

# Development Services Department Business Plan 2021

**Service Areas:** Administration Services; Building Permit and Inspection; Economic Development; Engineering; Planning; Oshawa Executive Airport

**Mission Statement:** We deliver services that contribute to the development of an amazing city

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Enhance the potential for job growth by leveraging Oshawa's key economic strengths and assets by undertaking such matters as:</p> <ul style="list-style-type: none"> <li>▪ Advancing Environmental Assessments for certain roads/services in the Northwood Business Park</li> <li>▪ Monitoring the release of the surplus lands by the Province along Highway 407</li> <li>▪ Processing applications for industrial and commercial development</li> <li>▪ Developing and implementing a new Economic Development Strategy</li> <li>▪ Supporting the Mayor's Task Force on Economic Recovery</li> </ul>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Build and Further Diversify Our Economy</p> <p><b>Strategy:</b> 1.</p>	<p>Infrastructure Investment Operating Costs</p>

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Actively support the growth of the city's post-secondary educational institutions and knowledge-based industries</p>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Build and Further Diversify Our Economy</p> <p><b>Strategy:</b> 5.</p>	<p>Reserve Funds Infrastructure Investment Operating Costs</p>

## Development Services Department Business Plan 2021

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Develop and implement a renewed downtown revitalization plan by undertaking such matters as:</p> <ul style="list-style-type: none"> <li>▪ Initiating a new Downtown Action Plan</li> <li>▪ Advancing the King Street Streetscape Improvement Project</li> <li>▪ Processing applications for residential and mixed use development</li> <li>▪ Continuing to advance acquisition of land for urban parkette purposes</li> </ul>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Build and Further Diversify Our Economy</p> <p><b>Strategy:</b> 6.</p>	<p>Infrastructure Investment Reserve Funds</p>

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Emphasize Oshawa's deep water port as a key infrastructure asset and work with the Hamilton/Oshawa Port Authority to develop a mixed use Port located primarily on the East Wharf that is compatible with our community by undertaking such matters as:</p> <ul style="list-style-type: none"> <li>▪ Participating in the development of a new land use plan for the Hamilton Oshawa Port Authority</li> </ul>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Build and Further Diversify Our Economy</p> <p><b>Strategy:</b> 7.</p>	<p>Operating Costs</p>

## Development Services Department Business Plan 2021

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Develop and implement the Oshawa Executive Airport Business Plan by undertaking such matters as:</p> <ul style="list-style-type: none"> <li>▪ Initiating the process to establish noise abatement procedures and restrictions under the Transport Canada Aviation Advisory Circular</li> <li>▪ Conducting Noise and Air monitoring</li> </ul>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Build and Further Diversify Our Economy</p> <p><b>Strategy:</b> 8.</p>	<p>Operating Costs</p>

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Actively support the growth of the healthcare sector, including a new Regional hospital in north Oshawa by undertaking such matters as:</p> <ul style="list-style-type: none"> <li>▪ Continuing to support a new hospital in north Oshawa near the Northwood Business Park and the main campus of Ontario Tech University and Durham College</li> </ul>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Build and Further Diversify Our Economy</p> <p><b>Strategy:</b> 9.</p>	<p>Operating Costs</p>

## Development Services Department Business Plan 2021

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Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Create mixed-use, transit-supportive, multimodal, economically diverse, attractive, safe and healthy neighbourhoods</p>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Wise Land Use</p> <p><b>Strategy:</b> 1.</p>	<p>Operating Costs</p>

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Ensure the City Official Plan is current and up-to-date by undertaking such matters as:</p> <ul style="list-style-type: none"> <li>▪ The Columbus Part II Plan</li> <li>▪ Participate in the Region's Municipal Comprehensive Review of the Durham Regional Official Plan</li> </ul>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Wise Land Use</p> <p><b>Strategy:</b> 4.</p>	<p>Operating Costs</p>

## Development Services Department Business Plan 2021

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Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Continue to develop and implement the Council approved city-wide broadband strategy in partnership with community stakeholders that will capitalize on existing infrastructure, attract and grow the creative economy</p>	<p><b>Goal:</b> Economic Prosperity and Financial Stewardship</p> <p><b>Theme:</b> Safe and Reliable Infrastructure</p> <p><b>Strategy:</b> 5.</p>	<p>Infrastructure Investment</p>

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Provide a safe, reliable and connected active transportation network, which supports transit, cycling and walking via the implementation of the Active Transportation Master Plan by undertaking such matters as:</p> <ul style="list-style-type: none"> <li>▪ Constructing a multi-use path on Thornton Road North and Taunton Road West</li> <li>▪ Initiating the process to update the Active Transportation Master Plan</li> </ul>	<p><b>Goal:</b> Social Equity</p> <p><b>Theme:</b> An Active, Healthy and Safe Community</p> <p><b>Strategy:</b> 2.</p>	<p>Infrastructure Investment Reserve Funds</p>

## Development Services Department Business Plan 2021

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Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Protect and celebrate our community's heritage resources by undertaking such matters as:</p> <ul style="list-style-type: none"> <li>▪ Advancing the designation of Lakeview Park and the Second Marsh</li> <li>▪ Advancing a Heritage Conservation District at the South Field of the Oshawa Executive Airport</li> </ul>	<p><b>Goal:</b> Cultural Vitality</p> <p><b>Theme:</b> Enrich Our Community Through Culture</p> <p><b>Strategy:</b> 2.</p>	<p>Operating Costs</p>

Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
<p>Identify, connect and protect natural heritage features, areas and habitats including the City's urban forest canopy</p>	<p><b>Goal:</b> Environmental Responsibility</p> <p><b>Theme:</b> Proactive Environmental Management and Combat Climate Change</p> <p><b>Strategy:</b> 1.</p>	<p>Operating Costs</p>

## Development Services Department Business Plan 2021

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Strategy	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy
Implement corporate and community plans, targets and benchmarking aligned with federally and internationally recognized targets to reduce greenhouse gas emissions and energy use	<b>Goal:</b> Environmental Responsibility  <b>Theme:</b> Proactive Environmental Management and Combat Climate Change  <b>Strategy:</b> 3.	Operating Costs