

**2016
City Of Oshawa
Operating Budget**

Budget by Program: 200 Strategic and Business Svcs

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Strategic Business Services										
200 Strategic and Business Svcs										
Personnel Costs	1,418,735	1,512,300	1,544,799				(34,817)	1,509,982	(2,318)	(0.2)
Program and Office Supplies	5,932	6,000	6,119		10,320			16,439	10,439	174.0
Professional Services	135,413	155,400	155,400		2,895			158,295	2,895	1.9
Contributions and Financial Chg	3									
Total 200 Strategic and Business Svcs	1,560,083	1,673,700	1,706,318		13,215		(34,817)	1,684,716	11,016	0.7

Variance explanation:

Personnel Costs - variance due to contractual increases and gapping.

Office Materials & Supplies - increased due to inflation and reallocation of budget from Roads and Parks Operations with relocation to the Consolidated Operations Depot.

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Budget by Program: 390 Administration - Fire

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Fire Services										
390 Administration - Fire										
Personnel Costs	876,957	900,800	915,241					915,241	14,441	1.6
Program and Office Supplies	8,250	8,100	8,258		600			8,858	758	9.4
Building/Equipment Supplies										
Professional Services	62,500	65,100	65,100		23,260			88,360	23,260	35.7
Maintenance and Repairs										
Operating Revenue										
Total 390 Administration - Fire	947,707	974,000	988,599		23,860			1,012,459	38,459	3.9

Variance Explanation:

Personnel Costs - increases due to contractual increases, inflation and transfer funds of from other program.

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Budget by Program: 391 Fire Prevention

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Fire Services										
391 Fire Prevention										
Personnel Costs	1,208,872	1,139,500	1,267,497		1,000			1,268,497	128,997	11.3
Program and Office Supplies	27,104	11,500	11,500		1,500			13,000	1,500	13.0
Professional Services	5,236	5,000	5,000					5,000		
Operating Revenue	(55,053)	(44,500)	(44,500)		11,500			(33,000)	11,500	(25.8)
Total 391 Fire Prevention	1,186,159	1,111,500	1,239,497		14,000			1,253,497	141,997	12.8

Variance Explanation:

Personnel Costs - increases due to contractual increases.

Operating Revenue -decreases due to decrease in recoveries.

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Budget by Program: 392 Training

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Fire Services										
392 Training										
Personnel Costs	381,417	383,400	420,774					420,774	37,374	9.7
Program and Office Supplies	2,650	2,700	2,700					2,700		
Total 392 Training	384,067	386,100	423,474					423,474	37,374	9.7

Variance Explanation:

Personnel Costs - increases due to contractual increases.

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Budget by Program: 393 Fire Fighting

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Fire Services										
393 Fire Fighting										
Personnel Costs	19,395,684	18,624,900	20,429,935		(27,200)			20,402,735	1,777,835	9.5
Program and Office Supplies	204,588	204,900	209,844		5,000			214,844	9,944	4.9
Building/Equipment Supplies	88,000	101,000	101,000					101,000		
Professional Services	4,798	1,700	1,700					1,700		
Contribution to Capital	41,500	44,800	44,800		(12,800)			32,000	(12,800)	(28.6)
Contributions and Financial Chg				6,400				6,400	6,400	
Operating Revenue	(11,913)	(10,000)	(10,000)					(10,000)		
Contributions from Reserves				(32,000)				(32,000)	(32,000)	
Total 393 Fire Fighting	19,722,657	18,967,300	20,777,279	(25,600)	(35,000)			20,716,679	1,749,379	9.2

Variance Explanation:

Personnel Costs - increases due to contractual increases.

Program and Office Supplies - increases due to inflation.

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Budget by Program: 394 Mechanical

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Fire Services										
394 Mechanical										
Personnel Costs	226,408	214,100	240,370					240,370	26,270	12.3
Program and Office Supplies	100	100	100					100		
Building/Equipment Supplies	63,000	64,600	64,600					64,600		
Maintenance and Repairs	25,600	30,000	30,000					30,000		
Operating Revenue	(450)									
Total 394 Mechanical	314,658	308,800	335,070					335,070	26,270	8.5

Variance Explanation:

Personnel Costs - increases due to contractual increases.

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Budget by Program: 395 Operational Maintenance

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Fire Services										
395 Operational Maintenance										
Building/Equipment Supplies	27,300	28,100	28,100	2,800				30,900	2,800	10.0
Maintenance and Repairs	95,300	95,000	95,000	9,500				104,500	9,500	10.0
Utilities	185,708	177,100	189,770	18,872				208,642	31,542	17.8
Contribution to Capital	16,800	16,800	16,800		20,800			37,600	20,800	123.8
Contributions and Financial Chg				4,600				4,600	4,600	
Contributions from Reserves				(22,300)				(22,300)	(22,300)	
Total 395 Operational Maintenance	325,108	317,000	329,670	13,472	20,800			363,942	46,942	14.8

Variance Explanation:

Building/Equipment Supplies - increases due to operational expenses related to the opening of Station 6, in July of 2016.

Maintenance & Repairs - increases due to operational expenses related to the opening of Station 6, in July of 2016.

Utilities - increases due to operational expenses related to the opening of Station 6, in July of 2016.

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Budget by Program: 396 Communications

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Fire Services										
396 Communications										
Personnel Costs	1,674,793	1,540,300	1,746,261		10,000			1,756,261	215,961	14.0
Program and Office Supplies	7,500	7,500	7,698					7,698	198	2.6
Professional Services	147,300	147,300	147,300		4,900			152,200	4,900	3.3
Maintenance and Repairs	142,289	144,900	144,900		25,500	(22,300)		148,100	3,200	2.2
Operating Revenue	(1,133,228)	(1,123,200)	(1,123,200)		(81,700)			(1,204,900)	(81,700)	7.3
Recoveries										
Total 396 Communications	838,654	716,800	922,959		(41,300)	(22,300)		859,359	142,559	19.9

Variance Explanation:

Personnel Costs - increases due to contractual and inflationary increases.

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Budget by Program: 397 Emergency Planning

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Fire Services										
397 Emergency Planning										
Professional Services	1,506	1,700	1,700		(600)	(1,100)			(1,700)	(100.0)
Operating Revenue	(47)									
Total 397 Emergency Planning	1,459	1,700	1,700		(600)	(1,100)			(1,700)	(100.0)

Variance Explanation:

Total Contracted Services - decreased due to program and funds being transferred to program 390 Administration Fire.

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Budget by Program: 230 Admin - Traffic and Parking

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Operations Services										
230 Admin - Traffic and Parking										
Personnel Costs	599,411	610,400	617,101					617,101	6,701	1.1
Program and Office Supplies										
Professional Services	143,849	179,100	179,100		1,600			180,700	1,600	0.9
Maintenance and Repairs	23									
Utilities	17,300	20,200	21,937		(3,274)			18,663	(1,537)	(7.6)
Contributions and Financial Chg	11,400	11,400	11,400					11,400		
Recoveries	(105)									
Total 230 Admin - Traffic and Parking	771,878	821,100	829,538		(1,674)			827,864	6,764	0.8

Variance explanation:

Personnel Costs - increases due to contractual increases.

Professional Services - increased due to move to COD and growth.

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Budget by Program: 233 Street Lighting

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Operations Services										
233 Street Lighting										
Building/Equipment Supplies										
Professional Services	290,001	316,100	316,100	10,000				326,100	10,000	3.2
Maintenance and Repairs										
Utilities	1,785,242	1,669,000	1,812,534		126,239			1,938,773	269,773	16.2
Operating Revenue	(15,139)	(21,200)	(21,200)					(21,200)		
Total 233 Street Lighting	2,060,104	1,963,900	2,107,434	10,000	126,239			2,243,673	279,773	14.2

Variance explanation:

Professional Services - increased due to requirement due to hydro pole load calculations.

Utilities - increased due to inflation and price increases.

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Budget by Program: 234 Crossing Guards

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Operations Services										
234 Crossing Guards										
Personnel Costs	1,117,692	1,110,900	1,102,206		7,400			1,109,606	(1,294)	(0.1)
Program and Office Supplies	5,467	5,400	5,400					5,400		
Professional Services	3,525	3,400	3,400		300			3,700	300	8.8
Total 234 Crossing Guards	1,126,684	1,119,700	1,111,006		7,700			1,118,706	(994)	(0.1)

Variance explanation:

Personnel Costs - increased due to contractual increases and allowance.

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Budget by Program: 240 Admin - Roads Operations

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Operations Services										
240 Admin - Roads Operations										
Personnel Costs	5,233,895	5,117,700	5,207,301		7,514	(6,000)		5,208,815	91,115	1.8
Program and Office Supplies	31,624	28,800	29,605		(9,180)			20,425	(8,375)	(29.1)
Building/Equipment Supplies	1,747,624	1,064,000	1,069,856	21,500	36,185	(900)		1,126,641	62,641	5.9
Professional Services	2,200,429	1,670,500	1,670,500		482,910	(9,600)		2,143,810	473,310	28.3
Maintenance and Repairs	2,308,253	2,290,400	2,290,400		249,754			2,540,154	249,754	10.9
Utilities	90,566	57,400	61,483		(42,771)			18,712	(38,688)	(67.4)
Contribution to Capital	26,000	26,000	26,000				(22,800)	3,200	(22,800)	(87.7)
Contributions and Financial Chg					6,400			6,400	6,400	
Operating Revenue	(217,166)	(111,900)	(111,900)		(7,210)		2,210	(116,900)	(5,000)	4.5
Recoveries	(422,388)	(320,000)	(320,000)		4,570			(315,430)	4,570	(1.4)
Total 240 Admin - Roads Operations	10,998,837	9,822,900	9,923,245	21,500	728,172	(16,500)	(20,590)	10,635,827	812,927	8.3

Variance explanation:

Personnel Costs- variance due to contractual increases, gapping, standby, shift premiums, rate adjustments. Overtime reduction due to the addition of 6 Full-time Flex Labourers in Parks Operations

Building/Equipment - supplies increased due to growth, inflation and price increases; fuel increase to reflect 3-year average based on actual.

Professional Services- increased due to growth, price, inflation and City consolidation of all winter contractor clearing and the addition of 2 contractor sidewalk plows to improve service levels.

Maintenance and Repairs - increased due to additional growth in winter operations and sweeping.

Equipment Costs - increased due to inventory and the rollover of flat charging.

Program capital - increased to include COD site specific needs.

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Budget by Program: 246 Waste Collection and Env. Prgs

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Operations Services										
246 Waste Collection and Env. Prgs										
Personnel Costs	1,918,595	1,897,400	1,964,798		(13,989)		(45,800)	1,905,009	7,609	0.4
Program and Office Supplies	33,541	36,400	37,689		2,300			39,989	3,589	9.9
Building/Equipment Supplies	1,001	1,300	1,300		(500)			800	(500)	(38.5)
Professional Services	759,565	518,900	518,900		48,500			567,400	48,500	9.3
Maintenance and Repairs	1,442,049	1,450,900	1,450,900		154,338	(39,300)		1,565,938	115,038	7.9
Utilities	14,611	9,500	10,128			(10,128)			(9,500)	(100.0)
Operating Revenue	(52,258)	(47,600)	(47,600)					(47,600)		
Recoveries	(421)	(800)	(800)					(800)		
Total 246 Waste Collection and Env. Prgs	4,116,683	3,866,000	3,935,315		190,649	(49,428)	(45,800)	4,030,736	164,736	4.3

Variance explanation:

Personnel Costs - variance due to contractual increases and gapping.

Professional Services - increased due to growth.

Equipment Costs - increased due to inventory and the rollover of flat charging

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Budget by Program: 260 Fleet Maintenance

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Operations Services										
260 Fleet Maintenance										
Personnel Costs	1,223,616	1,260,500	1,236,115		22,000		(26,455)	1,231,660	(28,840)	(2.3)
Program and Office Supplies	12,862	7,900	8,077		3,423	(1,600)		9,900	2,000	25.3
Building/Equipment Supplies	1,829,063	1,631,800	1,631,800		179,700	(200)		1,811,300	179,500	11.0
Professional Services	94,283	80,000	80,000		159,100			239,100	159,100	198.9
Maintenance and Repairs	283,583	210,800	210,800		5,821	3,273		219,894	9,094	4.3
Contribution to Capital	7,000	7,000	7,000				12,100	19,100	12,100	172.9
Contributions and Financial Chg					6,572			6,572	6,572	
Recoveries	(3,306,808)	(3,296,800)	(3,296,800)		(318,200)			(3,615,000)	(318,200)	9.7
Total 260 Fleet Maintenance	143,599	(98,800)	(123,008)		58,416	1,473	(14,355)	(77,474)	21,326	(21.6)

Variance explanation:

Personnel Costs - variance due to contractual increases, gapping and increase in overtime due to aging fleet.

Building/Equipment Supplies- increased due to aging fleet, pricing, tires.

Professional Services - increased due to contractor costs – aging fleet, certifications, addition of NAPA.

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Budget by Program: 309 Facilities Maintenance - Parks

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Operations Services										
309 Facilities Maintenance - Parks										
Personnel Costs	4,976,903	4,937,300	5,475,652	42,100	(297,649)		(26,570)	5,193,533	256,233	5.2
Program and Office Supplies	471,816	416,600	427,061		(64,640)			362,421	(54,179)	(13.0)
Building/Equipment Supplies	159,597	115,800	115,800		15,225		40,000	171,025	55,225	47.7
Professional Services	1,551,371	1,548,900	1,548,900	25,500	(80,000)		407,000	1,901,400	352,500	22.8
Maintenance and Repairs	1,550,138	1,482,100	1,482,100		(99,451)		5,000	1,387,649	(94,451)	(6.4)
Utilities	274,721	298,200	318,430		(10,576)			307,854	9,654	3.2
Contribution to Capital	52,530	42,100	42,100				(37,600)	4,500	(37,600)	(89.3)
Contributions and Financial Chg	24,707	24,700	24,700		(950)			23,750	(950)	(3.8)
Subsidies										
Operating Revenue	(650,747)	(565,500)	(565,500)		23,229		1,671	(540,600)	24,900	(4.4)
Interest on Investments	(21,800)	(16,300)	(16,300)		3,800			(12,500)	3,800	(23.3)
Contributions from Reserves	(52,956)	(317,100)	(317,100)		247,889		(440,000)	(509,211)	(192,111)	60.6
Recoveries	(48,198)	(65,600)	(65,600)		(15,611)		(760)	(81,971)	(16,371)	25.0
Total 309 Facilities Maintenance - Parks	8,288,082	7,901,200	8,470,243	67,600	(278,734)		(51,259)	8,207,850	306,650	3.9

Variance explanation:

Personnel Costs - increased due to contractual increases, the difference in salaries and benefits for 6 Full-time Flex Labourers.

Program Supplies - increased due to inventory and price increases.

Professional Services - increased due to growth.

Equipment Costs - increased due to inventory and the rollover of flat charging.

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Budget by Program: 319 Animal Care

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Operations Services										
319 Animal Care										
Personnel Costs	408,122	410,500	501,436		(86,789)			414,647	4,147	1.0
Program and Office Supplies	39,563	58,800	58,912		(5,025)			53,887	(4,913)	(8.4)
Professional Services	90,040	83,000	83,000		5,000			88,000	5,000	6.0
Maintenance and Repairs	12,073	9,400	9,400		5,775			15,175	5,775	61.4
Contributions and Financial Chg	951	700	700		500			1,200	500	71.4
Operating Revenue	(51,242)	(55,200)	(55,200)					(55,200)		
Total 319 Animal Care	499,507	507,200	598,248		(80,539)			517,709	10,509	2.1

Variance explanation:

Personnel Costs- increased due to contractual increases and the full year impact of 3 additional regular part-time staff.

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Budget by Program: 013 Facility Sponsorsh Advertising

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Recreation & Culture Services										
013 Facility Sponsorsh Advertising										
Personnel Costs	37,977	90,800	161,081		(50,000)			111,081	20,281	22.3
Program and Office Supplies	551	3,300	3,300					3,300		
Professional Services	3,894	9,500	9,500		1,100			10,600	1,100	11.6
Operating Revenue	(185,280)	(215,900)	(215,900)		(62,100)			(278,000)	(62,100)	28.8
Total 013 Facility Sponsorsh Advertising	(142,858)	(112,300)	(42,019)		(111,000)			(153,019)	(40,719)	36.3

Variance explanation:

Personnel Costs - variance due to contractual increases and gapping.

Professional Services and Operating Revenue - increase due to increased facility advertisers and sponsors.

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Budget by Program: 310 Facility Maint. Recreation

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Recreation & Culture Services										
310 Facility Maint. Recreation										
Personnel Costs	3,925,951	4,090,100	4,275,580		(6,550)		(179,140)	4,089,890	(210)	
Program and Office Supplies	6,780	9,400	9,682					9,682	282	3.0
Building/Equipment Supplies	355,364	351,400	351,400		6,250			357,650	6,250	1.8
Professional Services	224,602	177,300	177,300	1,200	(112,300)			66,200	(111,100)	(62.7)
Maintenance and Repairs	1,159,512	1,085,200	1,087,204	1,300	22,854	6,000	8,000	1,125,358	40,158	3.7
Utilities	2,646,718	2,430,300	2,612,905		229,047			2,841,952	411,652	16.9
Contribution to Capital	10,200	10,200	10,200				25,300	35,500	25,300	248.0
Contributions and Financial Chg	27,656	27,600	27,600					27,600		
Taxation Revenue Accounts										
Operating Revenue	(2,876,719)	(2,998,700)	(2,998,700)	(10,500)	83,802			(2,925,398)	73,302	(2.4)
Recoveries	(42,600)	(42,600)	(42,600)		(1,530)			(44,130)	(1,530)	3.6
Total 310 Facility Maint. Recreation	5,437,464	5,140,200	5,510,571	(8,000)	221,573	6,000	(145,840)	5,584,304	444,104	8.6

Variance explanation:

Personnel Costs - variance due to contractual increases and gapping.

Program & Office Material and Supplies - increased due to inflationary increases.

Professional services decreased due to reallocation of snow clearing costs to Operations Services

Maintenance & Repairs - increases due to new UV systems at various recreation facilities, increase in cleaning contract, and need for increased rental of equipment.

Utilities - increased due to inflation and price increases.

Revenue - decrease due to reduction from 3 to 2 ice pads at Legends in the Summer months.

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Operating Budget**

Budget by Program: 321 Recreational Programs

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Recreation & Culture Services										
321 Recreational Programs										
Personnel Costs	5,840,047	5,716,400	5,863,810	5,000	(36,875)	(1,200)	(6,255)	5,824,480	108,080	1.9
Program and Office Supplies	147,686	143,400	144,536	7,700	76,070	(4,182)		224,124	80,724	56.3
Professional Services	275,580	296,200	296,200	5,508	246,380			548,088	251,888	85.0
Maintenance and Repairs	29,700	30,600	30,600	1,000	1,700			33,300	2,700	8.8
Utilities					500			500	500	
Contribution to Capital	35,122	37,400	37,400				(37,400)		(37,400)	(100.0)
Contributions and Financial Chg	225,157	185,000	185,000		(101,200)			83,800	(101,200)	(54.7)
Subsidies	(35,813)	(59,300)	(59,300)	5,400	(364,940)		5,000	(413,840)	(354,540)	597.9
Operating Revenue	(4,942,752)	(5,089,400)	(5,089,400)	(47,000)	(135,324)			(5,271,724)	(182,324)	3.6
Recoveries										
Total 321 Recreational Programs	1,574,727	1,260,300	1,408,846	(22,392)	(313,689)	(5,382)	(38,655)	1,028,728	(231,572)	(18.4)

Variance explanation:

Personnel Costs - variance due to contractual increases, gapping and Healthy Kids Community Challenge expense.

Program and Office Supplies, Professional Services - increased due to the Healthy Kids Community Challenge expenses.

Contributions and Financial Charges - reduction related to retirement of Centennial Pool interfund note.

Subsidies Revenue - increased due to the Healthy Kids Community Challenge grant.

Program Revenue - increased due to expansion of Adult Hockey League and user fee increases.

**2016
City Of Oshawa
Operating Budget**

Budget by Program: 332 Special Events

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Recreation & Culture Services										
332 Special Events										
Personnel Costs	275,251	305,400	613,365		(320,650)		(9,383)	283,332	(22,068)	(7.2)
Program and Office Supplies	25,900	47,400	41,493		5,000		(10,500)	35,993	(11,407)	(24.1)
Building/Equipment Supplies		1,500	1,500					1,500		
Professional Services	217,626	218,700	207,200		28,470		(7,000)	228,670	9,970	4.6
Contribution to Capital							4,500	4,500	4,500	
Subsidies	(21,567)	(19,900)	(19,900)		(100)			(20,000)	(100)	0.5
Operating Revenue	(117,201)	(132,300)	(132,300)		(12,961)		6,553	(138,708)	(6,408)	4.8
Recoveries	(8,199)	(2,500)	(2,500)		(889)		800	(2,589)	(89)	3.6
Total 332 Special Events	371,810	418,300	708,858		(301,130)		(15,030)	392,698	(25,602)	(6.1)

Variance explanation:

Personnel Costs - increased due to reallocation of costs from 349.

Program & Office Supplies- decreased since Woodland Disco was approved as a 2015 initiative only.

Professional Services - increase due to reallocation of costs from 349.

**2016
City Of Oshawa
Operating Budget**

Budget by Program: 345 Admin - Recreation

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Recreation & Culture Services										
345 Admin - Recreation										
Personnel Costs	689,479	697,400	767,277				(50,316)	716,961	19,561	2.8
Program and Office Supplies										
Professional Services	20,248	16,300	16,300					16,300		
Maintenance and Repairs										
Operating Revenue										
Total 345 Admin - Recreation	709,727	713,700	783,577				(50,316)	733,261	19,561	2.7

Variance explanation:

Personnel Costs - variance due to contractual increases and gapping.

**2016
City Of Oshawa
Operating Budget**

Budget by Program: 349 Business and Customer Services

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	015 e %
Recreation & Culture Services										
349 Business and Customer Services										
Personnel Costs	755,414	720,300	473,759		303,600			777,359	57,059	7.9
Program and Office Supplies	107,521	113,300	117,760		(29,825)			87,935	(25,365)	22.4
Professional Services	75,000	93,900	93,900		(22,800)			71,100	(22,800)	24.3
Contributions and Financial Chg	215	300	300					300		
Operating Revenue	(66,875)	(74,800)	(74,800)		2,800			(72,000)	2,800	(3.7)
Recoveries										
Total 349 Business and Customer Services	871,275	853,000	610,919		253,775			864,694	11,694	1.4

Variance explanation:

Personnel Costs - increased due to contractual increases.

Program & Office Supplies - decrease due to reallocation of costs to 332 and 350.

Professional Services - decrease due to reallocation of costs to 332.

Leisure Guide Revenue - decrease due to a decrease in advertisers in the Leisure Guide.

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City Of Oshawa
Operating Budget**

Budget by Program: 350 Culture

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Recreation & Culture Services										
350 Culture										
Personnel Costs	90,228	94,800	106,151		2,500		(9,383)	99,268	4,468	4.7
Program and Office Supplies	13,526	5,300	5,375		7,525			12,900	7,600	143.4
Professional Services	18,124	19,700	19,700	40,000	6,475			66,175	46,475	235.9
Recoveries	(2,400)									
Total 350 Culture	119,478	119,800	131,226	40,000	16,500		(9,383)	178,343	58,543	48.9

Variance explanation:

Personnel Costs - variance due to contractual increases and gapping.

Program & Office Supplies - increase due to reallocation of costs from program 349.

Professional Services - increase due to implementation of Arts, Culture & Heritage Plan.