2,250)			1,275,050	43,390	3.5
Program and Office Supplies	13,655	9,900	10,260		(4,360)			5,900	(4,000)	(40.4)
Building/Equipment Supplies	1,544,306	1,811,300	1,861,776		(31,851)	(65,000)		1,764,925	(46,375)	(2.6)
Professional Services	153,445	239,100	241,674		5,780			247,454	8,354	3.5
Maintenance and Repairs	387,269	219,894	219,894		107,531	(30,000)		297,425	77,531	35.3
Contribution to Capital	18,703	19,100	7,000				1,700	8,700	(10,400)	(54.5)
Contributions and Financial Chg	6,572	6,572	6,572		(6,572)				(6,572)	(100.0)
Recoveries	(3,628,473)	(3,615,000)	(3,615,000)		(787)			(3,615,787)	(787)	
Total 260 Fleet Maintenance	(327,015)	(77,474)	9,476		67,491	(95,000)	1,700	(16,333)	61,141	(78.9)

Variance Explanation:

Return of 2016 gapping and contractual increases

Reallocation of dry goods, notions and apparel to Program 200 (Strategic and Business Services)

Fuel volume/price reduction and replacement of parts reduced due to more timely equipment replacement

Prior year actuals, efficiencies with new assets and price increase due to revised gross vehicle weight registration (GVMR)

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 309 Facilities Maintenance - Parks

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Operations Services										
309 Facilities Maintenance - Parks										
Personnel Costs	4,882,809	5,193,533	4,904,254		283,933			5,188,187	(5,346)	(0.1)
Program and Office Supplies	371,065	362,421	370,368		20,372	2,000		392,740	30,319	8.4
Building/Equipment Supplies	167,828	171,025	131,974		15,500			147,474	(23,551)	(13.8)
Professional Services	1,894,042	1,901,400	1,494,400	32,915	(374,300)		303,600	1,456,615	(444,785)	(23.4)
Maintenance and Repairs	1,419,120	1,387,649	1,382,733		152,542			1,535,275	147,626	10.6
Utilities	264,653	307,854	330,222		(73,575)			256,647	(51,207)	(16.6)
Contribution to Capital	4,500	4,500	31,600				7,300	38,900	34,400	764.4
Contributions and Financial Chg	24,750	23,750	23,750					23,750		
Operating Revenue	(610,840)	(540,600)	(542,271)		8,147			(534,124)	6,476	(1.2)
Interest on Investments	(11,640)	(12,500)	(12,500)					(12,500)		
Contributions from Reserves	(509,211)	(509,211)	(69,211)		911		2,300	(66,000)	443,211	(87.0)
Recoveries	(81,521)	(81,971)	(81,211)				8,509	(72,702)	9,269	(11.3)
Total 309 Facilities Maintenance - Parks	7,815,555	8,207,850	7,964,108	32,915	33,530	2,000	321,709	8,354,262	146,412	1.8

Variance Explanation:

Return of 2016 gapping, contractual increases, and reallocation of 6 flex labourers and 2 patrol technicians to Program 240 (Road Operations)

Reallocation of drygoods, notions and apparel to program 200 (Strategic and Business Services)
Communication costs for the GPS/Automatic Vehicle Location system

Removal of one-time items associated with tree replacement

Increase in equipment rates offset by partial reallocation to Programs 319 (Animal Services) and 341 (Facilities Management Services)

Inflationary increase offset by partial reallocation to Program 341

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 319 Animal Care

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Operations Services										
319 Animal Care										
Personnel Costs	417,258	414,647	423,859					423,859	9,212	2.2
Program and Office Supplies	53,826	53,887	54,015	500	(2,271)			52,244	(1,643)	(3.0)
Professional Services	90,749	88,000	88,000	1,800	3,800			93,600	5,600	6.4
Maintenance and Repairs	12,405	15,175	15,175		3,352			18,527	3,352	22.1
Contributions and Financial Chg	1,200	1,200	1,200					1,200		
Operating Revenue	(53,497)	(55,200)	(55,200)					(55,200)		
Total 319 Animal Care	521,941	517,709	527,049	2,300	4,881			534,230	16,521	3.2

Variance Explanation:

Benefit and step increases

Reallocation of dry good, notions and apparel account to Program 200 (Strategic and Business Services)

Vaccinations for staff

Reallocations from Program 309 (Parks Services)

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 013 Facility Sponsorsh Advertising

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Recreation & Culture Services										
013 Facility Sponsorsh Advertising										
Personnel Costs	106,953	111,081	111,300					111,300	219	0.2
Program and Office Supplies	825	3,300	3,300					3,300		
Professional Services	8,021	10,600	10,600	1,200	(1,400)			10,400	(200)	(1.9)
Operating Revenue	(215,803)	(278,000)	(278,000)	15,000	(18,600)			(281,600)	(3,600)	1.3
Total 013 Facility Sponsorsh Advertising	(100,004)	(153,019)	(152,800)	16,200	(20,000)			(156,600)	(3,581)	2.3

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 310 Facility Maint. Recreation

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Recreation & Culture Services										
310 Facility Maint. Recreation										
Personnel Costs	3,711,511	4,089,890	4,109,032		43,652		39,008	4,191,692	101,802	2.5
Program and Office Supplies	9,037	9,682	9,682					9,682		
Building/Equipment Supplies	338,126	357,650	360,447					360,447	2,797	0.8
Professional Services	68,492	66,200	66,200		2,800			69,000	2,800	4.2
Maintenance and Repairs	1,225,675	1,125,358	1,124,815		46,717			1,171,532	46,174	4.1
Utilities	2,341,812	2,841,952	3,055,896	(18,000)				3,037,896	195,944	6.9
Contribution to Capital	30,423	35,500					27,000	27,000	(8,500)	(23.9)
Contributions and Financial Chg	28,782	27,600	27,600		(24,300)			3,300	(24,300)	(88.0)
Operating Revenue	(2,878,417)	(2,925,398)	(2,925,398)	65,005	(34,603)			(2,894,996)	30,402	(1.0)
Recoveries	(44,479)	(44,130)	(44,130)		(5,089)			(49,219)	(5,089)	11.5
Total 310 Facility Maint. Recreation	4,830,962	5,584,304	5,784,144	47,005	29,177		66,008	5,926,334	342,030	6.1

Variance Explanation:

- Contractual increases
- Increases in communications and mileage
- Inflationary increases and need for rental of equipment
- Inflationary increase offset by decrease in power at Children's Arena
- Reallocation to Program 110 (Contributions to Reserves)

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 321 Recreational Programs

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Recreation & Culture Services										
321 Recreational Programs										
Personnel Costs	5,780,981	5,824,480	5,581,729		476,322		16,071	6,074,122	249,642	4.3
Program and Office Supplies	159,443	224,124	225,635	6,695	(61,010)			171,320	(52,804)	(23.6)
Professional Services	597,745	548,088	548,088	3,600	(265,143)			286,545	(261,543)	(47.7)
Maintenance and Repairs	31,933	33,300	33,300		2,900			36,200	2,900	8.7
Utilities		500	500		(500)				(500)	(100.0)
Contribution to Capital							13,000	13,000	13,000	
Contributions and Financial Chg	125,003	83,800	83,800		(35,000)			48,800	(35,000)	(41.8)
Subsidies	(400,334)	(413,840)	(418,840)		333,237		(27,176)	(112,779)	301,061	(72.7)
Operating Revenue	(5,161,029)	(5,271,724)	(5,271,724)	(1,100)	(135,796)		(43,800)	(5,452,420)	(180,696)	3.4
Total 321 Recreational Programs	1,133,742	1,028,728	782,488	9,195	315,010		(41,905)	1,064,788	36,060	3.5

Variance Explanation:

Reallocation of staff from Program 310 (Rec and Culture - Facilities Maintenance Services), contractual increases, and additional temporary staffing to address increased programming

Healthy Kids Community Challenge reallocation

Rental of trailer at Lakeview Park Beach and increased requirements for kiln maintenance

Reallocation to Program 110 (Contributions to Reserves)

Increased programming and revenue expectations

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 332 Special Events

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Recreation & Culture Services										
332 Special Events										
Personnel Costs	324,332	283,332	281,229		74,583			355,812	72,480	25.6
Program and Office Supplies	35,993	35,993	47,041		(6,200)			40,841	4,848	13.5
Building/Equipment Supplies	200	1,500	1,500		(1,200)			300	(1,200)	(80.0)
Professional Services	228,457	228,670	235,670		(3,450)			232,220	3,550	1.6
Contribution to Capital	4,240	4,500							(4,500)	(100.0)
Subsidies	(20,174)	(20,000)	(20,000)					(20,000)		
Operating Revenue	(139,463)	(138,708)	(145,261)		39,308		(16,644)	(122,597)	16,111	(11.6)
Recoveries		(2,589)	(3,389)		2,589		(3,802)	(4,602)	(2,013)	77.8
Total 332 Special Events	433,585	392,698	396,790		105,630		(20,446)	481,974	89,276	22.7

Variance Explanation:

Contractual and benefits increases and reinstate overtime that was removed in 2016

Reallocation of programming from 350 (Culture)

Decrease in Partnership Grants

Decrease in sponsorship for Canada Day

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 345 Admin - Recreation

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Recreation & Culture Services										
345 Admin - Recreation										
Personnel Costs	648,423	716,961	729,800					729,800	12,839	1.8
Professional Services	19,422	16,300	16,300		1,900			18,200	1,900	11.7
Total 345 Admin - Recreation	667,845	733,261	746,100		1,900			748,000	14,739	2.0

Variance Explanation:

Return of 2016 Gapping

Adjust to reflect prior year actuals for communications

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 349 Business and Customer Services

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Recreation & Culture Services										
349 Business and Customer Services										
Personnel Costs	935,131	777,359	781,300		(4,749)		1,082	777,633	274	
Program and Office Supplies	87,935	87,935	90,488		3,200			93,688	5,753	6.5
Professional Services	67,844	71,100	71,100		(3,000)			68,100	(3,000)	(4.2)
Contributions and Financial Chg	300	300	300					300		
Operating Revenue	(66,767)	(72,000)	(72,000)		3,000			(69,000)	3,000	(4.2)
Total 349 Business and Customer Services	1,024,443	864,694	871,188		(1,549)		1,082	870,721	6,027	0.7

Variance Explanation:

Supplier Contractual increase

Decrease in insurance fees to user groups, offset by reduced recoveries

**2017
City Of Oshawa
Operating Budget**

Budget by Program: 350 Culture

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Recreation & Culture Services										
350 Culture										
Personnel Costs	8,650	99,268	187,180		(74)			187,106	87,838	88.5
Program and Office Supplies	18,025	12,900	13,234		7,500			20,734	7,834	60.7
Professional Services	55,125	66,175	66,175		900			67,075	900	1.4
Recoveries	(7,000)				(7,000)			(7,000)	(7,000)	
Total 350 Culture	74,800	178,343	266,589		1,326			267,915	89,572	50.2

Variance Explanation:

Position reallocation from Program 310 (Rec and Culture - Facilities Maintenance)

Reallocation of expenses to Program 332 (Special Events) and additional expenditures for Diversity & Inclusion