

**2016  
City Of Oshawa  
Operating Budget**

**Budget by Program: 550 DS - Support Services**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
DS Admin and Accessibilitiy										
550 DS - Support Services										
Personnel Costs	854,867	847,100	992,282		(10,400)		(137,410)	844,472	(2,628)	(0.3)
Program and Office Supplies	359	500	508					508	8	1.6
Professional Services	73,510	83,500	83,500		4,400			87,900	4,400	5.3
Contribution to Capital	961	1,000	1,000		(600)			400	(600)	(60.0)
Operating Revenue										
<b>Total 550 DS - Support Services</b>	929,697	932,100	1,077,290		(6,600)		(137,410)	933,280	1,180	0.1

**Variance explanation:**

Contractual increase obligations

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**Budget by Program: 381 Airport Operations**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Economic Development										
381 Airport Operations										
Program and Office Supplies	25,978	19,400	19,400		2,200			21,600	2,200	11.3
Building/Equipment Supplies	949,009	1,144,000	1,144,000	1,000	262,000			1,407,000	263,000	23.0
Professional Services	720,839	720,200	720,200	40,249	11,400			771,849	51,649	7.2
Maintenance and Repairs	118,343	96,900	96,990	1,000	16,608			114,598	17,698	18.3
Utilities	149,971	144,200	155,679		6,838			162,517	18,317	12.7
Contributions and Financial Chg	251,490	255,700	255,700					255,700		
Operating Revenue	(1,650,281)	(1,773,200)	(1,773,200)		(317,574)			(2,090,774)	(317,574)	17.9
Recoveries	(130,974)	(135,000)	(135,000)		(2,380)			(137,380)	(2,380)	1.8
<b>Total 381 Airport Operations</b>	<b>434,375</b>	<b>472,200</b>	<b>483,769</b>	<b>42,249</b>	<b>(20,908)</b>			<b>505,110</b>	<b>32,910</b>	<b>7.0</b>

**Variance explanation:**

Contractual increase obligations

Utilities Increase

Additional staff

Airport Business Plan Implementation

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**Budget by Program: 500 Economic Development**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Economic Development										
500 Economic Development										
Personnel Costs	497,426	495,900	502,230		(19,600)		(29,400)	453,230	(42,670)	(8.6)
Program and Office Supplies	25,621	29,900	30,920	2,320	200			33,440	3,540	11.8
Professional Services	83,918	88,700	88,700	10,200	(3,540)			95,360	6,660	7.5
Contribution to Capital	1,500	1,500	1,500					1,500		
Operating Revenue	(8,143)	(8,100)	(8,100)	100				(8,000)	100	(1.2)
<b>Total 500 Economic Development</b>	<b>600,322</b>	<b>607,900</b>	<b>615,250</b>	<b>12,620</b>	<b>(22,940)</b>		<b>(29,400)</b>	<b>575,530</b>	<b>(32,370)</b>	<b>(5.3)</b>

**Variance explanation:**

Contractual increase obligations

One time adjustment costs to implement promotional opportunity (Top 7 Intelligent Communities Submission)

**2016  
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**Budget by Program: 560 Building - Administration**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Building Permits & Inspec Serv										
560 Building - Administration										
Personnel Costs	394,861	396,800	400,968					400,968	4,168	1.1
Program and Office Supplies	11,198	12,400	12,555					12,555	155	1.3
Professional Services	20,796	22,200	22,200					22,200		
Maintenance and Repairs										
Operating Revenue	(400)									
Recoveries		(2,500)	(2,500)					(2,500)		
<b>Total 560 Building - Administration</b>	<b>426,455</b>	<b>428,900</b>	<b>433,223</b>					<b>433,223</b>	<b>4,323</b>	<b>1.0</b>

**Variance explanation:**

Contractual increase obligations

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**Budget by Program: 561 Building - Permits**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Building Permits & Inspec Serv										
561 Building - Permits										
Personnel Costs	930,525	1,009,800	989,569				(27,907)	961,662	(48,138)	(4.8)
Program and Office Supplies	1,000	1,000	1,030					1,030	30	3.0
Maintenance and Repairs	(1,980)									
Contribution to Capital	415	500	500		2,000			2,500	2,000	400.0
Contributions and Financial Chg	215	300	300					300		
Operating Revenue	(3,202,050)	(2,300)	(2,300)		(2,400,000)			(2,402,300)	(2,400,000)	104,347.8
Recoveries										
<b>Total 561 Building - Permits</b>	<b>(2,271,875)</b>	<b>1,009,300</b>	<b>989,099</b>		<b>(2,398,000)</b>		<b>(27,907)</b>	<b>(1,436,808)</b>	<b>(2,446,108)</b>	<b>(242.4)</b>

**Variance explanation:**

Increased revenue due to reallocation of building permit revenue from program 809 (Other Revenue)

Contractual increases obligations

Reallocation of permit revenue from a corporate account

Reorganizing and repurposing of a vacant position

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**Budget by Program: 562 Building - Inspection**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Building Permits & Inspec Serv										
562 Building - Inspection										
Personnel Costs	735,839	732,300	747,041					747,041	14,741	2.0
Program and Office Supplies	1,308	2,700	2,781					2,781	81	3.0
Professional Services		1,000	1,000					1,000		
Maintenance and Repairs	63,009	54,000	54,000		10,000			64,000	10,000	18.5
Contribution to Capital	480	500	500					500		
Operating Revenue	(4,549)	(5,000)	(5,000)		2,000			(3,000)	2,000	(40.0)
Recoveries	(1,017)									
<b>Total 562 Building - Inspection</b>	<b>795,070</b>	<b>785,500</b>	<b>800,322</b>		<b>12,000</b>			<b>812,322</b>	<b>26,822</b>	<b>3.4</b>

**Variance explanation:**

Contractual increase obligations

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**Budget by Program: 210 Administration - Engineering**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Engineering Services										
210 Administration - Engineering										
Personnel Costs	185,682	185,400	187,782					187,782	2,382	1.3
Program and Office Supplies	7,146	10,600	10,725		(225)			10,500	(100)	(0.9)
Professional Services	15,500	21,600	21,600		(1,400)			20,200	(1,400)	(6.5)
Maintenance and Repairs										
Contribution to Capital				2,800				2,800	2,800	
Operating Revenue	(109,800)	(68,300)	(68,300)					(68,300)		
Recoveries	(967)									
<b>Total 210 Administration - Engineering</b>	<b>97,561</b>	<b>149,300</b>	<b>151,807</b>	<b>2,800</b>	<b>(1,625)</b>			<b>152,982</b>	<b>3,682</b>	<b>2.5</b>

**Variance explanation:**

Contractual increase obligations

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**Budget by Program: 211 Engineering Design Services**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Engineering Services										
211 Engineering Design Services										
Personnel Costs	893,412	892,100	908,546					908,546	16,446	1.8
Program and Office Supplies	150	100	103		97			200	100	100.0
Professional Services	495	300	300		200			500	200	66.7
Maintenance and Repairs	6,206	3,000	3,000		1,500			4,500	1,500	50.0
Contributions and Financial Chg	5,000	5,000	5,000					5,000		
Operating Revenue	(44,500)	(30,000)	(30,000)		(5,000)			(35,000)	(5,000)	16.7
Recoveries	(200,089)	(225,000)	(225,000)		25,000			(200,000)	25,000	(11.1)
<b>Total 211 Engineering Design Services</b>	<b>660,674</b>	<b>645,500</b>	<b>661,949</b>		<b>21,797</b>			<b>683,746</b>	<b>38,246</b>	<b>5.9</b>

**Variance explanation:**

Contractual increase obligations

Recovery revenue anticipated to be down



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**Budget by Program: 212 Engineering Water Resources**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Engineering Services										
212 Engineering Water Resources										
Personnel Costs	668,655	712,400	722,369					722,369	9,969	1.4
Professional Services	2,225	2,700	2,700					2,700		
Recoveries	(102,990)	(130,000)	(130,000)		20,000			(110,000)	20,000	(15.4)
<b>Total 212 Engineering Water Resources</b>	567,890	585,100	595,069		20,000			615,069	29,969	5.1

**Variance explanation:**

Contractual increase obligations

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**Budget by Program: 213 Engineering Development**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Engineering Services										
213 Engineering Development										
Personnel Costs	513,280	504,100	508,929				(3,300)	505,629	1,529	0.3
Recoveries	(197,570)	(151,000)	(151,000)					(151,000)		
<b>Total 213 Engineering Development</b>	<b>315,710</b>	<b>353,100</b>	<b>357,929</b>				<b>(3,300)</b>	<b>354,629</b>	<b>1,529</b>	<b>0.4</b>

**Variance explanation:**

Contractual increase obligations

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**Budget by Program: 217 Engineering Infrastructure Srv**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Engineering Services										
217 Engineering Infrastructure Srv										
Personnel Costs	558,460	661,600	789,145				(20,403)	768,742	107,142	16.2
Program and Office Supplies	7,832	10,000	10,100		(3,100)			7,000	(3,000)	(30.0)
Professional Services	50,000	100,000	100,000		(100,000)				(100,000)	(100.0)
Contribution to Capital	8,000	8,000	8,000		2,000			10,000	2,000	25.0
Contributions from Reserve Fnd	(50,000)	(100,000)	(100,000)		100,000				100,000	(100.0)
Recoveries	(28,122)	(25,000)	(25,000)		25,000				25,000	(100.0)
<b>Total 217 Engineering Infrastructure Srv</b>	<b>546,170</b>	<b>654,600</b>	<b>782,245</b>		<b>23,900</b>		<b>(20,403)</b>	<b>785,742</b>	<b>131,142</b>	<b>20.0</b>

**Variance explanation:**

Contractual increase obligations

Bridge Inspections occur bi-annually

No recoveries/no Environmental Assessment projects in 2016

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**Budget by Program: 223 Administration - Construction**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Engineering Services										
223 Administration - Construction										
Personnel Costs	310,958	374,300	310,914				(21,600)	289,314	(84,986)	(22.7)
Recoveries	(165,572)	(160,000)	(160,000)					(160,000)		
<b>Total 223 Administration - Construction</b>	<b>145,386</b>	<b>214,300</b>	<b>150,914</b>				<b>(21,600)</b>	<b>129,314</b>	<b>(84,986)</b>	<b>(39.7)</b>

**Variance explanation:**

Contractual increase obligations

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**Budget by Program: 227 Construction Management**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Engineering Services										
227 Construction Management										
Personnel Costs	925,590	919,700	926,908		(2,000)			924,908	5,208	0.6
Program and Office Supplies	300	300	300					300		
Building/Equipment Supplies	700	700	700					700		
Professional Services	1,620	1,700	1,700					1,700		
Maintenance and Repairs	9,921	11,300	11,300		12,500			23,800	12,500	110.6
Contributions and Financial Chg	23,000	23,000	23,000					23,000		
Recoveries	(726,628)	(745,000)	(745,000)		45,000			(700,000)	45,000	(6.0)
<b>Total 227 Construction Management</b>	<b>234,503</b>	<b>211,700</b>	<b>218,908</b>		<b>55,500</b>			<b>274,408</b>	<b>62,708</b>	<b>29.6</b>

**Variance explanation:**

Contractual increase obligations

New vehicle price (maintenance costs and capital costs)

Reduced Capital program

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**Budget by Program: 574 Planning Services**

	2015 Projected Actuals	2015 Approved Budget	2016 Base Budget	Service Level/ Additional Pressures	Volume/Price Reallocation PY Actuals	Efficiencies	One-Time Adjustment	2016 Proposed Budget	2016 - 2015 Variance \$s	2016 - 2015 Variance %
Planning Services										
574 Planning Services										
Personnel Costs	1,406,665	1,549,000	1,833,748				(60,634)	1,773,114	224,114	14.5
Program and Office Supplies	6,398	6,100	6,205		400			6,605	505	8.3
Professional Services	42,356	63,900	63,900		5,800			69,700	5,800	9.1
Maintenance and Repairs	84	500	500					500		
Contribution to Capital	1,287	2,000	2,000		(1,100)			900	(1,100)	(55.0)
Operating Revenue	(849,305)	(634,100)	(634,100)		100,000			(534,100)	100,000	(15.8)
<b>Total 574 Planning Services</b>	<b>607,485</b>	<b>987,400</b>	<b>1,272,253</b>		<b>105,100</b>		<b>(60,634)</b>	<b>1,316,719</b>	<b>329,319</b>	<b>33.4</b>

**Variance explanation:**

Contractual increase obligations

Several 2015 vacant staff positions now filled

Anticipate development application revenue to be down