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# **Executive Summary**

City Council approved the following public engagement opportunities for the 2026 Budget Engagement: Property Tax Calculator, Budget Simulator, Connect Oshawa, the Shape Oshawa Open House and a Special Meeting of Council to hear delegations related to the proposed budget.

# **Property Tax Calculator**

This knowledge-sharing tool provided residents and property owners the opportunity to better understand how the City allocated their 2025 residential property tax dollars by reviewing a line-by-line account of how much City programs and services cost them.

The 2025 Property Tax Calculator received 1,114 visits during the promoted Budget Engagement period (May 13 and June 9, 2025). This tool remains open year-round and can be accessed at **oshawa.ca/PTC**.

Learn more about the Property Tax Calculator and engagement results on pg. 3.

# **Budget Simulator**

The Budget Simulator provided residents and property owners the chance to share their budget priorities with the City. Using this tool, participants could adjust eight spending and two revenue streams by 2.5 per cent or 5 per cent or keep them at 2025 levels, as well as share their municipal budget ideas.

Between April 16 and June 9, 2025, the tool was visited 5,093 times and 465 submissions were received. On average, categories were changed as follows:

Туре	Category	Average Result
Spending	External Agencies, Advisory Committees & Grants	- 0.29%
Spending	Fire Services	- 0.17%
Spending	Governance & Administration	- 1.13%
Spending	Municipal Law Enforcement	- 0.31%
Spending	Parks, Waste & Maintenance	+ 0.44%
Spending	Infrastructure Services	- 0.15%
Spending	Recreation Services	+ 0.40%
Spending	Reserve & Capital Contributions	- 0.97%
Revenue	Building Permits	0
Revenue	Taxation & Corporate Revenues	+ 0.04%

Learn more and review additional feedback from the **Budget Simulator on pg. 4**.



# **Connect Oshawa**

The City's community engagement website, Connect Oshawa (connectoshawa.ca), hosted links to both the Budget Simulator and Property Tax Calculator, as well as a Question & Answer tool. Between April 16 and June 9, 2025, two questions were received through the Question & Answer tool.

The project and Question & Answer tool will remain available until the 2026 Budget is adopted by Council.

Learn more and review the questions received on Connect Oshawa on pg. 8.

# **Shape Oshawa Open House**

The City held a Shape Oshawa Open House at the Oshawa Centre from 9 a.m. to 9 p.m. on Wednesday, September 24, that provided visitors the opportunity to interact with City staff from key program and service areas as well as provide their feedback on current engagement opportunities. The Property Tax Calculator was available as an educational tool at the event.

# **Special Meeting of Council**

A Special Meeting of Council is scheduled for Friday, November 14, 2025 at 9:30 a.m. to hear delegations related to the proposed budget.



# **Property Tax Calculator**

The 2025 Property Tax Calculator launched May 13, 2025. The tool is available year-round at **oshawa.ca/PTC** and provides residents and property owners a personalized estimate of how their property tax dollars are divided between the City, Region of Durham and Province of Ontario for education.

Residents and property owners can access the information by providing either their street address or roll number and in turn are provided:

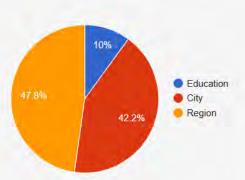
- a pie chart illustrating how their property tax bill is broken down between different levels of government; and,
- a chart illustrating the breakdown of the City portion of their tax bill.

Figure 1: Example of a 2025 Property Tax Calculator

# **Property Tax Calculator**

#### Address:

Total	2025	2024	2023	2022
Assessment	371,000	371,000	371,000	371,000
Education	\$567.63	\$567.63	\$567.63	\$567.63
City	\$2385.98	\$2235.97	\$2202.40	\$2124.56
Region	\$2702.20	\$2508.17	\$2335.70	\$2225.87
Total	\$5,655.81	\$5,311.77	\$5,105.73	\$4,918.06





# 2025 City (Breakdown)

Expense	Distribution
External Agencies (6.79%)	\$162.01
Advisory Committees (0.02%)	\$0.48
Grants (0.54%)	\$12.88
Tribute Communities Centre (0.4%)	\$9.54
Oshawa Executive Airport (0.06%)	\$1.43
Fire Support Services and Administration (3.12%)	\$74.44
Fire Suppression (14.64%)	\$349.31
Animal Services, Crossing Guards, Parking and Traffic (3.5%)	\$83.51
Corporate Communications, Corporate Performance and Strategic Initiatives, Legislative Services and Service Oshawa (3.29%)	\$78.50
Corporate Expenditures (6.38%)	\$152.23
Council (0.54%)	\$12.88
Culture, Events, Business and Economic Development (1.59%)	\$37.94
Finance, Human Resources, Information Technology and Legal (11.64%)	\$277.73
By-law Enforcement and Licensing (1.73%)	\$41.28
Security (1.54%)	\$36.74
Parks, Forestry, Playgrounds and Trails (6.96%)	\$166.06
Waste Collection (3.55%)	\$84.70
Winter Control and Snow Operations (4.89%)	\$116.67
Roads and Sidewalk Maintenance (3.84%)	\$91.62



Planning and Building Services (2.59%)	\$61.80
Engineering and Construction (2.49%)	\$59.41
Facilities Management Services (4.1%)	\$97.83
Recreation Programs (1.93%)	\$46.05
Recreation Facility Maintenance (4.96%)	\$118.34
Reserve and Capital Contributions (8.91%)	\$212.59

This knowledge-sharing tool educates residents and property owners as to:

- how their property taxes are divided (City vs. Region vs. Province for education);
- the roles and responsibilities of different levels of government; and,
- how much City services cost them in 2025 (value for dollar).

# **Uptake**

The Property Tax Calculator received 1,114 visits during the promoted Budget Engagement period (May 13, 2025 and June 9, 2025). This is a 110% increase over the amount of visits in 2024 (530). This tool remains open year-round; between May 13 and September 26, 2025, the tool has been visited 3,236 times.

# **Budget Simulator**

The Budget Simulator was available on paper and online to residents and property owners between April 16 and June 9, 2025.

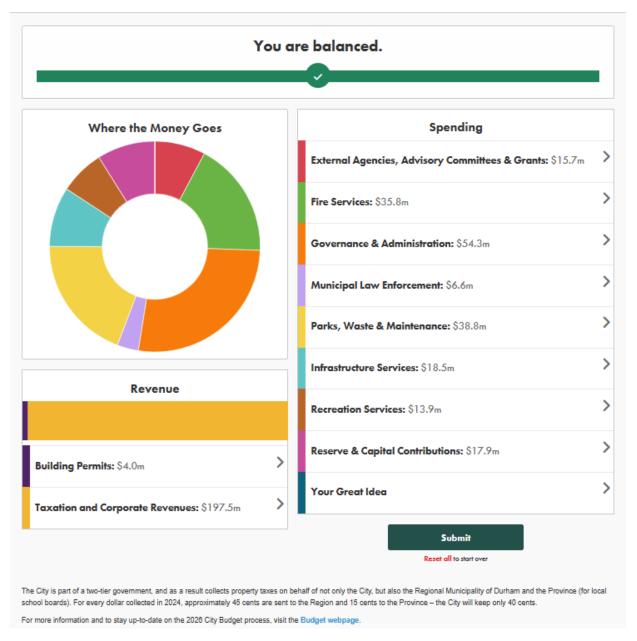
# **Process**

The Simulator allowed residents and property owners to share their budget priorities with the City by adjusting spending and revenue streams and sharing ideas.



Figure 2: 2026 Budget Simulator

#### 2026 Budget Engagement



Respondents could increase or decrease category values by 2.5 per cent or 5 per cent, or keep them as is to indicate a preference to maintain the 2025 service levels. A brief description for each subcategory was included in both the online and paper versions of the tool: in the online version, users could click the blue *i* to learn more, and paper respondents could review the summary above each funding option's breakdown.



Figure 3: Online vs. Paper Subcategory Example



#### **Recreation Programs**

This service area delivers recreation and leisure programs and services for the community. These include fitness programs, sports and aquatics, general interest and arts programs, the free summer playground program and more.

2025 Recreation Programs Funding			\$3,884,800.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$194,240.00	-\$97,120.00	\$3,884,800.00	+\$97,120.00	+\$194,240.00

Respondents were required to complete the exercise within the same confines as the City, which meant that only balanced budgets, or for the purpose of the exercise, budgets showing a surplus would be accepted.

This tool helped participants better understand:

- the municipal budgeting process;
- key program and services areas and revenue streams, and their 2025 funding levels; and,
- how much an increase or decrease to service levels and funding may cost for 2026.



# Results & Feedback

The Budget Simulator was visited 5,093 times and 465 online submissions were received (9.1% engagement rate). No paper submissions were received this year. This is a 62% increase over the amount of submissions in 2024 (287).

There was a high amount of engagement from users, reflected in:

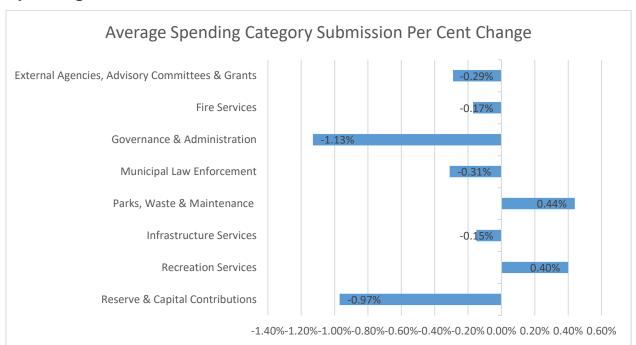
- an average time of 4 minutes and 50 seconds to submit a balanced budget;
- 410 hours and 16 minutes total time on the site, indicating that while not all
  visitors submitted a budget, many spent a good amount of time reviewing the
  information on the site; and,
- 225+ subcategory comments were received and 200+ participants submitted their "Great Ideas".

# **Category Results**

The following charts depict the average submitted value for each category. Respondents could increase or decrease each subcategory by 2.5 or 5 per cent, or leave at 0 to maintain 2025 spending and funding levels.

A full breakdown of each subcategory and all comments received is available in **Appendix 1**.

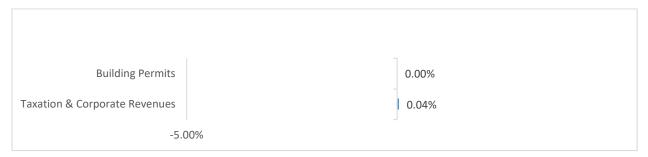
# **Spending**





#### Revenue

Please note: the Building Permits category was locked and could not be adjusted because surplus revenue from this category must be used to directly fund Building-related activities with the remainder going into a dedicated reserve, and as a result an increase or decrease to the category would not impact property taxes.



#### Your Great Idea

Respondents could share ideas on how key program and services could be improved in a section titled "Your Great Idea." 43.7 per cent (200+) of respondents shared a Great Idea. Review the Great Ideas in **Appendix 2**.

# **Demographics**

98.5 per cent of respondents (458 of the 465 submissions) self-identified as Oshawa residents or property owners.

89.2 per cent of respondents (415 of the 465 submissions) shared their age range as part of their response. Responses were received from those aged 18 – 75+, with the most respondents (28.2 per cent) indicating they are within the 35 – 44 age category.

54.6 per cent of respondents (254 of the 465 submissions) self-identified the Ward their property is located in; responses were received from all five wards, with the most respondents (18.1 per cent) living and/or owning property in Ward 4.

# **Connect Oshawa**

The City's community engagement website, Connect Oshawa, hosted links to both the Budget Simulator and Property Tax Calculator on the 2026 Budget project page as well as a Question & Answer tool. The page is available at **connectoshawa.ca/26budget**.

Between April 16 and June 9, 2025, 89 viewed the project and three questions were received through the Question & Answer tool.





Question Received	Response Provided
Is there a pie chart, similar to the simulator, of the 2024 budget actuals? I am trying to understand if different categories have changed from 2024 to now and by how much. For example, the 2025 Budget Executive and Legislative notes on page 173 spent \$33,438 in 2024 and will be projected to spend \$41,100. How is this estimate calculated, and where could one find a list of expenses associated with these groups?	Hi [username], thank you for your question. No we do not have this as the year end audit was just completed.
How is the 2026 forecasted operating budget calculated?	Hi [username], thank you for your question. The 2026 Forecasted Operating Budget was presented to Council in November 2024 as part of the City's first multi-year budget.
	Multi-year budgets allow for long-term strategic planning and forecasting. The 2026 Forecasted Operating Budget was calculated based on known factors at the time of budget development.
What steps that the city council has taken to reduce spending? The property taxes keep going up. We already pay much higher taxes compared to Toronto and other affluent neighbourhoods. I would like the city to restrict wasteful spending to let the people here in Oshawa not suffer from ever increasing property taxes.	The City's Leadership Team, in collaboration with the Mayor, undertake a thorough review of the budget to identify opportunities for cost containment, revenue maximization, reserve and reserve fund commitments and investments in infrastructure – all while considering all aspects of fiscal responsibility.
	The preparation of the 2026 City Budget involved a detailed line-by-line analysis, a review of best practices and environmental scans, and a full evaluation of operations and maintenance plans. It also included identifying new revenue sources and cost recovery



Question Received	Response Provided
	opportunities, assessing the impacts of downloading from other levels of government, reviewing Council-approved strategies and plans, and considering the City's evolving social challenges.
	As a result of this comprehensive review, the 2026 City Budget delivers operational efficiencies through modernized processes, the adoption of adaptive technologies, increased revenue opportunities, and strong fiscal stewardship – resulting in decreased operating costs excluding salaries.

The project page will remain available until the 2026 Budget is adopted and will continue to feature a link to the Property Tax Calculator and the Question & Answer tool, which will encourage residents and property owners:

- further educate themselves as to what their tax dollars buy; and,
- ask questions about the City budget and budget process.



# **Shape Oshawa Open House**

The third annual Shape Oshawa Open House ran at the Oshawa Centre from 9 a.m. to 9 p.m. on Wednesday, September 24.

As part of the Open House, community engagement opportunities were available on site. The Property Tax Calculator was available, providing residents and property owners the opportunity to better understand how the City invested their 2025 residential property tax dollars.

# **Special Meeting of Council**

A Special Meeting of Council will be held at 9:30 a.m., Friday, November 14 to hear public delegations on the 2026 City Budget.

For the November 14 meeting:

- In-person delegations do not require advance registration.
- Virtual delegations and written submissions must be requested in writing to clerks@oshawa.ca by the following deadlines:
  - Virtual delegation requests: by 12 p.m. (noon) on Thursday, November 13
  - Written correspondence submissions: by 4 p.m. on Thursday, November 13



# **Appendices**

# **Appendix 1: Simulator Category Responses & Comments**

A breakdown of information and responses is presented for each Budget Simulator subcategory, including:

- the description of the subcategory that was included in the engagement opportunity;
- the approved 2025 funding;
- funding options for 2026 (dollar amount for a 2.5 or 5 increase or decrease, or maintain);
- a breakdown of responses received for each funding option; and,
- all comments received for that subcategory (225+ comments received total over all subcategories).

Please note that commentary not related to the City Budget and references to personal, identifiable information has been redacted or removed.



# **Spending**

# **External Agencies, Advisory Committees & Grants**

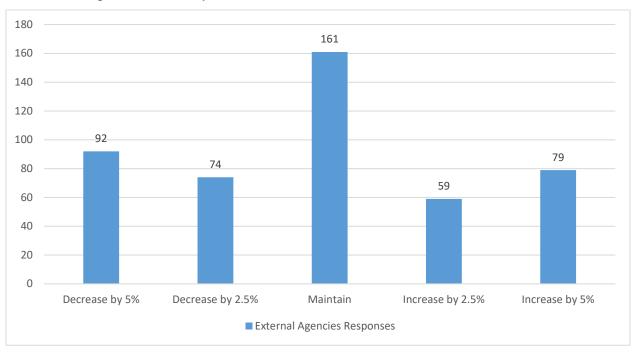
# **External Agencies**

The City provides funding for five external agencies: Oshawa Historical Society, Oshawa Public Libraries, OSCC55+ (Oshawa Senior Community Centres), Parkwood Foundation and The Robert McLaughlin Gallery.

2025 External Agencies Funding			\$13,687,400.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$684,370.00	-\$342,185.00	\$13,687,400.00	+\$342,185.00	+\$684,370.00

#### **External Agencies Results:**

- 465 responses
- Average: decrease by 0.22%



#### **External Agencies Comments:**

• Fund the library! We should be investing in the library as it is a vital community resource. Look at how popular Mayor Olivia Chow's extension of library hour initiative was! The best thing a library can be is open. Let's have all libraries open M-F 10am-8pm, S-S 10am-6pm!



- Use external agencies like OSSC, RMG, Museums, Chamber of Commerce, Clubs, Sports Organizations to run recreational programs. They can run programs of equal or better quality for less cost.
- It would be great to know who these agencies are and what work they provide for the city. I know it's tricky to publicize sometimes, but it is a cost-saving measure to do this and I support it. Just want more info!
- Oshawa public library getting a 0% increase during highly inflationary times was
  a grievous error in judgement. This is a time where libraries can provide cost
  savings for the majority of residents, and instead we see reduced hours due to
  lack of funding (on top of the very transparent motivations behind designating this
  core service as an external agency, only recognizable through looking at
  additional info prompts).
- Decrease to support other societal needs. Perhaps more fundraising for this area opposed to any money being spent
- McLaughlin gallery and library are essential to development of the city
- I use the Oshawa Public Library a great deal for myself and my family. I'd love to see more funding placed there for additional services (like Libby for digital books) and more new books and reference materials.
- Grant this excess budgets to libraries as they are important for community and provides a peaceful environment to focus on studies and research.
- Increase funding for libraries, therapy supports, and EarlyON! The library means so much to our family.
- The library is important and should not be defunded!
- Oshawa library allocations to be increased to reflect inflation. The city can also focus on consolidating Delpark and Northview locations as they are quite closeby and can cater to North Oshawa residents. However I would focus on adding more books in different languages as reflected by demographics of the Oshawa region and not the broader GTA or Ontario province. I see languages in different libraries in Oshawa and Whitby not reflecting the actual demographics and not catering to this audience. Probably hiring staff that reflects this diversity and can put more recommended titles on the shelves with this language requirements.
- Libraries are essential for education, equal access to information, and building a stronger, smarter community
- I specifically want to increase funding to the library system, it's a vital public service that we use weekly
- The libraries are a crucial part of community and resources. I don't know what I
  would do without the libraries and programs they provide for Oshawa and all
  communities.
- Increase spending on the libraries anymore community centers
- Increase for library services
- need library support.
- We enjoy the services from the Library and public sites, definitely want an increase to their budget
- Please consider increasing funding for Oshawa Public Libraries. The library is a vital community resource. Oshawa Public Library staff are frontline community workers trained to provide access to information and promote literacy, both



fundamental to a healthy and well-functioning society. Library programs and staff help with reading and writing skills, housing resources, computer access, job searches, technology troubleshooting, programs for new parents, teenager hangout spots, and most importantly, a quiet, safe, and warm location for everyone to visit, free of charge, all year long, and without prejudice. Oshawa has in recent years (and continues to be) experiencing a huge population boom and library funding should reflect this.

- Libraries are essential for growing and sharing knowledge and also social & community bonding. Many families take advantage of these facilities and also contribute back to the community. Increasing the funding to Library facilities would enhance the chances of more improvised facilities and services.
- Please increase the Oshawa Public Libraries' budget. After years of cuts and freezes, the library needs better funding.
- The benefits that communities enjoy as a result of a well-funded library system cannot be overstated. Libraries are the only remaining FREE and SAFE spaces available to people, many of whom have no other respite from troubling personal circumstances. For example, I have personally witnessed how libraries can support a person fleeing domestic abuse (access to free, confidential resources), an at-risk senior gain access to vital programs, a newcomer family engage with language services, as well countless children who accessed literacy programming that enhanced their engagement with in-school curriculum. As a constituent and tax payer in Oshawa, I will be paying very close attention to how the City supports (or fails to support) Oshawa Public Libraries and other External Agencies moving forward.
- I understand Library received no increase last year or previous.....not far and this valuable service needs to catch up .....why wouldn't they receive at least inflationary increase last year....I see no record of it and the R Mclaughlin gallery as well....come on councillors these are essential to city well being and for gallery a tourist attraction.....
- Public libraries are an essential municipal service in the community. The recent reduction in hours and limits on collection spending because of the zero percent increase has an impact on my daily life. It's my understanding that they have a union with increases that have to be respected. I am shocked that such a wellused, efficiently run organization was forced to limit services.
- The library in Oshawa is an absolutely incredible service that I have used since I
  was a child. They do fantastic work and deserve to have a budget increase
  especially!
- The funding of the Museum is important to me. The history that is collected and displayed for Oshawa citizens is of utmost importance. We have a wonderful history here. We were once called the Manchester of Canada. This was because of our amazing contribution to the Industrial Revolution. These collections of historical artifacts are also at home in the RMG as well as the Public Library. These three organizations need to be better funded or we will be letting our history fade away. The funding must be increased to allow them to increase their presence in the community. Let alone to keep pace with inflation. The city



dropped the ball by not funding a new structure to house our important artefacts in celebration of Oshawa's 100th anniversary.

- Oshawa Public Library can have additional funding if we stop wasting on these
  other agencies.13.0 million is way too much. Parkwood Foundation, remove this
  entirely. Why would we possibly continue paying for this? What value does the
  average resident get for these dollars? This needs to be profitable or at least
  neutral. The Robert McLaughlin Gallery. It's time start charging higher admission.
  If it's good, it will prosper, if it is not, cut it loose. This needs to be profitable or at
  least neutral.
- Our libraries deserve refresh in collection of books as well as to sustain the numerous reading and educational programs
- Especially OSCC. They obviously have too much money if they are advertising everywhere!!!! My tax dollars should not be used this marketing
- As an Oshawa home owner and resident I want to voice my support for an increase in funding (to match inflation at minimum) for the Oshawa Public Library in 2026. The library is a critical resource to the Oshawa community, providing access to technology, literacy, social services, companionship and community, essential early years literacy, and, of course, leisure reading material. The expertise of professional Librarians cannot be matched and are a huge resource to the community. Libraries are a third space and their benefit to the community is clear, both in the evidenced-based literature as well is in the word of mouth conversations. Also books and access to collections selected by professional Librarians are just fun! I take my three children to the library multiple times a month to select materials for them, for myself and my partner, to attend programming. Please do increase the funding to the Oshawa Public Library in the 2026 budget the well-being of our community depends on it!
- Our library services many people and provides programs well beyond books
- Libraries are the last true bastion of democracy.
- Oshawa Libraries are good for only story books. There are no academic books, support courses and if there are any, people are being charged extra for that. Reduce this.
- increase due to recent cutbacks
- Increase to go to Oshawa Museum at Lakeview park
- The Oshawa Public Libraries is a valuable resource and should have an increase in funding to maintain its present services to offset inflation.



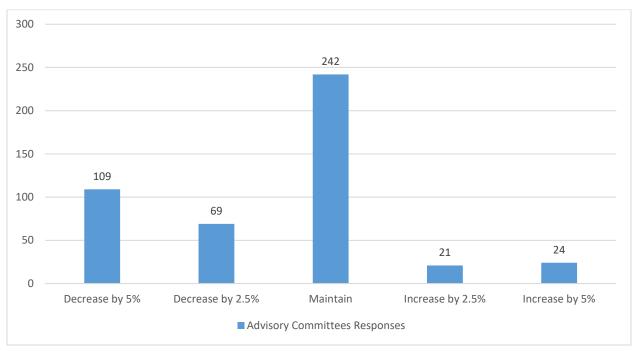
# **Advisory Committees**

The City supports five Advisory Committees that advise City staff and Council. The Advisory Committees are: Heritage Oshawa, Oshawa Accessibility Advisory Committee, Oshawa Animal Care Advisory Committee, Oshawa Active Transportation Advisory Committee and Oshawa Environmental Advisory Committee.

2025 Advisory Committees Funding			\$41,100.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$2,055.00	-\$1,027.50	\$41,100.00	+\$1,027.50	+\$2,055.00

#### **Advisory Committees Results:**

- 465 responses
- Average: decrease by 1.17%



#### **Advisory Committees Comments:**

- It seems like every advisory committee has purchased branded tents/canopies. Can't they share canopies that are branded "City of Oshawa"? But a banner for the committee to display in a City branded canopy, far cheaper than another canopy that gets used once or twice a year.... Stop funding tree purchases through these committees. There are similar funded programs through the City and Region, often run by outside agencies that are profiting from the 'service' they provide. Pay attention to our spending. Every dollar counts to the taxpayers.
- My observation is that these tend to be more of a drain then a benefit to society.



- I don't see the need for too much of this service....staff seem to advise the council without having to prove anything too much anyways (which is wrong). but since the system is not working, no need to keep it. thank you.
- Advisory committees are important for focusing tasks, these should be volunteer groups. If the expense is to conduct meetings, this cost should be reduced as everyone needs to tighten their belt.



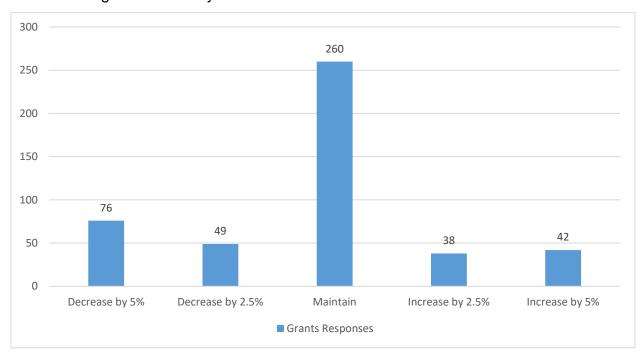
#### **Grants**

The City is committed to assisting Oshawa-based not-for-profit community groups and organizations delivering programs and services to the residents of Oshawa through its Community Grant program.

2025 Grants Funding		\$1,078,300.00		
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$53,915.00	-\$26,957.50	\$1,078,300.00	+\$26,957.50	+\$53,915.00

#### **Grants Results:**

- 465 responses
- Average: decrease by 0.42%



#### **Grants Comments:**

- This would be a great way to help local nonprofits support our community.
- We're in a crisis. We need to stop spending like this.
- Grants are nice help to non-profit organizations, this is also an expense that can be covered by the non-profit organization increasing their funding sources.
- These grants go to organizations that provide services that should be provided by government (not necessarily the City but that's sadly who is has fallen to)
- we clearly need more services for those struggling in our community



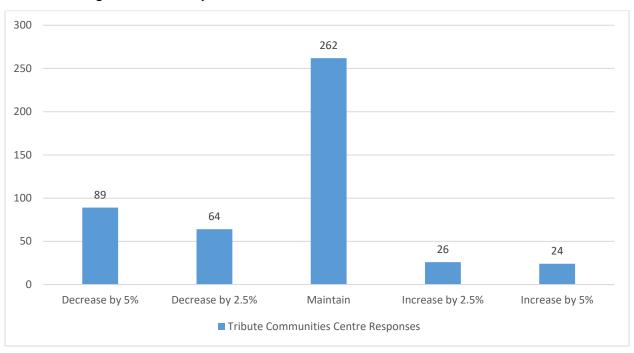
#### **Tribute Communities Centre**

The City owns the Tribute Communities Centre, Durham Region's premier sports and entertainment facility. This award-winning facility hosts major sporting events, world-class performers and is home to the Oshawa Generals and the Oshawa Sports Hall of Fame.

2025 Tribute Communities Centre Funding		\$798,900.00		
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$39,945.00	-\$19,972.50	\$798,900.00	+\$19,972.50	+\$39,945.00

#### **Tribute Communities Centre Results:**

- 465 responses
- Average: decrease by 0.90%



#### **Tribute Communities Centre Comments:**

- Renegotiate the contract. Put in a clause that forces Oakview Group to at least try to turn a profit! Move the Sports Hall of Fame out and build it into a tourism destination. Put it in the ground floor of Mary Street Garage where the Chamber of Commerce and Economic Development staff were promised to be moving to.... and get that renovation and move done! Let Oshawa Tourism open the Sports Hall of Fame on a more regular basis as part of the half million dollars they receive from the Municipal Accommodations Tax.
- Does Tribute make a profit? Can its revenues help maintain it?



- Unfortunately to my taste nothing draws me personally to the TCC besides the Oshawa Generals. I am glad the team is staying here in Oshawa.
- They make well more than enough revenue to make this up
- This building is very poorly used now as it is anyway. Get more bigger talent and you'll generate more revenue.
- Should augment to use more sponsorship for the shortfall. Maybe more paid programs
- Nearly 700k is a healthy budget
- just run the programming better and find cost efficiencies
- As a commercial venue, revenues should be coming from ticket sales and rentals, not from the citizens' pockets.
- We spend so much money and just committed more money for many more years. We can't afford this. They need to have a path to profitability. They are not roads, they are not fire services... let the Oshawa Generals depart. They have had decades to bring revenue in for us. Instead, they continue to be a burden.
- I understand the City initially owning the Tribute Community Centre, but there should be a plan to incorporate partnership with other groups that benefit from the running of the centre.
- The City should consider the primary tenant of the TCC being the Oshawa Generals. There has been a rule change and CHL players are now eligible to play in the NCAA without losing their junior status. Some of these deals have the potential to be monetary where US schools will be paying CHL owners for the rights to their players. I'm not a sports law attorney but I think the City should keep this on their radar and make adjustments to finding if there is US college money going to the Generals ownership group going forward. If that is the case, we can reduce funding to the TCC.



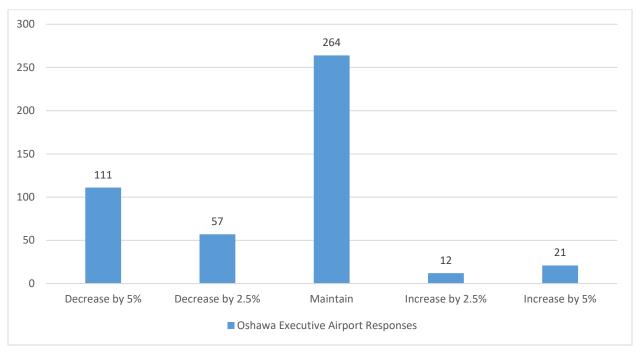
# **Oshawa Executive Airport**

The City owns the Oshawa Executive Airport. The Airport plays a key role in our local economy and supports medical, police, military, corporate and recreational needs for the region. The airport offers dual runways, 300,000 square feet of hangar space and Canada Border Services.

2025 Oshawa Executive Airport Funding			\$115,200.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$5,760.00	-\$2,880.00	\$115,200.00	+\$2,880.00	+\$5,760.00

# **Oshawa Executive Airport Results:**

- 465 responses
- Average: decrease by 1.27%



#### **Oshawa Executive Airport Comments:**

- I use external agencies and they are of value to the community. Freezing their budgets in 2025 was at a detriment to the community. Fund them.
- Tender out snow clearing contract rather than just give it to the airport manager's company with no competitive bids. Tell us how much it cost to kick the flight training school out. Encourage a regional service or some other commercial service that would actually make the airport a profit center. Develop the airport into what it could and should be!
- Inflationary increase



- an airport should be able to support itself
- Does the region/ military also assist in paying for the airport? This would help make the decision on funding
- this is an important hub for the community and it houses the important flying school. it is also a Canadian port of entry (though customs should move back in)
- I don't believe it is the responsibility of government to operate an executive airport with tax money.
- I see \$109440 on this page but I also saw a \$4.3 million dollar line item on the budget for noise reduction. Again, this needs a path to commercial flights for revenue generation or close it down to permanently reduce noise and cut costs.
- I agree the Oshawa Airport provides some increase to the city's economy, I also believe this has a limited impact to the users of the airport and they should be the ones to provide additional funding if required. Oshawa has other problems that the money should be spent on.
- The airport should not be considered a public service it should be run profitably.
  It is valuable infrastructure. Plane storage fees, landing fees and other fees
  should be increased to the point it is profitable. If it cannot be run profitably, I
  suggest licensing the rights to operate the airport (while maintaining ownership of
  the land, etc.,) to a private operator.
- We pay too much for the airport as is. leave it be.
- Why are we paying for rich persons landing pad. As far as the argument it brings in business - just for Oshawa, no way, let every surrounding municipality pay!
   The rich jets can pay more to land. If I could reduce this by 50%
- Do something useful for this Airport, make an official commercial airport here.



#### **Fire Services**

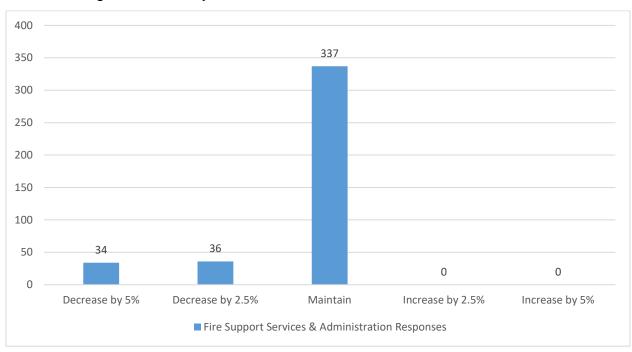
# **Fire Support Services & Administration**

The City delivers education, prevention and inspection programs, trains new recruits and delivers specialized training, maintains and tests fire vehicles and apparatus, provides dispatch services and/or alerting coverage for Oshawa and five other Durham Regional municipalities, and more.

2025 Fire Support Services & Administration Funding			\$6,286,500.00	
2026 Funding Options				
Decrease Decrease Maintain by 5% by 2.5% 2025 levels			Increase by 2.5%	Increase by 5%
-\$314,325.00	-\$157,162.50	\$6,286,500.00	+\$157,162.50	+\$314,325.00

#### **Fire Support Services & Administration Results:**

- 465 responses
- Average: decrease by 0.18%



#### **Fire Support Services & Administration Comments:**

- Assuming salary increase as per union agreements.
- under worked over paid.
- Fire education might be a nice reminder during daylight saving adjustments. A good reminder time of the year to pair with changing smoke detectors.



- are we paying for fire dispatch services for other Durham regional areas?? I
  would decrease this and get an Oshawa buses back (not part of a region). it used
  to be great and now Oshawa loses a lot of money paying for other municipalities
  buses.
- I would like to increase this more but I can't as I can only cut other sections by 2.5% or 5% when in many cases, they need far more than that.
- 6.1 Million for admin alone? Actual services is one thing...but this should be tightened up.



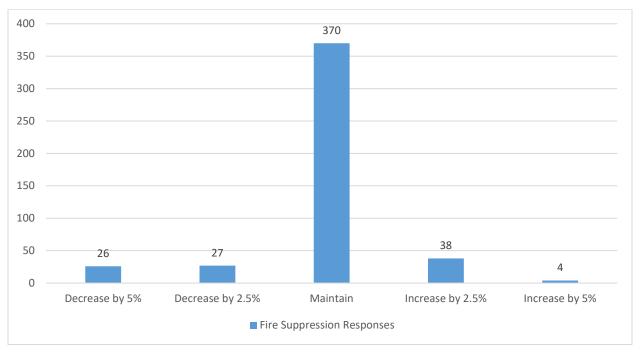
#### **Fire Suppression**

The Fire Suppression Division provides front line support and response and effective and efficient fire suppression activities.

2025 Fire Suppression Funding			\$29,523,300.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$1,476,165.00	-\$738,082.50	\$29,523,300.00	+\$738,082.50	+\$1,476,165.00

# **Fire Suppression Results:**

- 465 responses
- Average: decrease by 0.18%



#### **Fire Suppression Comments:**

- Assuming salary increase as per union agreements.
- Likely not enough for inflation but as first responder duties continue to be pushed to firefighters they need an increase
- Too much allocated to a service that responds to calls at same time as EMS.....too much duplication
- too many staff as most of their job is PR or responding to same emergencies as region of durham EMS
- I would like to increase this but I can't as I can only cut other sections by 2.5% or 5% when in many cases, they need far more than that.



 Upload Fire Services to the Region. We have a regional Police, Paramedic and Transit Services but Municipal Fire Services. These seems redundant. Why does each municipality need a Fire Chief and Administrations. Amalgamate the Fire Services across the Region. Less duplication of Administrations.



#### **Governance & Administration**

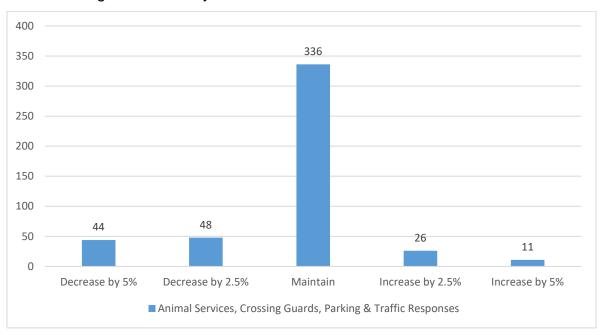
# **Animal Services, Crossing Guards, Parking & Traffic**

This service area provides animal services and traffic services including street lighting, parking systems and facilities and crossing guards.

2025 Animal Services, Crossing Guards, Parking & Traffic Funding			\$7,053,600.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$352,680.00	-\$176,340.00	\$7,053,600.00	+\$176,340.00	+\$352,680.00

# Animal Services, Crossing Guards, Parking & Traffic Results:

- 465 responses
- Average: decrease by 0.50%



# **Animal Services, Crossing Guards, Parking & Traffic Comments:**

- Money for RAT population control. Work with other municipalities. Just like Calgary does.
- Assuming salary increase as per union agreements and inflation.
- Animal services? Increase crossing guards at schools
- Increase for animal services. Helping the animals in Shelters, and helping wildlife. NOT increasing fines for pet owners
- We need to employ volunteers for crossing guards or replace with automated solutions. \$6.7 million is far too large an expense for this section.



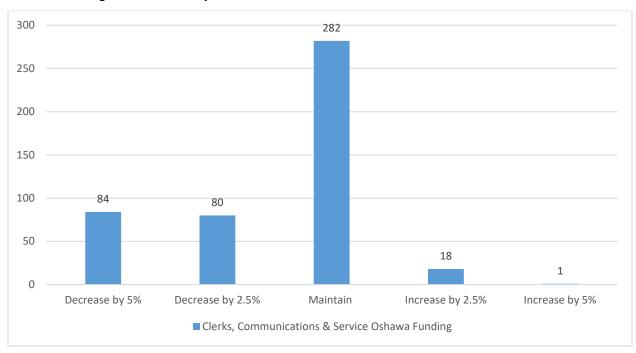
#### Clerks, Communications & Service Oshawa

This service area provides meeting management and administrative support to City Council and its Committees, ensures effective communication of City business, programs and services, and provides quality customer service.

2025 Clerks, Communications & Service Oshawa Funding			\$6,632,900.00	
2026 Funding Options				
Decrease Decrease Maintain by 5% by 2.5% 2025 levels			Increase by 2.5%	Increase by 5%
-\$331,645.00 -\$165,822.50 \$6,632,900.00		+\$165,822.50	+\$331,645.00	

#### Clerks, Communications & Service Oshawa Results:

- 465 responses
- Average: decrease by 1.23%



#### **Clerks, Communications & Service Oshawa Comments:**

- Service Oshawa is just another bureaucracy within the bureaucracy of City Hall.
  They provide a buffer between the public and staff so that staff never have to
  answer a phone call.... and the Service Oshawa interference adds more time to
  the 'acceptable' response time. Clerks office just continues to grow but can't
  seem to do things well, like posting meeting minutes in a timely manner, or
  providing 'informative' minutes. Way too much time and energy spent creating
  restrictive policies rather than being open and transparent
- Assuming salary increase as per union agreements and inflation.

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- Oshawa has too much administration and extraneous expenses (waste) let's start to get the admin part of budget in order
- There is definitely room for cost savings here
- overstaffed for size and needs of the city
- There should be a very hard look at clerical spend; consider salaries in these roles relative to private sector roles. Consider offshoring some elements and digitizing.



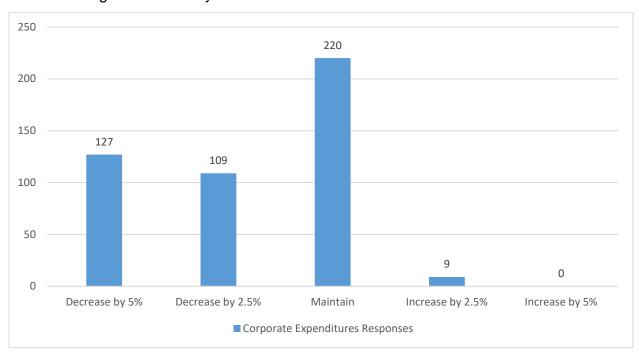
# **Corporate Expenditures**

Expenditures included in this area include professional and technical fees, financial charges, insurance, workers compensation, corporate memberships, intergovernmental relations and more.

2025 Corporate Expenditures Funding			\$12,863,900.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$643,195.00	-\$321,597.50	\$12,863,900.00	+\$321,597.50	+\$643,195.00

#### **Corporate Expenditures Results:**

- 465 responses
- Average: decrease by 1.9%



#### **Corporate Expenditures Comments:**

- be more selective in the external agencies we are subscribing to. Stop encouraging and paying our staff to sit on self-serving external boards at the expense of taxpayers and current workload. Stop with the excessive use of external professionals.
- Assuming salary increase as per union agreements.
- · overstaffed for needs of city
- This sounds like a 'nice to have'



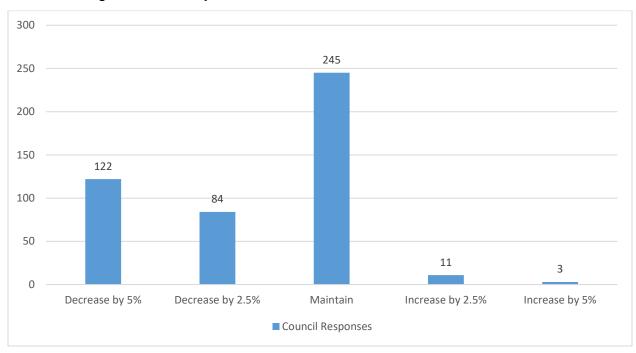
#### Counci

Oshawa's City Council is comprised of 11 members: one Mayor, five Regional and City Councillors and five City Councillors. All Council members sit on Oshawa City Council, and the Mayor and five Regional and City Councillors also sit on the Council of the Regional Municipality of Durham.

2025 Council Funding			\$1,097,900.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$54,895.00	-\$27,447.50	\$1,097,900.00	+\$27,447.50	+\$54,895.00

#### **Council Results:**

- 465 responses
- Average: decrease by 1.67%



#### **Council Comments:**

- review the remuneration policy, especially the car allowance policy.
- not city specific, but in general there has been an unhelpful trend towards more governance that should be slowly reversed
- Lower number of councilors.
- listen to public expertise



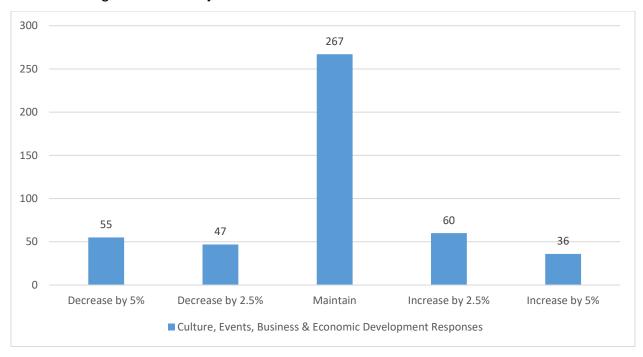
#### **Culture, Events, Business & Economic Development**

This service area is responsible for promotion of key economic assets, events and culture initiatives, and advancing new commercial and industrial investment opportunities that position the City as a top destination for business growth.

2025 Culture, Events, Business & Economic Development Funding			\$3,213,800.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Increase by 2.5%	Increase by 5%	
-\$160,690.00	-\$80,345.00	\$3,213,800.00	+\$80,345.00	+\$160,690.00

#### **Culture, Events, Business & Economic Development Results:**

- 465 responses
- Average: decrease by 0.13%



# **Culture, Events, Business & Economic Development Comments:**

- I can't see where this expenditure has been paying off.....
- Assuming salary increase as per union agreements and inflation.
- These things should be made attractive but overall health of the community and an advantageous tax rate... not taxpayer funded handouts.
- While I agree with investing in the cultural and economic development of our city, I would rather take care of our most vulnerable populations so they can participate in these events with us safely



 Oshawa has beautiful parts of scenery and heritage sites despite what outsiders say. Advertising or showcasing this to companies might be a great idea so they can do business or apply to film here.



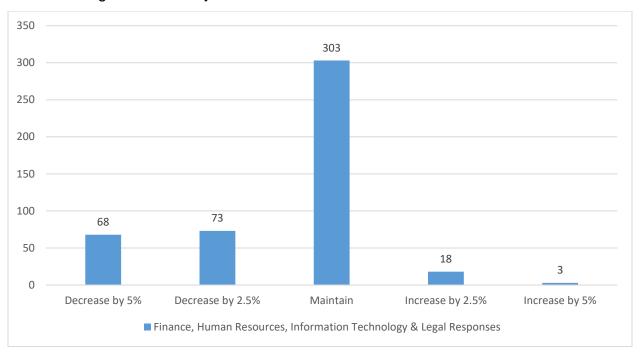
## Finance, Human Resources, Information Technology & Legal

This service area provides corporate financial oversight, legal representation on City business and operations matters, digital solutions to ensure efficient delivery of services and human resource services.

2025 Finance, Human Resources, Information Technology & Legal Funding			\$23,456,800.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$1,172,840.00	-\$586,420.00	\$23,456,800.00	+\$586,420.00	+\$1,172,840.00

### Finance, Human Resources, Information Technology & Legal Results:

- 465 responses
- Average: decrease by 0.99%



### Finance, Human Resources, Information Technology & Legal Comments:

- the public has zero insight into our legal services and how much we fund through lost law suits. Yet they continue to use highly paid outside resources! Isn't our HR still primarily contracted service? We seem to continually spend huge amounts on Information Technology yet the City can't find documents to respond to FOI requests, our recreation program registrations continually break down, and our accounting software apparently can't print a simple monthly cheque register without huge hours of labour.....
- Assuming salary increase as per union agreements and inflation.

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- IT security is a threat. But opportunities exist with local universities to increase security and save money.
- 22M? Please re look. There are other services who could use the money
- Give resources to HR to attract talent. Quality employees pay dividends in operating an effective and lean municipal government.
- again staffing needs to be reviewed as seems over staffed in today's world of hitech
- We should re-RFP a lot of our existing relationships.
- Ensure arm's length agencies must use City Legal Counsel. We shouldn't be
  paying for the library or OSCC to use private attorneys with public funds, for
  example, when the City has in-house legal counsel.



## **Municipal Law Enforcement**

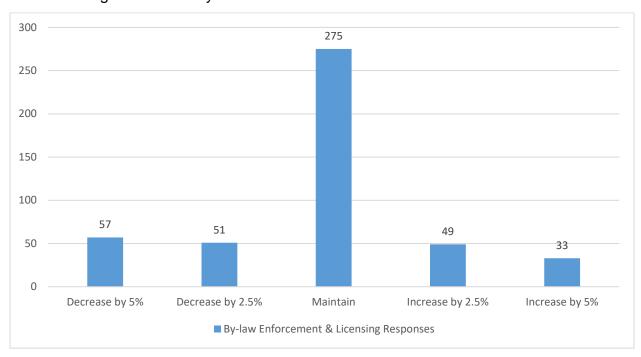
#### **By-law Enforcement & Licensing**

This service area includes the enforcement of City by-laws to address health and safety and consumer protection, administration of various regulatory licences and permits, as well as ensuring the City's standards remain effective and efficient.

2025 By-law Enforcement & Licensing Funding			\$3,495,000.00	
2026 Funding C	Options			
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$174,750.00	-\$87,375.00	\$3,495,000.00	+\$87,375.00	+\$174,750.00

#### By-law Enforcement & Licensing Results:

- 465 responses
- Average: decrease by 0.27%



#### **By-law Enforcement & Licensing Comments:**

- start becoming PRO active in enforcement! These people drive right by obvious infractions. Too much time is spent on the homeless and addicted community because this Council has failed to take any real action on that issue.
- Assuming salary increase as per union agreements and inflation.
- There are beautiful mature areas that all it takes is one house that has not been ticketed by the city due to overgrown front lawn or the amount of garbage at front.



- Too much bylaw staff.....
- There are many by-law infractions, slum lords etc operating in Oshawa and the by-law staff do not have adequate resources to stay on top of everything.
- If it cleans up downtown it is not a safe place to go and businesses keep closing up
- bylaw, private security cheaper than police and and cause discomfort among the vulnerable, poor just forcing them to be nomads with little significant preferring to self-medicate rather than lose all freedom in a broken world of locked doors, businesses and rampant prejudice....
- By-law seems to get things accomplished. Front-line work is worth paying for when I can see results.



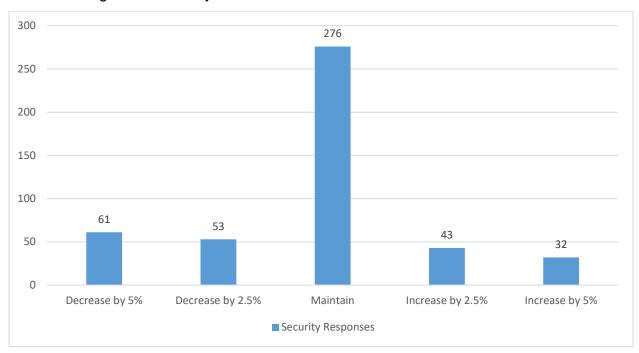
#### Security

Security helps provide a safe, healthy and respectful environment for members of Council, City staff and members of the public on City property.

2025 Security Funding			\$3,098,600.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$154,930.00	-\$77,465.00	\$3,098,600.00	+\$77,465.00	+\$154,930.00

## **Security Results:**

- 465 responses
- Average: decrease by 0.37%



#### **Security Comments:**

- What are we paying security for? Please let taxpayers know... Is this to be security in libraries?
- Hopeless/drug users trust-passing.
- Tired of watching security and MLELS follow each other on patrols. We have turned city hall into a prison staff are locked upstairs, public are locked out.
- The City needs to review the deployment of security guards to see if they are actually doing anything. Otherwise they are just a warm body. Remove static guards from most places, while maintaining mobile response for incidents as required. Regular staff are able to do patrols of buildings, providing customer

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service and a presence. Way too much money spent on security that do nothing anyways.

- Policing people with private security just shifts the problem a bit. We need to reinvest this money into proper social supports to uplift our community members, not remove them from public view so we look better.
- Get rid of the addicts riddling the streets downtown and you can save a fortune on emergency services!
- Police need more than 5% increase in funding
- It is the role of the government to effectively police public space.
- This should be increased.
- You guys are wasting my money.
- 150k a year pays for a few treatment beds. I'd rather see these funds go to public health initiatives and housing than to a private security company. Let the already over-funded DRPS do their job.
- Had a few occasions when I, as a female, was bolder in dealing with concerns in the downtown core than Security was. Need to vet their hires better. Not based on a quota but rather confidence, motivation and size.



### Parks, Waste & Maintenance

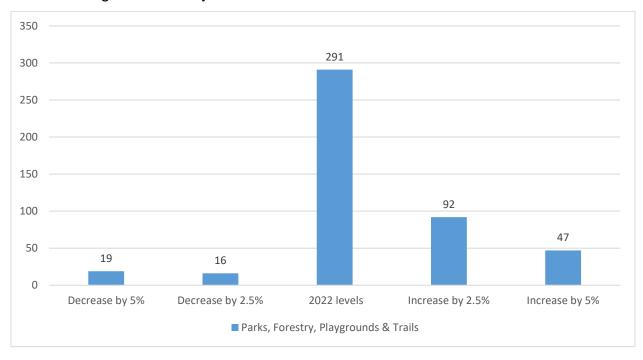
## Parks, Forestry, Playgrounds & Trails

This service area includes the maintenance and operation of the City's street trees, parks, playgrounds, trail network, natural areas and wetlands.

2025 Parks, Forestry, Playgrounds & Trails Funding			\$14,035,100.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$701,755.00	-\$350,877.50	\$14,035,100.00	+\$350,877.50	+\$701,755.00

## Parks, Forestry, Playgrounds & Trails Results:

- 465 responses
- Average: increase by 0.71%



## Parks, Forestry, Playgrounds & Trails Comments:

- This department does a great job of beautification and maintaining our city. But there seems to be a lot of spending on equipment and replacement. We need smarter purchasing. Maybe we need to increase the life expectancy of some of these major purchases.
- Funding increase for more maintenance. Assuming salary increase as per union agreements and inflation.



- The work done in the green area/path between Hillcroft and Rossland is commendable; however, the number garbage containers have lessened. Please consider adding more receptacles for garbage and recycling. Engage community; elementary and high schools in clean up campaigns. Over the last 3-5 years; as housing and infrastructure has changed so is the visibility of garbage in our streets; roads and green spaces. We need to celebrate, maintain and nurture a cleaner Oshawa we need to take pride in our city.
- Waterfront, Oshawa Creek, Harmony Creek and Simcoe Street Trail are all in rough shape and need repair
- Focus on cleaning up Oshawa, not building more parks to have them ruined
- Decrease the amount spent on all them flowers around City Hall and the Downtown. They're pretty, but look very expensive! Money that could be used elsewhere.
- too much for the oshawa tax base
- To this day, the Michael Starr Trail between Hillcroft and Beatrice is still unpaved. This budget is high enough and it still isn't getting done. I would like to increase this but I can't as I can only cut other sections by 2.5% or 5% when in many cases, they need far more than that.
- Farewell Park needs a proper entry point from the dedicated parking lot. You are required to walk down a steep dirt path to access the park from the parking lot, yet there is accessible parking. This park is not accessible to all individuals.
- I support parks but not how the city runs things. Stop with the endless planting and ripping out of plants - do what I do, plant Ontario native perennials and maintain them. The City claims to be green? Well here's an obvious place to ACTUALLY be green.



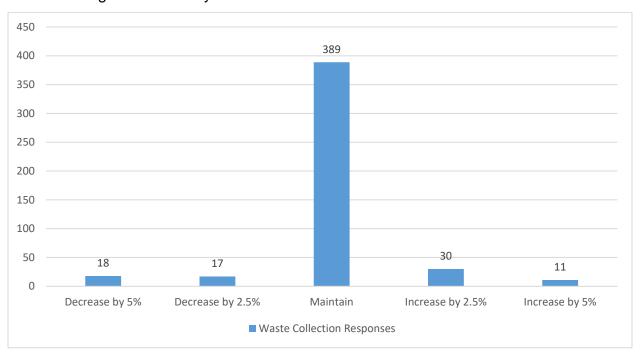
#### Waste Collection

Waste Collection is responsible for curbside collection of garbage, green bin, and seasonal yard waste for Oshawa households and garbage collection at multi-residential sites.

2025 Waste Collection Funding			\$7,149,100.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$357,455.00	-\$178,727.50	\$7,149,100.00	+\$178,727.50	+\$357,455.00

#### **Waste Collection Results:**

- 465 responses
- Average: decrease by 0.01%



#### **Waste Collection Comments:**

- Once upon a time we had an auditor general. One of his reports suggested we could save \$1m per year by contracting this service out..... We are one of just two lower tier municipalities with our own services. Why?
- Assuming salary increase as per union agreements and inflation.
- oshawa is still dirty, need better supervision. less drug addicts! they roam our streets
- There are many unlicensed rooming houses and illegal basement apartments in my neighborhood. Garbage day and recycling days and the lack of maintenance at the properties make it evident. I think you should start charging for excessive

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waste and lack of maintenance to properties, too many parked cars etc... based on zoning. I see some houses with weeds overgrowing and on collection days there are regularly 8+ garbage bags in front of a single family home. Maybe clear garbage bags to make sure people are recycling too.

- Either decrease the dump fees or allow more bags
- Too wasteful with bid shiny new trucks that's cost millions....one idea would be to contract out or merge with region like all other municipalities
- Fine households who don't segregate waste. That's another revenue source
- needs to be rationalized.....could be 3 trucks come some days and check the cost of those trucks.....maybe rationalize level of service for efficiencies as currently looks at too much for the tax base
- Service should be entirely privatized if it isn't already (leverage private contractors rather than in house service.)
- They do a great job.



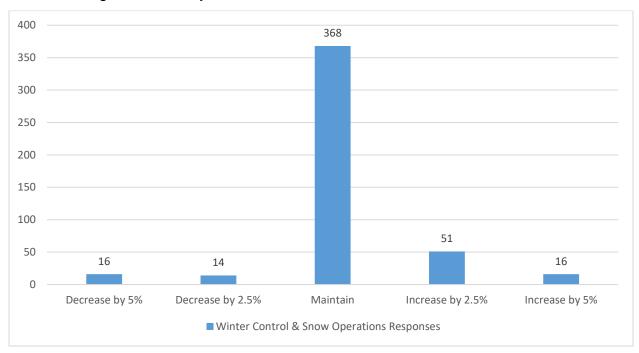
### Winter Control & Snow Operations

Winter Control & Snow Operations monitors winter weather and salts and plows the City's roads and sidewalks and provides snow clearing assistance (sidewalk and driveway) for registered households occupied by seniors or people with disabilities.

2025 Winter Control & Snow Operations Funding			\$9,845,080.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$492,254.00	-\$246,127.00	\$9,845,080.00	+\$246,127.00	+\$492,254.00

#### **Winter Control & Snow Operations Results:**

- 465 responses
- Average: increase by 0.20%



#### **Winter Control & Snow Operations Comments:**

- Still annoyed at the poor response to our one major snowstorm and the infighting over authority to call an emergency and get the necessary work done. I guess my suggested decrease would be senior staff positions/wages.
- Funding increase for better sidewalk clearing. Assuming salary increase as per union agreements and inflation.
- City has gone from too little to too much.....there is a happy medium.....like, do all sidewalks seldom used in winter need to be ploughed after every snowfall and every side street



- The City should examine residential areas that do not have thoroughfares meaning they do not connect to another neighbourhood. In my area, for example, a snow plow will do the "main" road but not the only side street. A plow will then have to be sent back to specifically do this side street. That means staffing a truck, fueling a truck, added mileage and possibly OT for the driver to do a small street that could have been done when the first plow was sent. Look for efficiencies like this to save money without cutting or adding to the budget line. Be efficient in route planning.
- Nothing was done in the winter for Snow removals. They are poor in clearing sidewalks, roads and major places. What is the money for? Reduce this definitely.



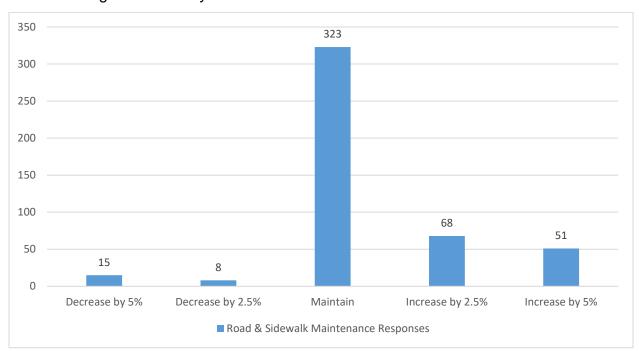
#### **Roads & Sidewalk Maintenance**

Roads & Sidewalk Maintenance inspects and maintains the City's roads, sidewalks, storm water sewer systems and municipal infrastructure which includes street sweeping, pothole repair, litter, signage, road closures and residential street and more.

2025 Roads & Sidewalk Funding			\$7,735,420.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$386,771.00	-\$193,385.50	\$7,735,420.00	+\$193,385.50	+\$386,771.00

#### **Roads & Sidewalk Maintenance Results:**

- 465 responses
- Average: increase by 0.71%



#### **Roads & Sidewalk Maintenance Comments:**

- our city streets are becoming dangerous with the lack of maintenance and repair.
   It's high time to start replacing some of them. Road markings are nearly nonexistent on some streets.
- Funding increase to better maintain roads. Assuming salary increase as per union agreements and inflation.
- My road (Gliddon Ave) and many Oshawa roads need to be repaved/resurfaced.
   Google maps images shows that this has not been done in over 15 years.



- Rossland Road east from Simcoe Street to Grandview Street seems to have an overload of traffic and the potholes (quite large and deep); please consider investing and looking at this part of this road as well as the sidewalks on the south side on Rossland Road.
- Where I live the sidewalk is rarely shoveled. People have access to Durham transit on demand if necessary. Perhaps educating people on how to use on demand transit would help especially seniors or others who may not be up to date with technology.
- The roads are TERRIBLE
- This needs to be increased by 25-100%. Our road infrastructure is in shambles. It
  makes the city look like one of the poorest places but in reality, we just
  overspend elsewhere by massive margins. It's embarrassing. I hate having
  anyone from out of town visit me as the first words out of their mouth are "wow,
  these roads sure are rough here, what happened".
- The roads in Oshawa are looking rough. We need to make more frequent repairs or repavement projects.
- Poor display of work in the whole last year. What would you keep the budget for poor services.
- We need to fix our roads! Sooo many are in terrible condition.



#### **Infrastructure Services**

## Planning & Building Services

Planning Services oversees land use planning to ensure good urban design, landscaping, accessibility and walkability, while also managing heritage planning, the City's land holdings and more.

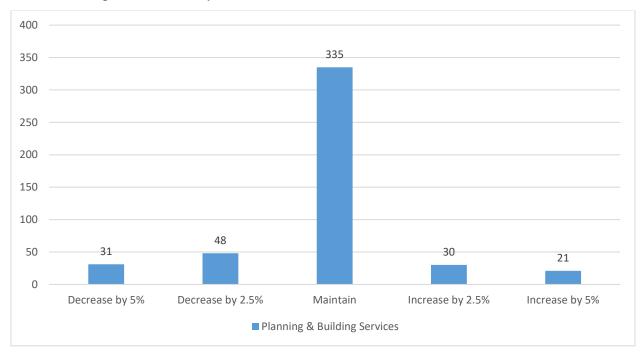
Building Services ensures Oshawa buildings are safe, healthy and accessible by enforcing the Ontario Building Code Act and issuing permits.

Building Services is entirely funded by Building Permit revenue and as a result your decision to maintain, increase or decrease funding and service levels for this section are specific to Planning Services.

2025 Planning & Building Services Funding			\$5,213,900.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$260,695.00	-\$130,347.50	\$5,213,900.00	+\$130,347.50	+\$260,695.00

#### **Planning & Building Services Results:**

- 465 responses
- Average: decrease by 0.20%



## **Planning & Building Services Comments:**

Assuming salary increase as per union agreements and inflation.

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- While it is important to recognize that growth in the beautiful City of Oshawa is good; at some point it has to stop.
- Respond appropriately to the 390 signatures on the petition calling for a decades-long overdue sidewalk on the east side of Ritson Road between Ormond and Conlin, instead of punting it to discuss for next year's budget.
- to be honest, I think the planning services does a terrible job overall, I don't see any data supported for some of the signs and restrictions that are put into place. I think some process re-engineering in this area would benefit this service to provide a lean and more efficient value. thank you.
- reduce planning as province seems to be running the show and planning in oshawa leaves a lot to be desired
- This is a function which exists only to sustain itself. Unnecessary bureaucracy.



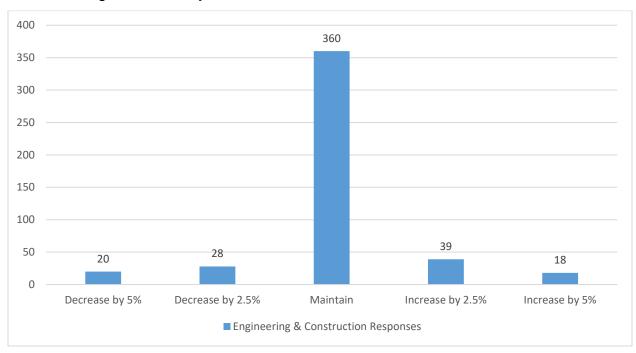
#### **Engineering & Construction**

Engineering & Construction manage the City's transportation and storm water management infrastructure. This includes designing and delivering roads and sidewalks, underground services and more, including active transportation and storm water management.

2025 Engineering & Construction Funding			\$5,007,900.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$250,395.00	-\$125,197.50	\$5,007,900.00	+\$125,197.50	+\$250,395.00

#### **Engineering & Construction Results:**

- 465 responses
- Average: increase by 0.04%



#### **Engineering & Construction Comments:**

- Active Transportation seems to be a politically correct phrase yet the City's efforts seem minimal or ill thought out.
- Funding increase for more construction/fixing things. Assuming salary increase as per union agreements and inflation.
- But for goodness sakes get the jobs done in a timely manner
- Why put so much money towards things that take the city an unnecessary amount of months to complete?

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- need more construction....shovels in the ground and repairs to streets.....don't need more engineers on staff
- This needs to be increased by 25-100%. Our road infrastructure is in shambles. It
  makes the city look like one of the poorest places but in reality, we just
  overspend elsewhere by massive margins. It's embarrassing. I hate having
  anyone from out of town visit me as the first words out of their mouth are "wow,
  these roads sure are rough here, what happened".
- We need to finish long planned roads in central Oshawa and look as the financial benefits of converting one way streets like King and Simcoe back into 2-way streets.
- our roads are falling apart quickly, we spend nowhere near what our neighboring cities are on overlays. No roads have been redone in the norther rural areas this year and none are to be done in 2026. We need to at least double funding to construction for road preservation.



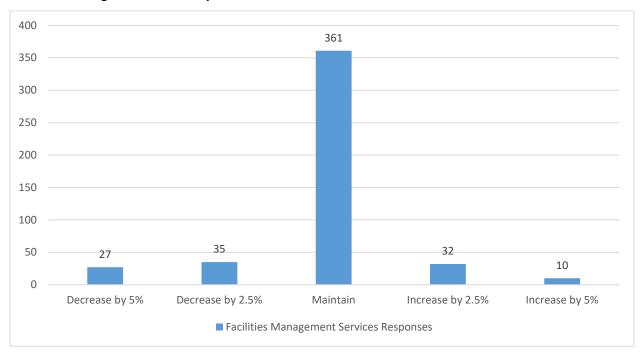
### **Facilities Management Services**

Facilities Management Services is responsible for capital construction projects for City facilities such as recreation centres, arenas, parks, parking garages, fire stations and more. This group also maintains City Hall, Consolidated Operations Depot and Animal Services.

2025 Facilities Management Services Funding			\$8,258,800.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$412,940.00	-\$206,470.00	\$8,258,800.00	+\$206,470.00	+\$412,940.00

### **Facilities Management Services Results:**

- 465 responses
- Average: decrease by 0.20%



## **Facilities Management Services Comments:**

- We spend far too much on consultants. Why are we doing facility audits that don't appear to 'catch' major issues in our facilities, such as the South Oshawa Community Centre issues? Spend less on consultants, we have a huge staff....
- Assuming salary increase as per union agreements and inflation.
- Offload facilities maintenance costs to external partners who run programs.



- Have observed too many staff usually standing around in a parking lot having a good time .....maybe a strict work schedule to maximize staffing levels would be in order
- More money should be given to Animal Services, there's always more that could be done and they need the help.
- wasteful wasteful wasteful.....staff stand around ....sometimes in nice groups....look at service levels and staff really needed for good services.....not cadillac services



#### **Recreation Services**

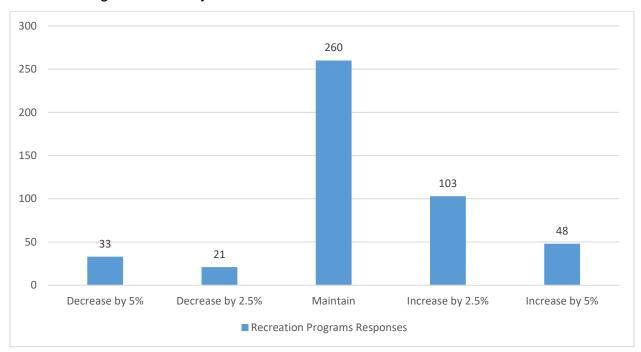
### **Recreation Programs**

This service area delivers recreation and leisure programs and services for the community. These include fitness programs, sports and aquatics, general interest and arts programs, the free summer playground program and more.

2025 Recreation Programs Funding			\$3,884,800.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$194,240.00	-\$97,120.00	\$3,884,800.00	+\$97,120.00	+\$194,240.00

## **Recreation Programs Results:**

- 465 responses
- Average: increase by 0.60%



## **Recreation Programs Comments:**

- Assuming salary increase as per union agreements and inflation.
- These programs are vital to maintaining healthy, active and engaged citizens throughout Oshawa. Children, seniors and families rely on these programs.
- We have commercial gym offerings. I don't understand how we would have to pay for a membership on top of our taxes when we already spend 13.2 million of our tax dollars on these. Yet, commercial gyms here are cheaper and don't have 13.2 million in tax dollars. We need to cut, cut and cut.

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- Money is tight for everyone and jobs are short. People will be relying on the excellent, affordable public offerings with greater frequency going forward.
- Let the Private sector be more involved with Recreation Programs. For example Canlan Ice Sports.
- We have thousands of new residents due to the constant building use what should be a lot more tax revenue to fund this. I am tired of my pocket being picked to save developers paying for all the increased services needed.



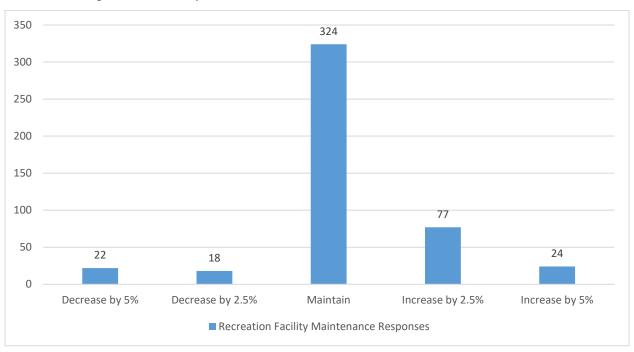
#### **Recreation Facility Maintenance**

This service area includes the upkeep of the City's nine recreation and culture facilities, which include pools, ice pads, fitness centres, gymnasiums, meeting spaces and outdoor recreation options, like splash pads, sports fields and outdoor pools.

2025 Recreation Facility Maintenance Funding			\$9,996,200.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$499,810.00	-\$249,905.00	\$9,996,200.00	+\$249,905.00	+\$499,810.00

#### **Recreation Facility Maintenance Results:**

- 465 responses
- Average: increase by 0.34%



### **Recreation Facility Maintenance Comments:**

- This is over 1 million in maintenance for the facilities. That is way too high.
- Again, cut out the consultants. Stick to the basics. Why does it seem that every park reconstruction has the same high costs for design?
- Assuming salary increase as per union agreements and inflation.
- Like other areas too many staff with not enough work to do .....otherwise why
  are they observed standing around at times during the day



- We have commercial gym offerings. I don't understand how we would have to pay for a membership on top of our taxes when we we already spend 13.2 million of our tax dollars on these. Yet, commercial gyms here are cheaper and don't have 13.2 million in tax dollars. We need to cut, cut and cut.
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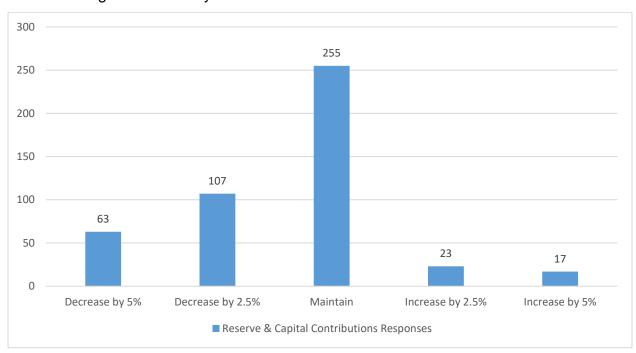
## **Reserve & Capital Contributions**

Reserve funding allows for long-term financial planning and assists with fiscal sustainability. Reserve funds also provide funding to address unexpected shifts in revenues and expenditures, fund one-time expenditure requirements, contribute to the City's capital infrastructure requirements and minimize fluctuations in taxes.

2025 Reserve & Capital Contributions Funding			\$17,946,300.00	
2026 Funding Options				
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%
-\$897,315.00	-\$448,657.50	\$17,946,300.00	+\$448,657.50	+\$897,315.00

### **Reserve & Capital Contributions Results:**

- 465 responses
- Average: decrease by 0.95%



#### **Reserve & Capital Contributions:**

- Every year we boot more capital projects down the road while continuing to deplete reserves. Those reserves are important for future projects and with the extreme shortage of funds forecast, we need to start planning for the future. What happened to the 1% per year additional reserve contributions initiated by Council around 2017? We need it now more than ever...
- Fund repairs to trails from reserve contributions. Use external partners to facilitate more grant dollars flowing into facilities.



- With the amount of uncertainty ahead economically and in the local job market I wouldn't mind tapping into the reserves now when residents may need it most.
   Correct me if I'm wrong but I believe Toronto city Council did this and wouldn't mind if Oshawa did too.
- I think 17 million is enough for this. thank you.



#### Revenue

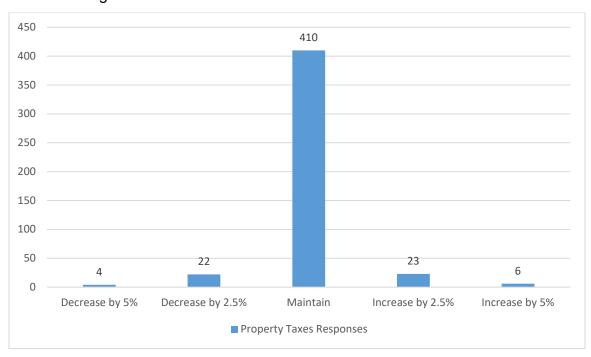
## **Property Taxes**

The City is part of a two-tier government system and collects property taxes on behalf of the City, the Regional Municipality of Durham and the Province for local school boards.

2025 Property Tax Revenue			\$186,744,100.00		
2026 Funding Options					
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%	
-\$9,337,205.00	-\$4,668,602.50	\$186,744,100.00	+\$4,668,602.50	+\$9,337,205.00	

#### **Property Tax Results:**

- 465 responses
- Average: increase 0.03%



#### **Property Tax Revenue Comments:**

- My scenario would require a little more than a 3% property tax increase.
- I would love to cut taxes for homeowners but I understand the city needs to make money somehow.
- You can easily avoid a deficit and decrease by 5% easily. You can save 18.9
  million dollars by simply not building a park that we don't need. You can sell this
  land for commercial purposes instead.



- Oshawa has the highest property tax rates in the GTA. Reduce Taxes, Reduce Spending, Cut wasteful spending. I only agreed to Maintain Taxes to be able to submit. I suggest reduce taxes by 5%
- Decrease the property taxes as the services provided with the amount of tax collected is very poor. We the residents of Oshawa are struggling everyday with many things but these taxes are ZERO Benefit for anyone here.



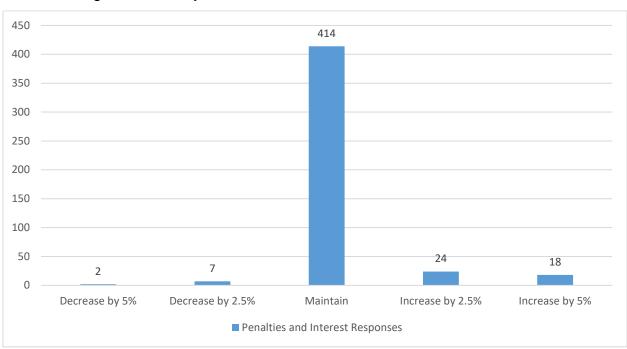
#### **Penalties and Interest**

The City collects penalties and interest on late property tax payments and interest on its investments.

2025 Penalties and Interest Revenue			\$8,145,000.00		
2026 Funding Options					
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%	
-\$407,250.00	-\$203,625.00	\$8,145,000.00	+\$203,625.00	+\$407,250.00	

#### **Penalties and Interest Results:**

- 465 responses
- Average: increase by 0.26%



## **Penalties and Interest Revenue Comments:**

- Inflation increase.
- With a cost of living issue, a housing crisis, and uncertainty from the job market due to tariffs residents could use a break if they're understandable falling behind.
- Looking at the current condition of the market/ economy, how can we not support the residents.



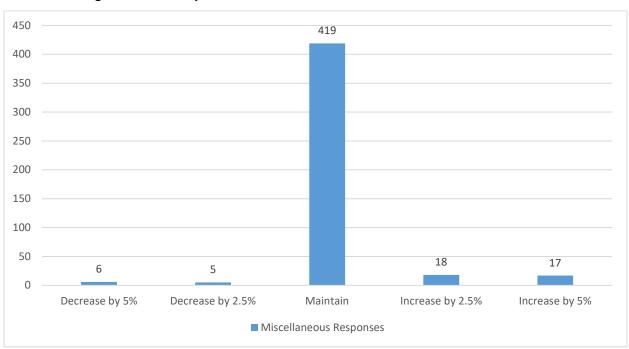
### **Miscellaneous**

Property rental income from City-owned land or properties that have been leased or rented, for instance space within the city for telecommunication infrastructure.

2025 Miscellaneous Revenue			\$2,615,700.00		
2026 Funding Options					
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels	Increase by 2.5%	Increase by 5%	
-\$130,785.00	-\$65,392.50	\$2,615,700.00	+\$65,392.50	+\$130,785.00	

#### Miscellaneous Results:

- 465 responses
- Average: increase by 0.19%



#### **Miscellaneous Revenue Comments:**

Inflation increase.



## **Building Permits**

The City reviews building permit submissions to confirm minimum compliance with the provision of the Building Code and with other applicable laws in accordance with the Building Code Act.

An increase or decrease to this City program does not impact property taxes, because surplus revenue must be used to directly fund Building-related activities with the remainder going into a dedicated reserve.

2025 Building Permits Revenue			\$4,011,000.00		
2026 Funding Options					
Decrease by 5%	Decrease by 2.5%	Maintain 2025 levels		Increase by 2.5%	Increase by 5%
		\$4,011,000.00			

### **Building Permits Revenue Comments:**

- increase permits
- I see multiple projects for thousands of units in the downtown and first ave area. Can we accelerate them to get more building permit income?
- Is that all ??
- Continue to allow, but let's establish hybrid historic districts in some of the central Oshawa areas



## **Appendix 2: Your Great Idea**

43.7% of respondents shared ideas on how key program and services could be improved (200+ comments received):

- The city should be collecting far more in fines from people parking illegally. Allow residents to upload photos of the offender and submit it electronically for processing. Our by-law and law enforcement should be recuperating expenses through the use of fines. More automated traffic law enforcement could be helpful, too. We should also do away with any free parking within the downtown area, and divert funds collected through parking fees to expand on our active transportation infrastructure, which is lacking right now.
- My suggestion is to make Oshawa a pedestrian friendly space. Build more community spaces and also hospital with the growing population. The taxes we are paying in North Oshawa is way too high and with the economic recession looming.. reducing that will help.
- Money was wasted on putting up a statue in downtown Oshawa. Who goes downtown? Drug dealers, homeless. I hate going downtown. Put money into RAT population control
- Lower property tax for seniors
- Recreation facility that can be multi use like cricket and softball. Finish current project faster and stop dragging. Thornton airport park as an example.
- Less spent on parks for people to destroy
- stop with the constant additions to the delegation of authority! Staff have never been elected to represent the people! Fix the [redacted] awful streaming of our council meetings, make it so that presentations, motions, etc. can actually be seen by the viewing public. Listen to the people. Stop buying and selling land for unknown purposes. Revoke the strong mayor powers!
- My overall idea is to give most things a 2.5% increase for inflation and salary increases. Providing additional funding for the library and for fixing what we have (roads, sides, parks, etc.). And cutting the crazy amount spent on security for guards that don't do much. This all results in a little higher than a 3% property tax increase, which is more than reasonable.
- more public information to be provided to determine what budget should look like and at least keep taxes reasonable
- Invest in diversity, equity and inclusion. Invest in the youth, they are the future: programs, parks, increase amount given to schools.
- Fix the homeless problem. Recycle buildings downtown into geared to income housing - give the large corporate landlords a tax break if they convert an abandoned or unused building into housing geared to OW and ODSP. Fix the roads! The pot holes and generally bad paving jobs are ridiculous and for [redacted] sakes give up on the damn gondola.
- build a sports hub with multiple soccer fields, baseball fields, basketball, pickleball and trails all in one place.



- Less is more. Sacrifice is necessary to reduce deft to have a better future
- Invest in businesses and affordable housing. More tax revenue will be generated, thus next time we can focus on the reserve funds
- To focus on not wasting on things that don't want help. We need to focus on those that live here and not brought here
- Homeless outreach and detox
- More funding for accessibility. More finding for infrastructure that is for alternative transportation ie busses, shared paths, make all services accessible by bike or ebike
- More rent geared to income housing for low income earners. More mental health
  and addictions support and funding for existing community services to expand
  services. Putting cigarette dispensers at public parks, the botanical gardens and
  throughout oshawa. Introduce and market environmentally friendly incentives for
  people to recycle and discourage littering. Work with durham region and
  provincial government to ensure first nations, metis and inuit peoples have
  access to clean potable water. Please use the \$20943 surplus toward these
  changes.
- make the green area and ponds surrounding at Conlin and Coppermine corner clean, kids come there to play but that area is full of dust and bugs, it's not safe for children
- The roads in Oshawa are in terrible shape. We pay very high property taxes. Put that money to better use. STOP destroying precious land with building more and more homes/Townhouses,Retail Outlets. Oshawa is in dire need of another Hospital, Walk-in Clinics.
- Create a residency bylaw to resolve our housing crisis and reduce crime.
- Spend more money on road maintenance, better parks, more night activities, kicking the homeless away from the park so kids can enjoy the park.
- While it is important to recognize that growth in the beautiful City of Oshawa is good; at some point it has to stop. There cannot be consideration to new housing communities if the old/mature communities are not maintained.
- When you planned on building a brand new rec centre with new ice pads, new gym, and as new 8 lane entry pool keep your promise and use the tax money for the residents of Oshawa. Our rec centres are the centre of social engagement, mental health and overall wellbeing. So instead of taking away the promised pool for swimming lessons and competitions, build it and keep everything in the original plans. You cannot get into the swimming lessons as they always are full, as well as the aquatic exercise classes and courses for life saving. With the increase in residents we need these facilities to accommodate this increase. I feel this current council does not see a benefit in helping its residents.
- The amount of homeless people and drug use out in the open is out of control!
   Need more funding and services spread out. More shelters and more food banks!
- I suggest the city take steps to attract more companies and create new job opportunities in Oshawa, similar to the approach used in Peel Region. This could



include offering tax incentives, streamlining approval processes, and promoting our strong transportation links and skilled workforce. We should focus on growing sectors like technology, green energy, logistics, and advanced manufacturing. Partnering with local institutions like Ontario Tech University and Durham College can help align education with job market needs. Supporting small businesses and encouraging investment through targeted marketing can also help reduce unemployment and bring long-term economic growth to our city.

- Revitalize the downtown core. Clean up memorial park. Relocate cornerstone.
   Tackle the public drug use issues
- Please do not waste money on a gondola, rather put that money to fixing and repaving roads or hiring workers to plow sidewalks in the winter. Gondola is the most useless way to spend money in oshawa
- Fix the homelessness
- Lower taxes!! Decrease management salaries within the city and external and lower number of city councilors.
- Ritson fields park, outdoor lighting for sports, baseball diamond, soccer fields.
   ADD SECURED DOG PARK at Ritson Fields
- Lower property tax! And listen to the people
- Stop doing stuff like recreation programs you are not good at. Just because you can doesn't mean you should.
- Move social services and outreach out of downtown. No more cash advance stores.
- spend enough needed to clean up the downtown homeless and drug problem
- City cleaning crews with routines scheduled to remove the detritus of drug users and the unhoused. This will clean up the streets, keep the streets safe and clean for residents while the City and Region tackle the causes of public drug use and homelessness.
- Where is the infrastructure? There are too many houses and too many people in Oshawa and the roads are always jammed with traffic at all times. We need to stop building homes and create roads to handle the existing population. Use existing vacant building renovations to allow for homeless housing programs. Charge % of new home builds towards this and use those construction companies for housing projects.
- Develop plans to reduce the amount of poverty and homelessness in Oshawa.
- We should build a revenue generating big water park with an outdoor pool in Oshawa as it will bring all crowds from Durham, and toronto area as we are central to all these cities. This will bring in revenue to the city as the oshawa Center might be slowly closing down as any other malls in the surrounding cities. I saw the many crowds that came to a small park in Scarborough to see Akebono cherry blossom trees in bloom. We should plant around 50 to 100 Akebono ornamental cherry blossom trees in a vacant park somewhere here in Oshawa and attract that crowd to our city and host a cherry blossom festival. We have so much land we must use them to bring in crowds to generate revenue. Planting



trees are great for the environment and Oshawa can be a go to day trip destination for all crowds from Toronto and beyond.

- Put more effort into resources and funding for homeless/houseless individuals.
   Oshawa has had an opioid problem for many years now and it's quite depressing
   going downtown and seeing so many struggling people. Please remove the
   bylaw about feeding these individuals as well. We all need love and support as
   humans and they should be treated as justly.
- Commercial parking levy
- A satellite police station is needed in North Oshawa
- Implement evening and weekend events to get children and youth apart of community programs. Study groups, clean up days, touch a truck etc to get them learning and excited about things outside the home.
- Deal with the drug epidemic in the downtown core
- Services for addiction, substance abuse and mental health, new hospital ward targeting these.
- Defund the Oshawa police.
- Increase spending on housing, transit and active transportation
- Cut the government jobs. And do yearly audits to see where the money goes and which section along with which employees should be cut.
- Make single family homes cheaper. We don't want townhouses, we want houses with backyards for our dogs.
- Give [names redacted] a wicked cool house to raise there family in. More affordable and realistic starter homes would be nice. There's enough million dollar houses. Give us some house with yards for under \$400,000 please. Y'all did it after WW2 figure that [redacted] out.
- This city needs more funding for policing. Get the crime off the streets. It's embarrassing how bad it's gotten.
- Printed bike infrastructure maps please! I was also on the Oshawa Jane walk
  and was excited by all the new developments happening downtown but a bit
  surprised that the city didn't indicate a plan to widen sidewalks, increase transit
  service or two-way any of the downtown roads. I love this city and can see it
  thriving if we build a downtown that is safe and enjoyable for people- not cars.
- More paramedics instead of sending firemen with those big trucks who just wait for the paramedics to come then leave. What a waste. Just hire more paramedics
- More Bike lanes, more side walks should be ripped up and turned into the ash fault pathways. Also fix key roads that have been in disrepair for decades Simcoe where it turns to center and Rossland from Grandview all the way to Whitby. More street festivals would be interesting as well. Increase the traffic speeds back to where they were 50+km/h, Oshawa is so congested most the time you can't even get to the speed limit, put thos cameras up if you have too, though I do care for automated traffic enforcement or security cameras everywhere.



- We need significant increases in public transit capital and operating spending. There are too many cars on the road and increasing daily as population increases. Good European-style public transit is the only way to prevent congestion, traffic and noise. Trips on buses take more than twice the time a car would take, such as from North Oshawa to GO train stations. We need dedicated bus lanes, traffic signal priority for transit, frequent, on time transit that is high enough quality to be a viable alternative to just driving everywhere. This will make driving cars more pleasant since there will. be less traffic congestion, while leaving more time for transit users to spend with family and rest.
- Purchase blades for Snow clearing that will clear snow at windows. Decrease flowers planted in downtown. Population density is not downtown.
- You should have given more money to the library.
- Pertaining to the current Msgr Paul Dwyer school site on Stevenson. Forgive me
  as I don't know if the city or the school board owns the land, but in case the city
  does I would love to see the track stay in place to whomever the building is sold
  too. It's a staple to many communities and teams that use the field and track.
  Also many seniors use it. I would hate to see a recreational decrease from
  existing infrastructure.
- Focus energies on what will provide dollar value support to the community, where town recreational programs are cheaper than joining a gym, library programming and borrowing allows for immediate cost savings for education, entertainment and enrichment. In future versions of this tool, we would benefit from at least general information on what the budget requests are from each area. Council should not be picking increases and decreases off of perceived value but data, and while these options show "maintain" as a 0% increase, for the library a 0% increase meant reduced hours and services. That is not maintaining. That is degrading service that becomes far more expensive to grow back after the fact, as you lose talent and have less time to be used by the public.
- The downtown area simcoe south of bond needs to be cleaned up. Drug users
  everywhere. It's not safe. Roads need to be addressed. Traffic light timing. Try
  crossing Taunton rd between Ritson and Wilson coming out of our development
  Naples and it takes 3/4 mins to Make a left. Time the lights better. Also don't
  waste tax dollars. People need their money in their own pockets to afford food
  and bills.
- Too many advisory committees. They should be limited to 2 meetings to make a recommendation.
- Clean-up the downtown.
- Stop allowing so many rooming houses and houses being turned into apartments. Fix the roads and add more medical services before building more high rises.
- Invest more in the working class. Invest more for transit, including more secure parking among highway 2 for people living off the main highway. Thanks
- More police officers. Nobody obeys traffic laws



- 1. Spend money on attracting companies. Offer them something that attracts or offsets some of their costs.
  - 2. Make the airport bigger in a way that commercial flights can be used. It will be definitely help Oshawa to be the king of Durham and the east.
- Oshawa downtown revitalizing fund Specific to assist downtown businesses and property owners to revitalize based on a percentage matching fund. Ie: approved building facade updates receive a one-time funding of 20% or \$10,000 towards an approved facade update. This may help smaller business owners and building owners to upkeep properties to a better, consistent standard as approved by a committee. Something along those lines. It would be lovely to support a unified downtown identity which is safe and encourages citizens to spend money within the downtown core of their own city. Also, beef up the drunk tank again... people should not be allowed to roam the streets within city limits under the influence. Consequences for choosing inappropriate behaviour should be clearly present. Lots of money is already spent on policing, security and so forth. Now there needs to be distinct consequences that help to curb homelessness and drug/alcohol use in public spaces.
- This city needs more bylaw and security to maintain a safe and clean city.
   Oshawa has really gone downhill in the past 10 years and needs to be cleaned up.
- Money should be used to set up a facility to house and hold homeless substance abusers and other substance abusers to ensure they are forced to get treatment.
- Put the rest of the money towards eating and helping the crisis of homelessness and mental health and addictions. Nobody wants to live in Oshawa because nobody wants to deal with the repercussions that comes with it (e.g theft, shootings, stabbings, drugs). As someone who lost their parent and the rest of their family from fentanyl, I am sick and tired of nothing being done.
- I would like to see wasted grass-space (such as Easton Park) be converted to native plant fields with walking paths and possibly neighbourhood garden plots available for cultivation. The grass itself is a waste of land and needs maintenance in a way that native plants would not. Over time native plants generate a net positive for the city both economically and environmentally.
- 1. Fix bridge for dog walking in Baker park.
  2. Update parks with workout equipment for adults along with the equipment for kids.
- Purchase snow plows that will also do driveways. Doing the end of the driveway
  is a major hardships. Security, fire prevention and control and dealing with the
  ever increasing homeless should be top priorities.
- Parks and trails look awesome. Snow removal was great this past year but equipment is getting old and really starting to show it. Garbage trucks the same. White paint is a bad choice with all the rust on vehicles. Spend money on the areas that make the city run. Roads,Fleet,Waste,Parks,etc without these critical services the city would not operate and services to the community could not be possible. Help with staffing issues, training to stay up to date with modern technology in each area, bigger budget for newer vehicles/equipment to save on



down time from repairs as the garbage trucks are usually stuck on the side of the roads frequently. Spend money in critical areas and not wasted where it doesn't make a difference in the lives of citizens. As for the homelessness and drug addicts, there is no exact fix without help from higher government you guys are screwed, need more money and professional help in this area.

- Start resurfacing roads. Some of the main roads are not level full of ruts.
- Hello, I am a resident living in Vancouver/Waverly Street area in South Oshawa. I regularly take the 900 bus from king @ waverly bus stop and also get off here. This is a popular bus stop with regular commuters using this point. Unfortunately there is no traffic light here, so while crossing the street, we have to dangerously cross the road within moving vehicles. I highly recommend the installation of a traffic lights here so that the pedestrians can cross the street using the lights to pause the moving traffic and also be safe and secured.
- Spend some money on building a proper shelter for the homeless. Build a facility that feeds and houses them all in one and spend money on increasing help for the businesses on simcoe south. Also south east Oshawa needs more businesses. There is a mall sitting empty at king and Wilson that could be used for retail stores.
- Please DONT put a road through the harmony conservation area. We have so much wildlife that needs protecting. Especially with all the new housing developments. We are running out of natural green space in Oshawa. I would also urge you to require any new developments to accommodate 30% natural space per development to help save displaced wildlife.
- Double security. Double downtown police patrols. Stop taking Toronto housings overflow list. Get rid of 1/2 dispensaries. Give tax break to historic home owners. No more safe injections no more homeless services.
- No Gondola! Slow down on spending \$ on parks and focus on the issues like homeless, addicts, theft & intimidation of seniors in the community by the unhoused & addicted. Get rid of massage parlours next to residential
- Move the Automotive Museum into a tourist spot akin to Science Center. Turn it into the Canadian Automotive Center. Break it into segments like:
  - 1. Historical Cars (All the existing Museum Exhibits go here)
  - 2. Historical Public Transits: Move Trains, Old Buses, Tractors, Streetcars, and maybe even fancy boats to this section. (An example can be the one next to CN Tower with a lot of trains)
  - 3. Automotive Factories: This showcases the technology used to build cars. Oshawa is bound to have tons of those.
  - 4. F1 and Racing: All the fast racing cars and F1 stuff come here.
  - 5. Electric: New Electric Cars, Engines, Battery tech, and charging Stations go here.
  - 6. Future of Car: New stuff like Driverless cars, concept cars, single-driver cars, hydrogen engines, and new charging tech go here.
  - 7. Race track: User can either race cars or see cars race here.
  - 8. Build your own Car: Kids can go a build their own toy car using factory like setup they can press buttons and use.



- I would change the waste management system to be similar to Toronto, removing those very ugly and unpractical blue bins that are susceptible of leaning and flying away, making garbage go around the whole street. (Note: somehow, every single week, the blue bins from some people in my street tumble and let garbage go everywhere).
- more housing for the homeless, like the ones built on Olive Avenue
- work schedules with proper reporting and outcomes based on results
- create more splash pads, create housing for drug addicts, create more programs for kids.
- Increase Library Funding
- A traffic light at Wilson Rd N and Conlin Rd E would make my and many other people's commutes quicker as the current 3-way stop (it's a 3-way intersection) gets extremely backed up. Thank you kindly
- More mental health support for the addiction crisis on our streets would mean less spent on emergency services. Less spent on flowers outside City Hall would mean more funding for everything else. Lower the rental fees for businesses in the downtown core to increase revenue with new businesses able to afford to occupy these empty retail spaces.
- Apply my 10k surplus to the purchase of snow plow machines that dig out the bottom of driveways in winter!! Or send out a few plows to do this on major roads. I dig myself out several times a day on a thoroughfare because you keep plowing it to keep the road clear!
- Increase support for homeless shelters and rehab centres to improve Oshawa's downtown area, no more funding spent on "Oshawa" signs or murals, etc.
- Support educational infrastructure / development needs. Ddsb, Emergency medical service / facility improvement
- The city of Oshawa needs to use my surplus to support initiatives to reduce homelessness in our city. Also, support the library! They were critical during the pandemic and provide a much needed touchstone for people.
- Stop spending on frivolous items. These tax increases are insane. You bet next time I'm voting for who ever decreases spending.
- Commit more money to homeless outreach and drug issues downtown. It's
  unbelievable the amount of drug users and homeless that are around various
  areas, mostly downtown, and it's ruining an otherwise great city. We need
  homeless outreach and drug treatment facilities asap
- Freeze all salaries and reviews ways to be more efficient . Reduce administration costs by a minimum of 5%
- Get the homeless to clean up garbage for minimum wage. They would get paid at the end of the day in cash.
- Save the second marsh! The deer and wildlife have n where to go the highway is blocking them to go north. The harmony creek that flows into the second marsh is dry under the 401 bridge and disappears. There are no proper flows for salmon either. The creeks need to be unblocked and maintained for fish flow. The deer



need more space than barley an acre that they live in . Darlington conservation is full of people it's not safe for the animals that r terrified of people. Please save the second marsh Oshawa

- Spend some funding on making better gym facilities in Oshawa. The delpark centre needs more fitness space and equipment. The swimming pool at Donavem needs more hours of operation.
- Concentrate on collecting garbage, plowing snow, maintaining parks/community centres and protecting the community. Toss out half the unnecessary by laws you have and get the by law officers doing something productive rather than trying to further penalize us.
- reduce/back way from durham region support and have oshawa its own services again - oshawa would pay probably the same amount, and get more value for it. please consider stopping sharing some services and bring them back under oshawa - reduce durham region tax portion and increase oshawa's. E.x. Busses. Thank you.
- My property taxes increases by 40% in 5 years this is insane cut your uncontrollable and inefficient spending - worst city management ever
- The cable car project is a waste of money and time. It's not going to be beneficial. It will make Simcoe Street look ugly.
- Please drop vanity projects and focus on useful projects, like may be improving access to 401 @ harmony. Another exit at townline and we don't want a Gondola. May be have direct access to oshawa go bus route extn
- Spend the money on oshawa library
- Increase funding to animal services. Invest in municipal affordable housing. Support/increase library services
- Actually spend money on helping the city and region with the services we
  actually use instead of funding studies that are pointless like the gondola
  proposal and paying council/mayor ridiculous salaries. Move salaries for them to
  performance based. Increase funding for our libraries one of the few places to go
  in Oshawa that doesn't cost money to use. Huge fan of the services they offer
  and support for the community
- My suggestion would be:
  - 1. to spend money which promotes long term employment in Oshawa, and allows big industry to bring their Research and Development facilities, Production.
  - 2. Giving more grants for innovative research in science and technology to the universities, college located in Oshawa.
  - 3. To open rehabilitation center to take care of youngster and treat them to reduce drug
  - 4. To stop weed shops near public places, schools and enforcing law to reduce.
  - 5. Spending money on Public transportation, more frequency and better connectivity
  - 6. Law to discourage old vehicle (i.e 15 year or more old) and promote better safety feature new vehicle to reduce human error and safe city roads.



- Better biking infrastructure! Better connection points between the bike path, that is safer to cross roads. Overall make Oshawa a more bike friendly city.
- Taxes have increased greatly from their already super high level. Spending
  needs to be brought under control and not be allocated frivolously. The addition
  of many homes to the city and the extra taxes they contribute should be able to
  cover all of our needs. We should not be spending outside the limits of this
  income, and you need to look at where cuts can be made. Taxes need to come
  down, or at least stay at the current level for around 5 years in order to bring us
  more in line with other areas.
- We live in a wonderful city that I deeply love. However, I think we should focus on the core ideas of what a municipal government should do: keep citizens safe, healthy, and infrastructure well-maintained. Often our city pursues "nice-tohaves" like the TCC, while neglecting its core responsibilities like effectively regulating and maintaining common spaces. Focus on health, security, heritage, infrastructure, and management operations. Fund what matters, cut the extras.
- 1 Implement a penalty for nuisance complaints. It is abused in the Durham Region, and when a complainant has clearly lied (eg. Complaining that a fence extends to the driveway when it clearly ends before the end of the house), the complainant should be fined. This would decrease the complaints and need for so many bilaw officers, and provide additional sources of income for the region.
  - 2 Make it mandatory for citizens to get a permit to cut down a tree. Use the funds available from item #1. We need to protect our tree cover it brings down cooling costs, and mitigates climate change.
  - 3 Actively promote native plantings and prohibit invasive plant species. Native plants promote a healthy ecosystem and mitigate climate change.
  - 4 Update the existing bylaw regarding planting on boulevards. It is archaic and contrary to a city with 'Bee Status" and everything else that is important to the 21st century.
- Reduce spending on homeless support. Guess what? If you provide too much support homeless people will come from all over Ont. And the people of Oshawa should not have to support homeless people from all over Ont.
- Oshawa is a car driving city. The Motor City. Stop wasting money on bicycle lanes and lights. I haven't seen anyone using them.
- The roads are horrible. The homelessness, drugs and crime is absurd! These need immediate attention.
- Tie up with Coursera and provide free courses to every member of Oshawa Public Library. Snap ties with Linkedin if needed. Coursera certifications are much more comprehensive and meaningful. Some even turn into University Degrees credits.
- Property taxes are high so maybe we can spend monies fixing the roads and sewers so i can stop tire repairs
- Expand Delpark Community Centre and the library
- More children/youth/teen programs at recreation centres at a more affordable price



- Cut property taxes! Stop hitting people, who are already struggling with the cost of living, with 3-5% tax increases annually. Stop treating taxpayers like a bank machine when it needs more money.
- Apply the \$1793 surplus in this suggested budget to the Reserve & Capital Contributions.
- There is. Nothing about housing help or Making easy for. New investors to attract Oshawa to make new housings affordable
- keep hearing its a great city but great cities don't have tax increases like we do and at same time certain services like roads are not suitably maintain/constructed need to do staffing review for services and prioritize the essential service levels needed
- Decrease public art increase support for Museums
- I think the road needs to be improved a lot especially the toads near go station where the people use more often and have higher traffic. This would help us commute to work and day to essentials safely.
- Become part of the GTA to lower our mill rate, get better levels of service, economy of scale and get rid of all the Durham two tier waste.
- homelessness and drug use/abuse needs to be tackled to make our downtown area safe again (I work downtown Oshawa) - a solution needs to be found (involuntary drug rehab? or mental health care?)
- This property tax increase is completely unacceptable. The budget is completely irresponsible. This continued careless spending is outrageous and infuriating. Please, start being fiscally responsible. There is so much waste in this budget and it's getting worse.
  - #1. We absolutely do not need to spend 13.7 million dollars to develop this "Rotary Park". We could have avoided the ENTIRE 8%+ increase to the taxpayer if we simply don't do this. This land needs to be revenue generating for the city instead and/or sold off for commercial purposes to generate tax revenue. There is zero requirement for yet another park to maintain.
  - #2. Oshawa is already not a desirable place for people but it becomes even less so when we have roads in dangerous and terrible shape... despite some of the highest property taxes in Ontario outside of the North. Yet, we spend effectively nothing of our tax dollars on them when this should be the top priority. It makes Oshawa look so bad. I am so embarrassed anytime someone comes to visit as it feels like you left the country and entered Detroit just due to the roads. "Those are some bumpy roads you have here". Yes, I know, I know...
  - #3. The budget has so much waste. It was very clear that consultants are being used all over the place instead of employees. \$260K on a website upgrade, \$100K for standardizing LAN closets... I would get laughed out of the office if I suggested that re-writing even 50+ closets across the province would be 100K, let alone across one city.
- - Tribute Community Centre continues to lose money and we continue to foot the bill. They have been completely unable to generate profit and instead, we continue to support them. It's time to cut them lose. Why do we continue to



commit taxpayer dollars for years to come for Oshawa Generals and this arena? Where is the path to profitability? They are by no means an essential service. They are not roads, they are not fire services...

- Ed Broadbent Park Washrooms were listed at 1.6 million dollars. Stop.
- \$4.3 million to reduce noise at the airport. Again, this airport isn't profitable. We need to stop footing the bill for so much of the costs here. We don't even fly commercial flights out of here. The average resident receives no benefit from the airport and it is actually a deterrent due to the noise. We don't need to spend to fix the noise, we need to stop funding this money sink. It is time to either take it to profitability/expand to commercial flight offerings or close it down / sell it off.
- \$150K for a Columbus H.C.D study. We have employees paid by the city. Let's utilize them.
- \$450K for an official plan review. \$450K to review a plan... again, we have employees. The constant consulting service payments need to stop. I could go on and on... but we need to start cutting the fat from these budgets and get to fiscal responsibility. It's becoming unlivable here. Why would one live in a crumbling infrastructure area where the property taxes are so high?
- External agencies like the libraries and museums need more support. These
  places are backbones to our communities. They provide spaces for people to
  grow, create, provide inspiration and feel belonging within a community. We need
  to support them so they can support us.
- Construction in the north end should be prepared to fund Oshawa with the dense growth in residence
- 1) There is urgent need for day care centres in my area along Ritson Rd North.
   The waitlist is excruciatingly long and no hope seems to be in sight
  - 2) The Parks can be better maintained more swings and instruments for play are needed
  - 3) Most of the books in the library are outdated and can definitely make do with a refresh
- I have lived in Oshawa my entire life. Oshawa has got worse from a social
  welcoming community. Parks, biking/walking trails, homelessness, cleanliness.
  Fire services is a security that needs increased support from my City portion of
  taxes, policing and ambulance service but I believe these are funds with the
  Durham Region portion.
- Reduce property taxes. I am a widow on fixed pension and my property taxes have doubled. Earlier this year, there was a main water blockage & we were 5 days without running water. No compensation for that, also my electric bill has doubled. This is our realty. Taxes need to be lowered across the board.
- More greenspace, more tree planting, connect walking paths throughout city and have police presence to ensure they are safe for families.
- I think the City of Oshawa is generally doing a good job. I want to see more
  money go into recreation and other community based services. We want people
  outside, enjoying the city, socializing and being healthy. Also important is
  maintaining our infrastructure and facilities so repairs do not cost more money in
  the future. Finally, there should be a priority put on revitalizing the downtown.



- I would like to see a list of city owned infrastructure. I think that more of the budget should be funded from the profitable operation of city-owned infrastructure, rather than tax.
- Add in lighting into parks, we have many parks with no lighting that are in areas with coyotes.
- These property hikes are bananas. Our taxes are going up more than salaries, this is not maintainable. I pay exorbitant taxes for the area around my home to be neglected when it comes to vegetation and snow removal. If these increases go toward councillor and mayor salaries and a stupid gondola - you're going to see a mass exodus of residents from Oshawa.
- 1. I would like to see a focus on re-zoning and redevelopment of vacant lands (publically or privately owned). As a home owner in South Oshawa there is large vacant lots wasting away for 5+ years. It would be nice to see these lands forced to redeveloped into residential lots where more property tax revenue will be generated for the city. Maybe the city council could introduce a bylaw for vacant lands to be developed into something within 5 years or the land has to be sold for urbanizing.
  - 2. The city could benefit from redeveloping its main roads where possible to have tree canopy's down the center line of roads (Bloor Street, Stevenson Rd, Wentworth Street) to not only create shade and natural cooking effect during hot days but to make the roadways look less like a concrete jungle
- Start exploring more into the downtown core to developing a new tax base while
  utilizing as much of the current utilities. This area can be transformed into a new
  tax revenue area but needs to be appealing
- Fire all Oshawa employees and hire contractors, much cheaper.
- Monetization of public spaces would help generate revenue. There can be fairs
  on community center grounds or other grounds not near residential area. Not all
  costs should be charged back to house owners. Taxes are too high in Oshawa.
  Cannot afford any more increase.
- I have no idea but this is impossible for me to answer.
- Privatize it all
- I have been a resident of Oshawa for nearly 50 years and currently reside here. I also own several rental properties in the city. I am absolutely disgusted by the current state of Oshawa—particularly the issues with homelessness and drug use, which are both alarming and disheartening. Has anyone from the city actually driven down Simcoe Street lately? It feels like a scene from the TV show The Walking Dead. I no longer allow my teenage children to go downtown out of concern for their safety. In its current condition, Oshawa has little chance of attracting new businesses or customers for existing ones. The state of downtown is simply unacceptable. I strongly urge the City of Oshawa to wake up and take meaningful action to address these problems. I'm fully aware that this message may be dismissed by a city staffer who doesn't care. However, as someone who pays between \$30,000 and \$35,000 annually in property taxes, I believe I've earned the right to voice my concerns. While I am looking to expand my real



estate portfolio, Oshawa is no longer under consideration due to the ongoing and unresolved deterioration of the downtown core.

- More & better bicycle infrastructure. More & better public transit. Zoning changes to allow more middle density housing & closer shopping/grocery options. Charge for parking at GO or public parking.
- Focus on maintaining our environment and the social services that support healthy lifestyles. Provide community support that builds relationships and maintains a level of respect and decency in the community.
- Better lawn maintenance of city properties ie boulevards and there are WAY too many dandelions on the city properties. PLS acquire an organic weed killer!!!!! Our boulevards and parks are disgustingly overgrown with dandelions.
- connecting bike lanes are missing to Oshawa Go station. and also in general-Bike lanes are either missing, un-maintained or un-connected.
- Fund the Oshawa Public Libraries by granting them an increase! One of the last free community spaces for the community and this community really needs and relies on them!
- I would love to see more trash /recycling bins available on city streets and sidewalks.
- Downtown Oshawa has always been a problematic area and while it is gentrifying and we're seeing things like the Convergence festival, which is excellent, there is still a section of town that needs to dealt with. The City should look at annexing the land adjacent to Simcoe St S for the purpose of demolishing all of the old, dilapidated row houses and businesses. Take that area and build a north south light rail transit corridor. Run light rail (not a gondola) from Lakeview Park all the way up to the college. Many cities have light rail running on shared roadways and we can do it here as well. Now the homeless population will need to go somewhere. They should also have housing supports and health services to truely tackle the problem. There is a large portion of vacant land at Farewell and Colonel Sam drive that could be used to build a multi-unit residential treatment facility. This will be away from residential areas, away from downtown and still allow persons to get the treatment they need. Stick the building on a bus route and help people get off the street and off drugs. It's amazing what people can do with a bed, a shower, a postal address and food. This will require partnerships between provincial and federal governments as well, but it could be done with some political will.
- We need to start spending more money on our infrastructure, our roads and bridges are falling apart. We do not spend nearly enough on these assets. My 1.4 million savings should go to norther roads or pavement preservation.
- Repair/upgrade existing bike trails such as the Oshawa creek bike path, and the Micheal star trail (paving the trail that leads from Connaught park to Beatrice St) allowing for better north to south Oshawa bike commuting.
- Increase security on the streets. Deal with drugs and crime for real.
- Less taxes, more in my pocket. I don't get annual \$500 raises but taxes keep going up



- Support Durham College and OnTech to foster growth and innovation within the community. Help and support local businesses connect with academic and research services in order to bolster economic growth, upskill our local talent, and develop community based engagements that set Oshawa and Durham Region apart
- Do away with the mayor's budget and increase transparency on financial issues like the agreement with the Oshawa Generals."
- Address homeless issues. Not a new idea by why I indicated a 2.5 increase for groups that address helping the homeless, those with mental health or addiction and/or food insecurity. Also decreased funding to the airport. Increased traffic is very annoying—one of the main approaches seems to be right over our house.
- The library is the most important building for my family. I take my baby to
  different events and programs. I have learned so much thanks to all the books I
  have borrowed. I also attend the meditation sessions that have made such a
  positive impact in my mental health. I wish you can increase the budget for such
  a wonderful and very much needed facility.
- Take a closer look at snow removal where plows bury home owners driveways with Boulevard snow. My wife is a senior and I am not so we don't qualify for assistance when the plow literally buries us and we can't leave without digging out again and again.
- Show Oshawa residents you care about them below Rossland Road. Work to create a marina area that attracts housing, business and commercial space.
   Make downtown a safe place to eat and shop without worrying about if you are going to step on a needle or have your car broken into. Fix the roads (why should I live on a street where grass grows through the street and I have lost frontage of my front yard to plows and garbage trucks because there is no curbs and falling apart roads.
- City needs to be more fiscally responsible and stop the tax increases! Oshawa is becoming way too expensive to live in for property tax. With the significant growth, why are we not seeing savings with more taxes coming in? City needs to be more transparent to its residents. Roads where new developments are being built are not acceptable for conditions and volume. Conlin road is a great example of this.
- May good suggestion be acted on for little cost in this university town where a
  tesla, an Edison or a graham bell would not be allowed to teach lacking a
  required teacher certificate. Foster cottage business bringing back a culture of
  neighbours helping caring growing know how easily accessed by anyone at our
  local libraries....
- With open borders in hockey, create more team options for people that live locally getting displaced by players from other communities. Next, paths need to connect more of the city. The giant swath of green space that starts at Taunton and Grandview south through to Adelaide should have a path built into it. All the paths in the city - especially north - are sectional and not conducive to continuous walks, runs, biking etc. More trees need to be planted in northern neighbourhoods and with more care to ensure the trees survive. Not just sticking



them in the ground. Parks and playgrounds need more trees and to be funded with newer and more elaborate options like incredible play structures and workout stations like Whitby has done. In short, connect the city with paths through all the green space and wooded areas, make the city greener and more beautiful with more tree canopy and create more and better options to spend time outdoors encouraging play, exercise and sport. Finally, the roads in Oshawa are often terrible. Improve this. Our cars are getting wrecked.

- We need parking in the downtown core. The studies done were done when traffic
  and parking needs were at the lowest. We are drowning as business owners in
  the downcore core with a city that continues to raise our taxes to unmanageable
  amounts while providing limited services.
- Put direct feed cameras on Crossing Guards to DRPS. Images of the drivers plate, behaviour (such as cellphone use) could be better captured, along with speed. A small investment for a huge pay off. Speeding is rampant and the Crossing Guards are a valuable, yet overlooked resource.
- All of the Recreational Facilities are supposedly accessible, yes disabled people
  can get into the buildings; however there really is not much who can actually do
  once inside. Install gym equipment that is senior friendly. You are supposed to
  comply with WHO policy, but you just give lip service, and use COVID as an
  excuse.
- 1. More public transportation to reduce carbon emissions.
  - 2. Government website should be improved to be user friendly enough, e.g. "mywaterbill" which has bug to reject my computer operating system.
- Libraries help students, people that cannot afford internet or a computer home, people looking for jobs, children development, adults recreation, senior activities
- Please fix the roads!!!! and paint the intersection curbs orange so no gets hit trying to cross at the lights. Every intersection with traffic lights should have advanced green lights!
- Libraries are important. Please adjust for cost of living in your next budget.
- Plant only native perennials in City gardens, save money and do the green thing
  the City is so quick to say they are. Make developers pay for all the additional
  infrastructure we need because they make millions building. Funds external
  organizations especially the library and help citizens know all the things available
  there I was amazed when I looked into it
- Upload the Fire Services to the region. Too much duplication of services and administrations across the Region.
- Please lower property taxes! Unemployment is on the rise and thousands of people are being laid off daily. Now is not the time to increase our tax burden, it is time for you to lower it. Please cut spend wherever possible and lower our tax burden by at least a few thousand dollars per household.
- Lower spend and lower individual property taxation per household by a few thousand dollars per household. Lower salaries of the highest paid 8 government employees. Why are they being paid \$300,000 a year? They should be getting paid 150,000 a year or lower each. Government employees should not be getting



such high salaries by increasing individual tax payer burden. Invest in improving the road quality in downtown Oshawa and help the homeless who keep wandering all over downtown Oshawa and make it difficult for us to even go out there for a dinner and feel safe. Please cut your salaries and help the common people and the homeless instead!

- We need an Olympic size pool. This would generate revenue from hosting swim meets and competitions. There are several swim clubs in Durham that would benefit from this, and it would bring people to Durham. I understand this was in the works and it got cancelled previously. I think it's worth revisiting as an idea to bring in revenue.
- This was a really great exercise for me. I never appreciated how much goes into the city and I really appreciate all that you do. It was very challenging to decide which service would get money and which wouldn't. It be great if the province provides more funding for mental health to support our unhoused community members. I love the local libraries. They're very important to many members of our community so I'd like to see the city invest more in them. I appreciate the modernization of them and hope we continue to do so. I value the history of our city which they hold and the support they provide me in learning of my local city's history. Thank you for your consideration.
- Oshawa has the most on broken down roads. This should be a priority!! People are getting damage to their vehicles along with bicycles are having to veer into traffic as it is unsafe to travel close to curbs. We also need to have our bylaw and police departments working on getting non licensed motorized transportation (ie e-bikes, motorized bikes, electric scooters) off the roads!! All other vehicle that can travel over 30 km per hour must be plated and licensed driver. These operators are NOT obeying traffic laws, but are on the road. THIS IS A VERY BIG ISSUE!! Perhaps the safely of actual licensed, law obeying, drivers should start taking so priority
- Spending on some of the areas is poorly maintained. No actual coverage is
  provided and hence I would not advise anything where there hasn't been any
  improvement or goals are met to be maintained or increased.
- get taxes real
- time to reduce admin and reduce taxes
- reduce taxes!!!!!!
- staffing levels too high in many depts for work done. need roads addressed
- fix the roads and get a handle on the number of staff which drives costs
- To be honest I just wanted to say that what I would like to see is a rood paved in this city, any road. It might be a good idea to start with the roads entering Oshawa so people are not discouraged from coming here and doesn't reflect badly on the city.
- Enable homeschooling households to reclaim school board taxes since they do
  not benefit from the system. Also, allow separate irrigation water meters to avoid
  paying wastewater fees on outdoor use.



- roads repair/construct.....no special bus lanes or gondola
- we would love to see many more outdoor rinks in oshawa. updated tennis courts and parks!
- There needs to be a focus on getting the community involved in the city and seeking out local businesses, museums and events.
- Put money into community. For example, properly funding the library & museum so their staff can receive proper wages and they can improve programs and facilities. Spend Less money on large salaries for management staff, and more money towards programs that make Oshawa a great place to live.
- Fund museums and heritage and libraries more!!! They are so important to our city and learning and growing
- Improve school, smaller classroom size, more physical activities to keep kids healthy, more after school activities.
- Develop city square similar to European cities. Midtown Mall area, or behind RMG-old school area. Also, restaurant options (restaurants on stilts) in old Oshawa Marina space. And lastly, EV service (golf carts made to look like older model GM vehicles once built in Oshawa) from downtown to lakefront for tourists to enjoy our beautiful city corridors and green space. At present, we have enjoyed seeing the city being beautified before our very eyes. Congratulations to those responsible for all the upgrades.
- Mandate departmental heads to improve efficiency and save funding. Distribute budget surplus to departmental heads to use for their discretion. Get sponsorship for all public events. Give them free booth space for their promotions.
- Spend more on mental health and the un-housed.
- Meadow Street in Oshawa requires reconstruction. The street is literally falling apart and we are the only street in the Kedron area without access to connect to city wastewater sewers. Our septic systems are failing because they are almost 60 years old and living in the city, it would be inconceivable to replace the old septic systems with new ones, especially when city sewers exist at each end of our street. The homeowner petition for this was approved in 2021 and I understand that the Meadow Street reconstruction budget was turned down in 2025. How can this be as it has been on the city's book plan for 10 years? It is time that this reconstruction is approved, please for 2026, at the latest. Thank you, [ Redacted ]
- Please work on Oshawa downtown, roads and stop crimes and make the city better. Thanks.
- My taxes went up \$500 this past year alone to just under 8k...who can keep this
  pace up? My parents live in Toronto -- bigger property and only \$4800... Please,
  please try and be as efficient as possible with our taxes because its the highest
  around.
- Start a kayak rental operation for residents.