

2017
City of Oshawa
Operating Budget by Department

Department: DEVSERVS Development Services

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Development Services										
DS Admin and Accessibility	920,407	933,280	922,116		(2,143)		500	920,473	(12,807)	(1.4)
Economic Development	414,002	575,530	704,812		36,048		(18,588)	722,272	146,742	25.5
Building Permits & Inspec Serv	(170,560)	(191,263)	(132,087)		2,089	(600)	(500)	(131,098)	60,165	(31.5)
Engineering Services	2,724,620	2,995,890	3,042,941	25,931	(34,540)		(62,328)	2,972,004	(23,886)	(0.8)
Planning Services	462,893	1,316,719	1,381,310		(4,150)		(115,238)	1,261,922	(54,797)	(4.2)
Airport	463,004	505,110	517,353		166,029			683,382	178,272	35.3
Total Development Services	4,814,366	6,135,266	6,436,445	25,931	163,333	(600)	(196,154)	6,428,955	293,689	4.8

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Budget by Program: 550 DS - Support Services

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
DS Admin and Accessibility										
550 DS - Support Services										
Personnel Costs	841,325	844,472	833,700					833,700	(10,772)	(1.3)
Program and Office Supplies	130	508	516		2,500			3,016	2,508	493.7
Professional Services	78,531	87,900	87,900		(4,643)			83,257	(4,643)	(5.3)
Contribution to Capital	421	400					500	500	100	25.0
Total 550 DS - Support Services	920,407	933,280	922,116		(2,143)		500	920,473	(12,807)	(1.4)

Variance Explanation:

Reallocation of FTE to Program 500 (Economic Development) offset by the return of 2016 gapping

Reallocation of Program and Office Supplies from program 217 (Engineering - Infrastructure Services)

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Budget by Program: 500 Economic Development

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Economic Development										
500 Economic Development										
Personnel Costs	325,384	453,230	583,100				(18,588)	564,512	111,282	24.6
Program and Office Supplies	26,610	33,440	34,352		2,548			36,900	3,460	10.3
Professional Services	71,280	95,360	95,360		34,500			129,860	34,500	36.2
Contribution to Capital	1,200	1,500								
Operating Revenue	(10,472)	(8,000)	(8,000)		(1,000)			(9,000)	(1,000)	(100.0)
Total 500 Economic Development	414,002	575,530	704,812		36,048		(18,588)	722,272	146,742	25.5

Variance Explanation:

Return of 2016 gapping savings and reallocation of position from Program 550 (Development Services Administration)

Increase based on actuals and increased software licence fees

**2017
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Budget by Program: 560 Building - Administration

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Building Permits & Inspec Serv										
560 Building - Administration										
Personnel Costs	388,303	400,968	407,400					407,400	6,432	1.6
Program and Office Supplies	11,200	12,555	12,711		(1,411)	(600)		10,700	(1,855)	(14.8)
Professional Services	20,180	22,200	22,200		(1,300)			20,900	(1,300)	(5.9)
Operating Revenue										
Recoveries	(3,500)	(2,500)	(2,500)					(2,500)		
Total 560 Building - Administration	416,183	433,223	439,811		(2,711)	(600)		436,500	3,277	0.8

Variance Explanation:

Salary regrades

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Budget by Program: 561 Building - Permits

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Building Permits & Inspect Serv										
561 Building - Permits										
Personnel Costs	999,775	961,662	1,000,100		4,000			1,004,100	42,438	4.4
Program and Office Supplies	1,000	1,030	1,082					1,082	52	5.0
Maintenance and Repairs										
Contribution to Capital	2,200	2,500					7,250	7,250	4,750	190.0
Contributions and Financial Chg	801,854	300	300					300		
Operating Revenue	(3,205,154)	(2,402,300)	(2,402,300)					(2,402,300)		
Contributions from Reserve Fnd							(7,250)	(7,250)	(7,250)	
Total 561 Building - Permits	(1,400,325)	(1,436,808)	(1,400,818)		4,000			(1,396,818)	39,990	(2.8)

Variance Explanation:

Return of 2016 gapping

Increased contribution to capital offset by reserve recoveries

**2017
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Budget by Program: 562 Building - Inspection

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Building Permits & Inspec Serv										
562 Building - Inspection										
Personnel Costs	755,614	747,041	763,500					763,500	16,459	2.2
Program and Office Supplies	2,700	2,781	2,920					2,920	139	5.0
Professional Services		1,000	1,000					1,000		
Maintenance and Repairs	64,000	64,000	64,000		800			64,800	800	1.3
Contribution to Capital		500	500					13,100	12,600	2,520.0
Operating Revenue	(6,000)	(3,000)	(3,000)					(3,000)		
Contributions from Reserve Fnd								(13,100)	(13,100)	
Recoveries	(2,734)									
Total 562 Building - Inspection	813,580	812,322	828,920		800		(500)	829,220	16,898	2.1

Variance Explanation:

Salary regrades

Increased fleet rates

Increased contribution to capital offset by reserve recoveries

**2017
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Budget by Program: 210 Administration - Engineering

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Engineering Services										
210 Administration - Engineering										
Personnel Costs	126,673	187,782	188,100					188,100	318	0.2
Program and Office Supplies	8,794	10,500	10,631	(2,500)				8,131	(2,369)	(22.6)
Professional Services	20,782	20,200	20,200		1,100			21,300	1,100	5.4
Contribution to Capital	2,800	2,800					1,500	1,500	(1,300)	(46.4)
Operating Revenue	(134,061)	(68,300)	(68,300)		(16,200)			(84,500)	(16,200)	23.7
Total 210 Administration - Engineering	24,988	152,982	150,631	(2,500)	(15,100)		1,500	134,531	(18,451)	(12.1)

Variance Explanation:

Increased Site Plan Application Fees

**2017
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Budget by Program: 211 Engineering Design Services

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Engineering Services										
211 Engineering Design Services										
Personnel Costs	894,505	908,546	926,200				(12,800)	913,400	4,854	0.5
Program and Office Supplies	150	200	210		290			500	300	150.0
Professional Services	452	500	500	1,500				2,000	1,500	300.0
Maintenance and Repairs	4,302	4,500	4,500					4,500		
Contributions and Financial Chg	5,000	5,000	5,000		(5,000)			(35,000)		
Operating Revenue	(35,000)	(35,000)	(35,000)					(35,000)		
Recoveries	(222,716)	(200,000)	(200,000)		(15,000)			(215,000)	(15,000)	7.5
Total 211 Engineering Design Services	646,693	683,746	701,410	1,500	(19,710)		(12,800)	670,400	(13,346)	(2.0)

Variance Explanation:

Reallocation of reserve contribution to Program 110

Increased recoveries for capital work

**2017
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Budget by Program: 212 Engineering Water Resources

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Engineering Services										
212 Engineering Water Resources										
Personnel Costs	709,794	722,369	724,700				(37,915)	686,785	(35,584)	(4.9)
Professional Services	2,681	2,700	2,700					2,700		
Recoveries	(87,000)	(110,000)	(110,000)		15,000			(95,000)	15,000	(13.6)
Total 212 Engineering Water Resources	625,475	615,069	617,400		15,000		(37,915)	594,485	(20,584)	(3.3)

Variance Explanation:

Salary savings from Water Resources Manager vacancy

Decreased recoveries for capital work

**2017
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Budget by Program: 213 Engineering Development

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Engineering Services										
213 Engineering Development										
Personnel Costs	500,782	505,629	520,600				(32,153)	488,447	(17,182)	(3.4)
Recoveries	(160,153)	(151,000)	(151,000)		(2,000)			(153,000)	(2,000)	1.3
Total 213 Engineering Development	340,629	354,629	369,600		(2,000)		(32,153)	335,447	(19,182)	(5.4)

Variance Explanation:

Return of 2016 gapping offset by 2017 salary savings

Increased recoveries for capital work

**2017
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Budget by Program: 217 Engineering Infrastructure Srv

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Engineering Services										
217 Engineering Infrastructure Srv										
Personnel Costs	717,832	768,742	786,700					786,700	17,958	2.3
Program and Office Supplies	7,000	7,000	7,000		(3,500)			3,500	(3,500)	(50.0)
Professional Services							100,000	100,000	100,000	
Contribution to Capital	10,000	10,000					10,000	10,000		
Contributions from Reserve Fnd							(100,000)	(100,000)	(100,000)	
Recoveries										
Total 217 Engineering Infrastructure Srv	734,832	785,742	793,700		(3,500)		10,000	800,200	14,458	1.8

Variance Explanation:

Return of 2016 gapping and benefits

Biennial bridge inspection funded with Federal Gas Tax

**2017
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Budget by Program: 223 Administration - Construction

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Engineering Services										
223 Administration - Construction										
Personnel Costs	227,881	289,314	292,600					292,600	3,286	1.1
Recoveries	(133,049)	(160,000)	(160,000)		10,000			(150,000)	10,000	(6.3)
Total 223 Administration - Construction	94,832	129,314	132,600		10,000			142,600	13,286	10.3

Variance Explanation:

Return of 2016 gapping

Reduced recoveries for capital work

**2017
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Budget by Program: 227 Construction Management

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Engineering Services										
227 Construction Management										
Personnel Costs	947,484	924,908	928,100	26,931	3,770			958,801	33,893	3.7
Program and Office Supplies	300	300	300					300		
Building/Equipment Supplies	700	700	700					700		
Professional Services	1,700	1,700	1,700					1,700		
Maintenance and Repairs	22,300	23,800	23,800					23,800		
Contribution to Capital							9,040	9,040	9,040	
Contributions and Financial Chg	23,000	23,000	23,000		(23,000)				(23,000)	(100.0)
Recoveries	(738,315)	(700,000)	(700,000)					(700,000)		
Total 227 Construction Management	257,169	274,408	277,600	26,931	(19,230)		9,040	294,341	19,933	7.3

Variance Explanation:

Increased use of summer students

Reallocation of contributions to reserves to Program 110

**2017
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Budget by Program: 574 Planning Services

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Planning Services										
574 Planning Services										
Personnel Costs	1,675,084	1,773,114	1,838,500				(115,238)	1,723,262	(49,852)	(2.8)
Program and Office Supplies	5,805	6,605	6,710		(500)			6,210	(395)	(6.0)
Professional Services	68,710	69,700	69,700		(3,400)			66,300	(3,400)	(4.9)
Maintenance and Repairs	75	500	500		(250)			250	(250)	(50.0)
Contribution to Capital	928	900								
Operating Revenue	(1,287,709)	(534,100)	(534,100)					(534,100)	(900)	(100.0)
Total 574 Planning Services	462,893	1,316,719	1,381,310		(4,150)		(115,238)	1,261,922	(54,797)	(4.2)

Variance Explanation:

Return of 2016 gapping offset by 2017 salary savings

**2017
City Of Oshawa
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Budget by Program: 381 Airport Operations

	2016 Projected Actuals	2016 Approved Budget	2017 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2017 Proposed Budget	2017 - 2016 Variance \$s	2017 - 2016 Variance %
Airport										
381 Airport Operations										
Personnel Costs										
Program and Office Supplies	21,252	21,600	21,660		396			22,056	456	2.1
Building/Equipment Supplies	974,680	1,407,000	1,407,000		60,000			1,467,000	60,000	4.3
Professional Services	788,599	771,849	771,849		69,231			841,080	69,231	9.0
Maintenance and Repairs	114,018	114,598	115,097					115,097	499	0.4
Utilities	151,429	162,517	174,201		(1,272)			172,929	10,412	6.4
Contributions and Financial Chg	251,106	255,700	255,700		100,000			355,700	100,000	39.1
Operating Revenue	(1,705,314)	(2,090,774)	(2,090,774)		(62,326)			(2,153,100)	(62,326)	3.0
Recoveries	(132,766)	(137,380)	(137,380)					(137,380)		
Total 381 Airport Operations	463,004	505,110	517,353		166,029			683,382	178,272	35.3

Variance Explanation:

Contractual Increases

Increased cost and margins on aviation fuel

Increased reserve contribution

Adjustments to reflect lost revenue resulting from runway reconstruction