



2025 Year in Review

REPORT TO THE COMMUNITY

HOPA

P O R T S

Canada 

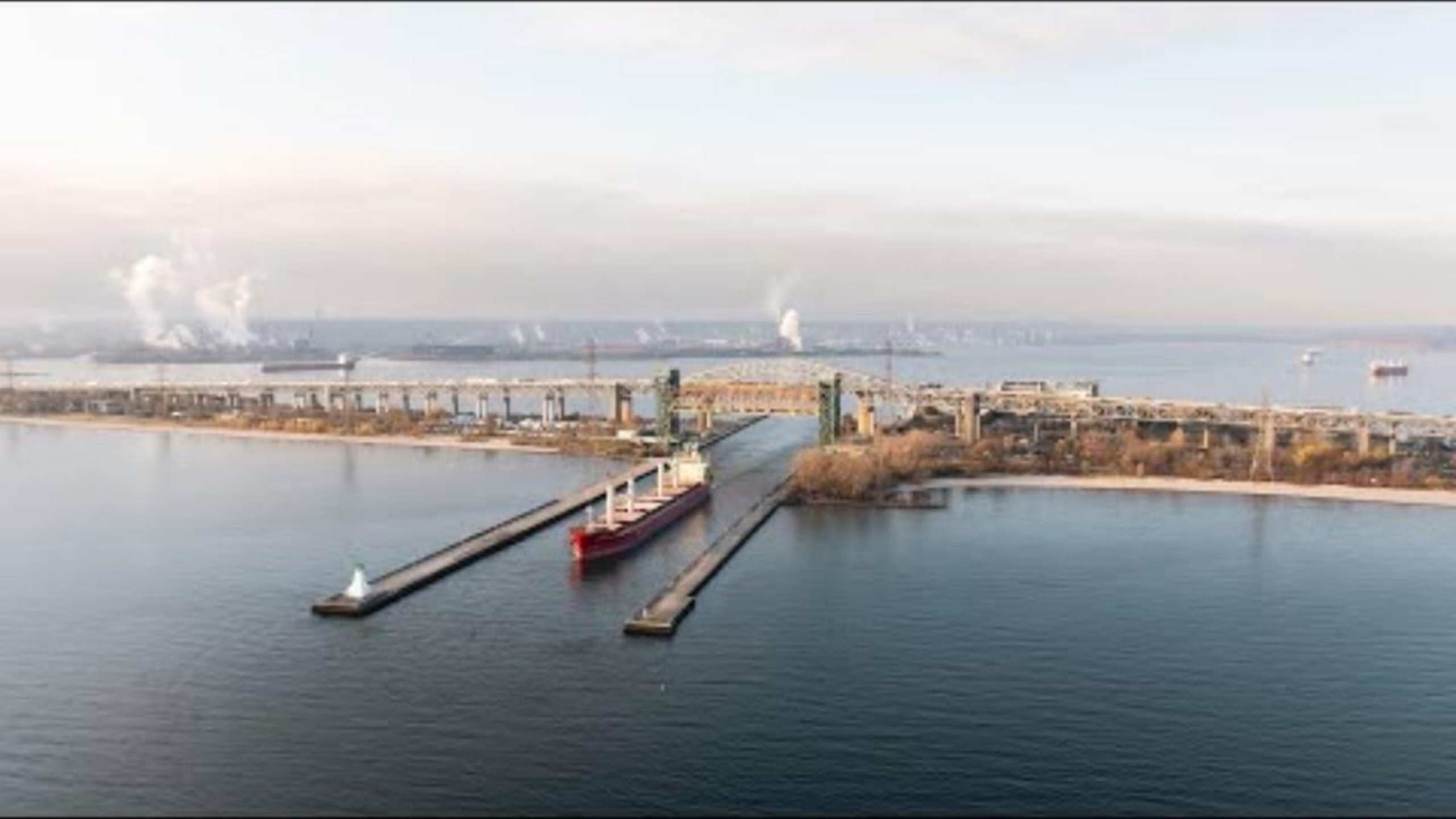


LAND ACKNOWLEDGEMENT

HOPA Ports recognizes, with gratitude and respect, our presence on the traditional territories of the Haudenosaunee, Anishinaabe and Huron-Wendat Nations.

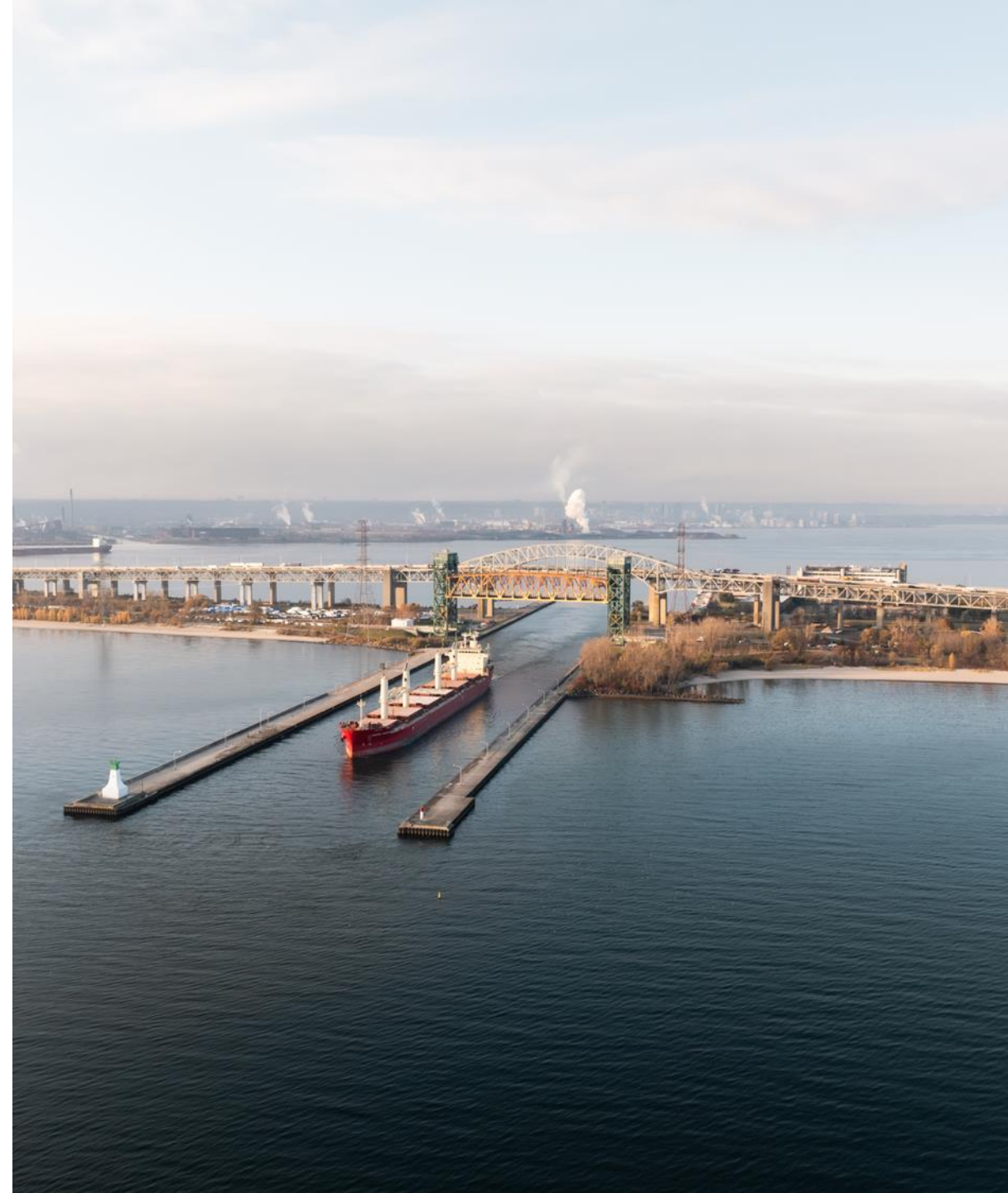
We acknowledge that HOPA's port lands are, in Hamilton and Niagara, situated on the treaty territory of the Mississaugas of the Credit First Nation, under the Between the Lakes Treaty and the Dish With One Spoon Wampum Agreement; and in Oshawa on the territory covered by the Williams Treaties.

We stand with our Indigenous neighbours in celebrating and protecting the lands and waters of the Great Lakes, and all they provide: life, resources, transportation and trade.



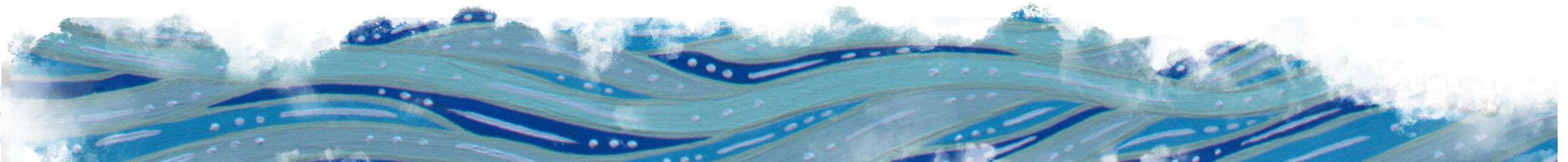
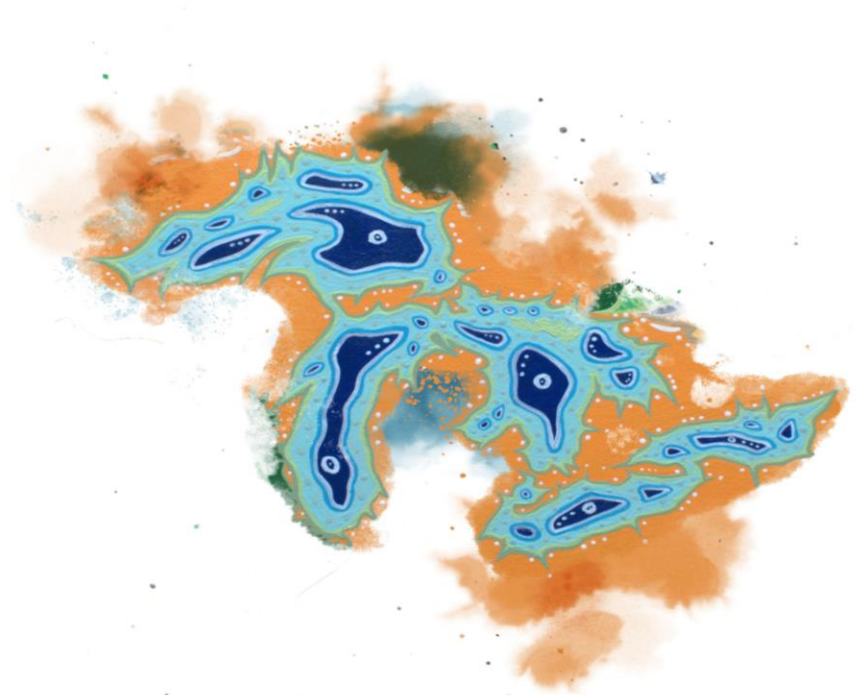
WHO WE ARE:

HOPA Ports manages a connected network of ports and marine-industrial lands that help move the goods Ontario depends on, strengthening jobs, businesses, and economies.



AN ECONOMIC CENTRE

The Great Lakes region is
one of the world's most
powerful economic and
population centres





The Diversification Strategy

72%

Current U.S. export share



55%

Target export share

≈ Currently $\frac{1}{4}$ of Canadian GDP tied to one market

Increase overseas exports by 50%

HOPA INVESTS IN CANADA-MADE SOLUTIONS



Of the **\$39.8M** of HOPA's capital expenditures that were completed in 2025, **90%** of the funds were used to secure Canadian goods and services.

FINANCIAL & ECONOMIC SUSTAINABILITY



HOPA PORTS: REGIONAL ECONOMIC IMPACT



CARGO

**\$4+ Billion in cargo moves
through HOPA's integrated
port network**



JOBS

**2400+ people work on-site
at HOPA Ports' facilities
in Ontario**

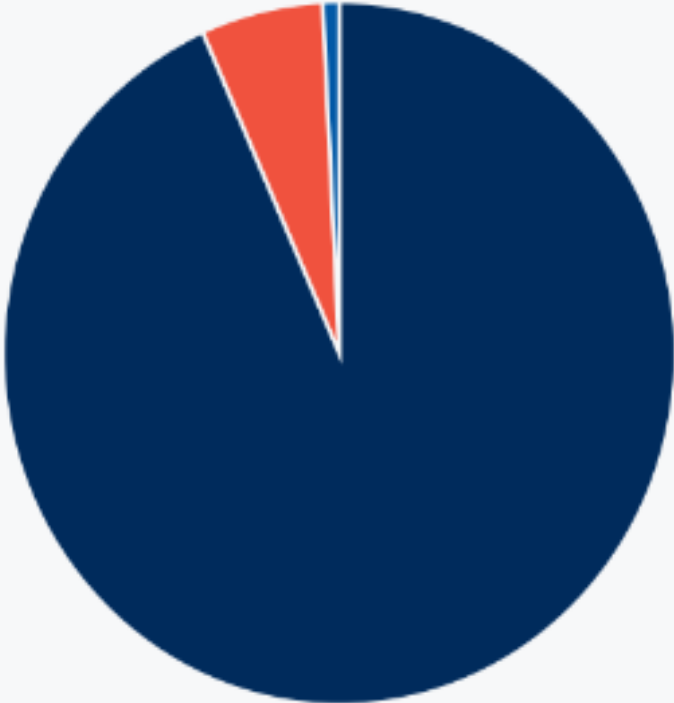


ECONOMY

**40,000 jobs in Ontario
Support for key industries**

2025 Cargo Commercial Value by Location

Hamilton \$3,741M
Oshawa \$238M
Thorold \$30M



Cargo moving through HOPA's port network accounts for 30% of all traffic on the Great Lakes-St. Lawrence Seaway System, highlighting the essential role modern, trade-enabling infrastructure plays in powering Ontario's economy.

PORT OF HAMILTON

10.3 million MT
of cargo
592 vessel calls
in 2025
Value of cargo:
\$3.74 Billion

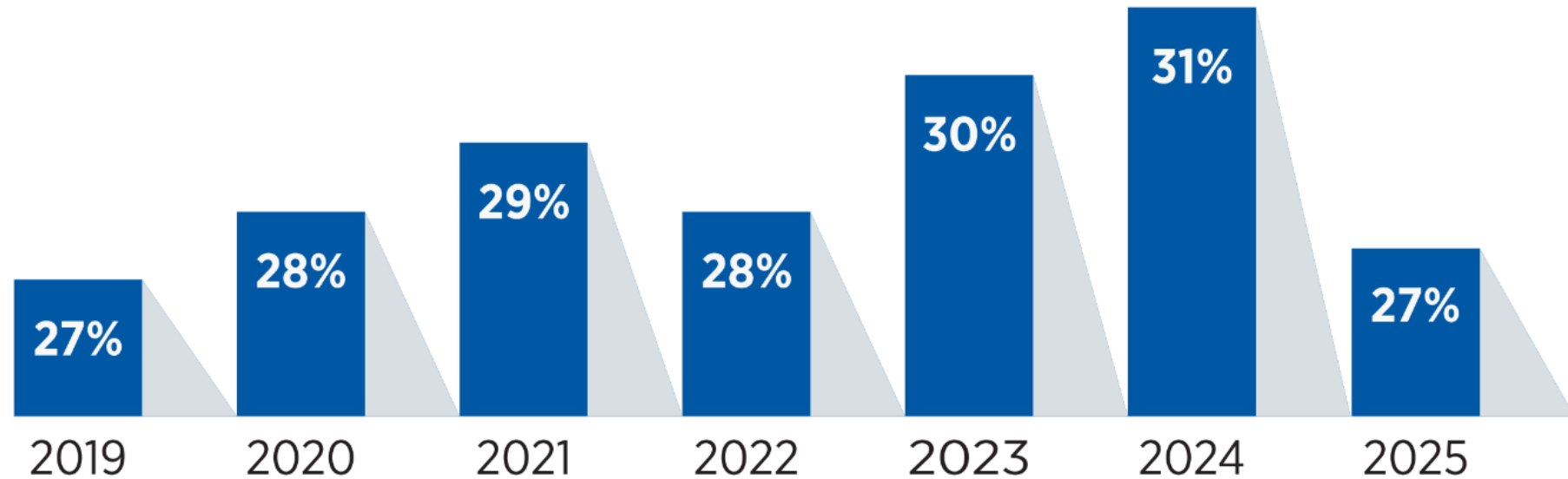
PORT OF OSHAWA

464,000 MT
of cargo
72 vessel calls
in 2025
Value of cargo:
\$238 Million

THOROLD HUB

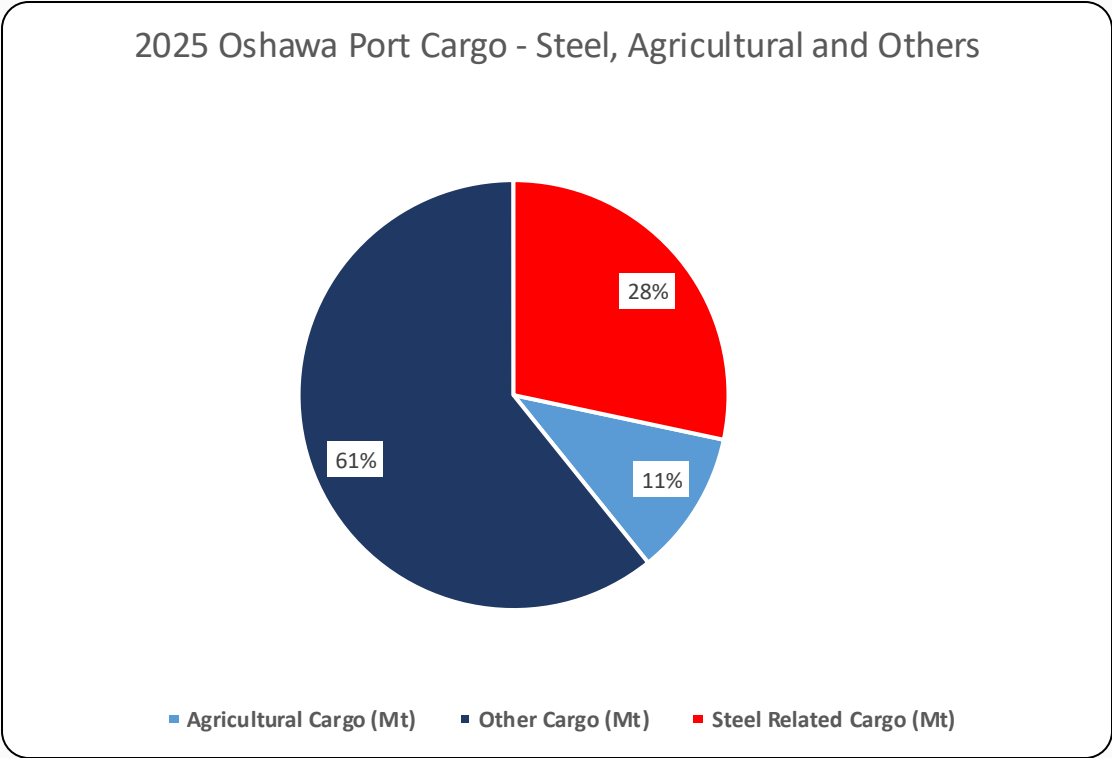
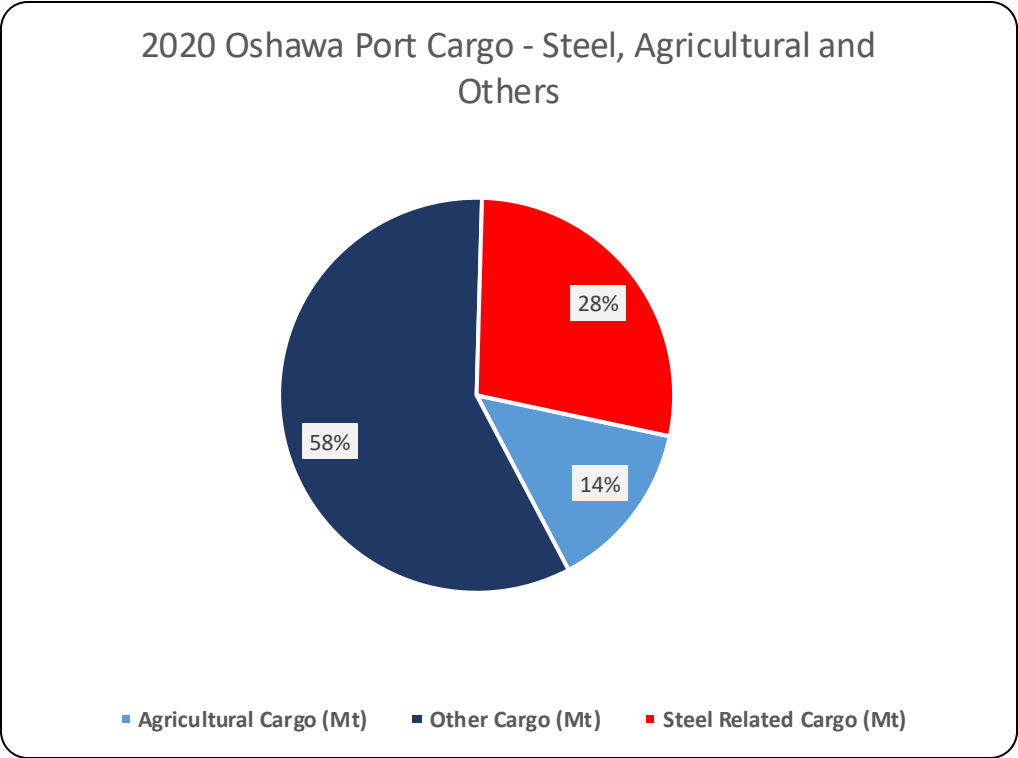
116,500 MT
of cargo
9 vessel calls
in 2025
Value of cargo:
\$30 Million

HOPA Cargo as a Proportion of Seaway Total



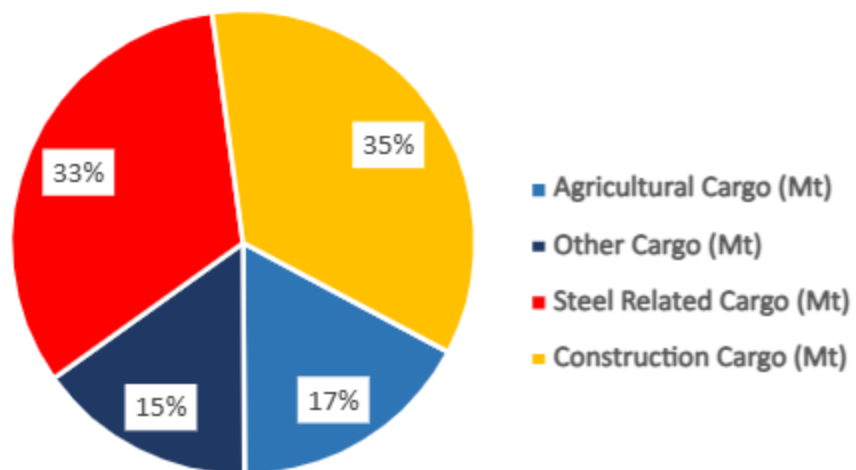
Cargo moving through HOPA's port network accounts for 30% of all traffic on the Great Lakes-St. Lawrence Seaway System, highlighting the essential role modern, trade-enabling infrastructure plays in powering Ontario's economy.

2020 vs 2025 OSHAWA CARGO MIX

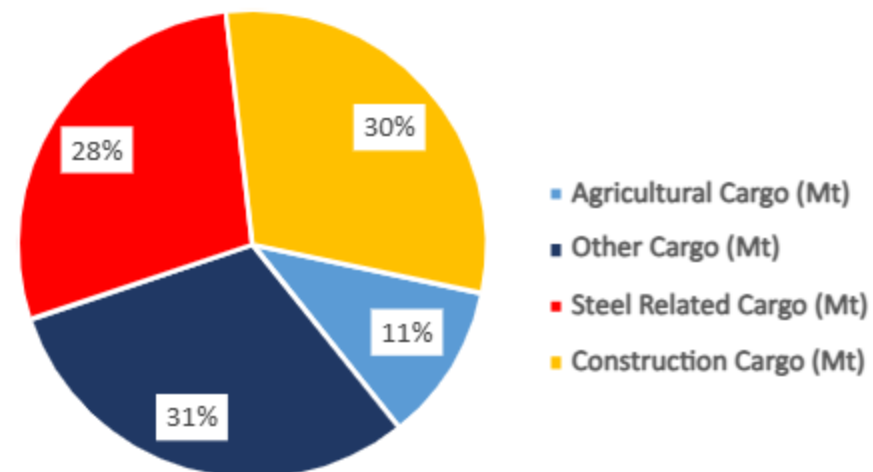


2024 vs 2025 OSHAWA CARGO MIX

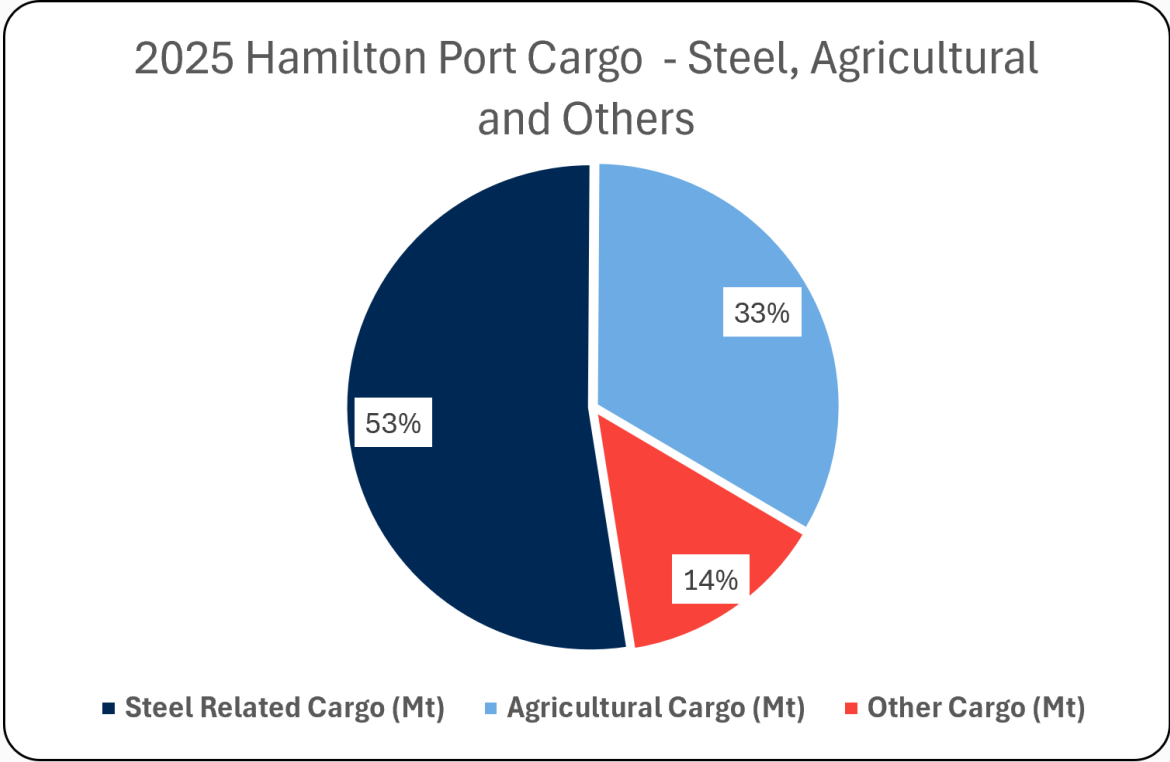
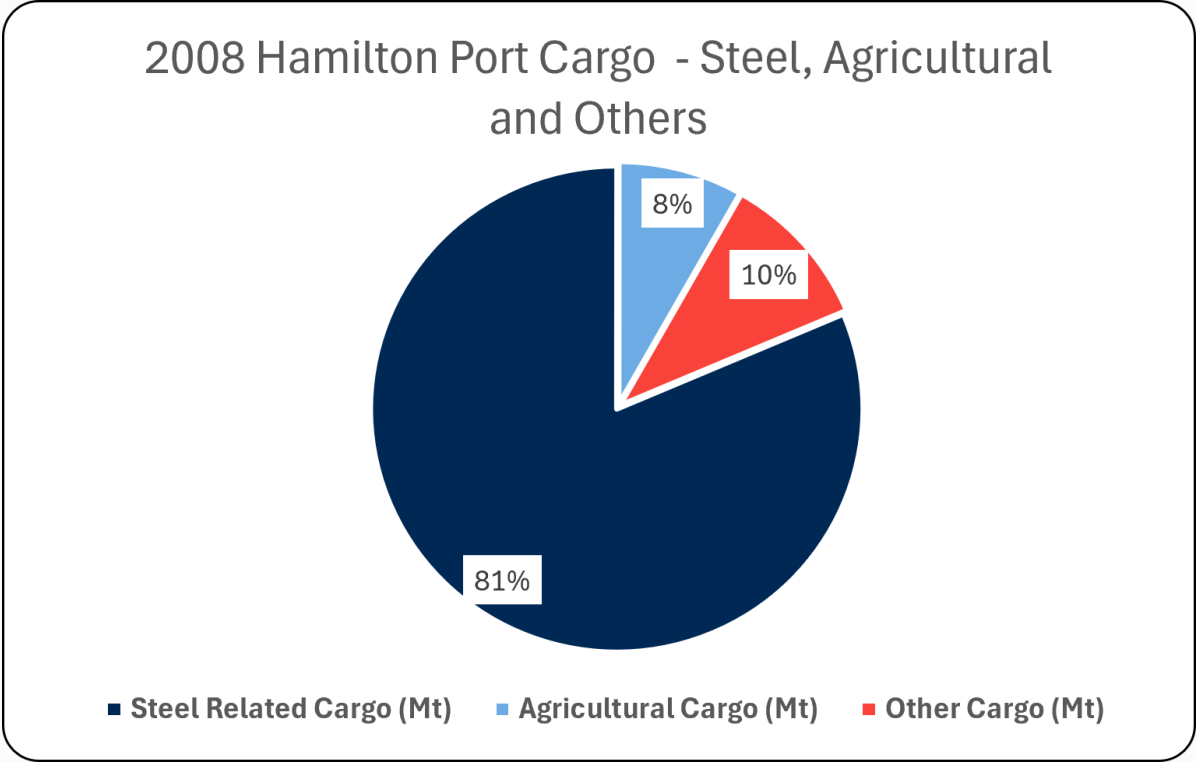
2024 Oshawa Port Cargo- Steel, Agricultural, Construction and Others



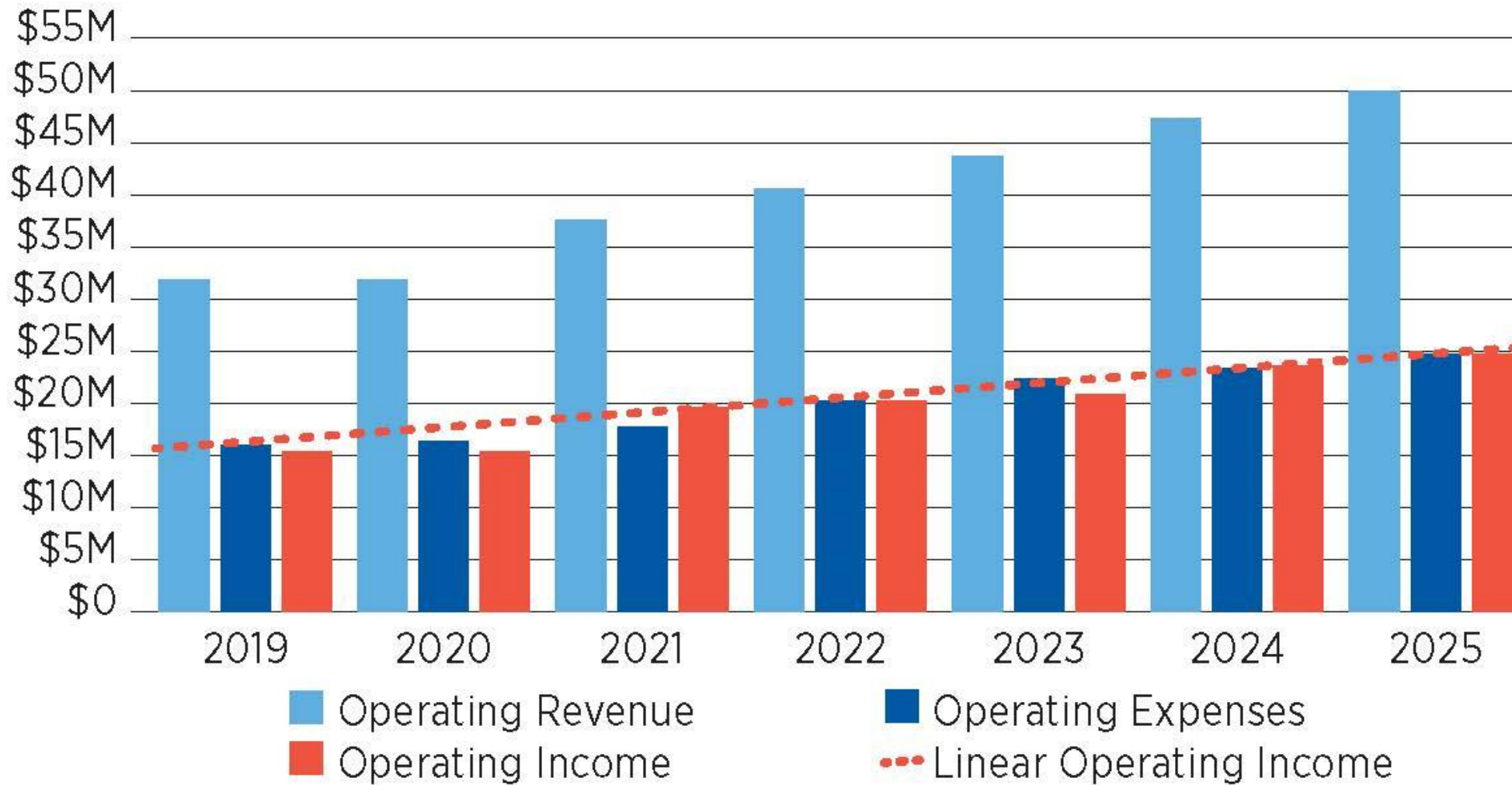
2025 Oshawa Port Cargo- Steel, Agricultural, Construction and Others



2008 vs 2025 HAMILTON CARGO MIX

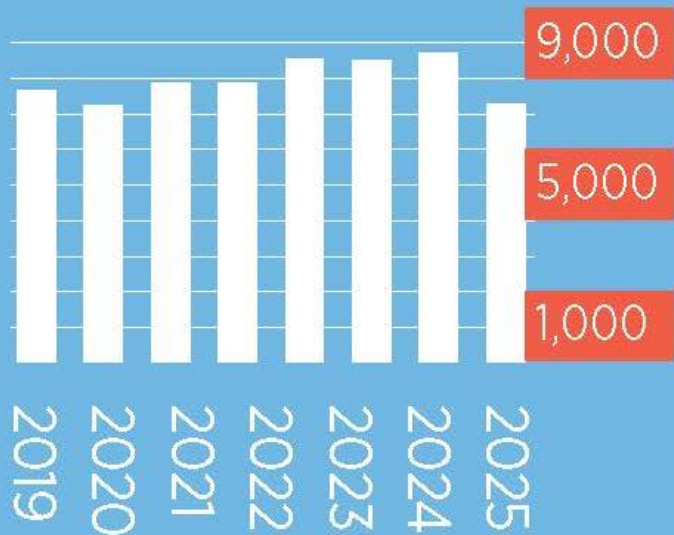


Operating Revenue, Expenses and Income



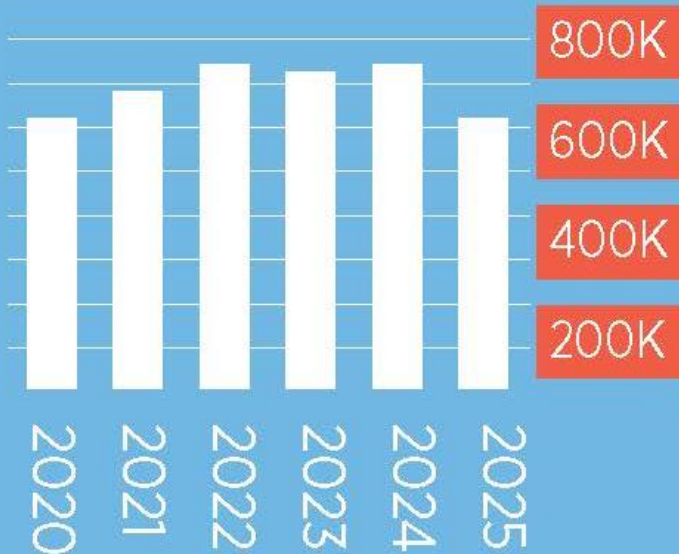
In 2025, a total of 7,280 rail cars moved 627,199 metric tonnes of cargo through through our port network.

HOPA Rail Car Count



Total rail cars:
7,280

HOPA Rail Cargo Tonnage (MT)



Total tonnage (MT):
627,199



INVESTING IN PORT INFRASTRUCTURE



CAPITAL INFRASTRUCTURE HIGHLIGHTS

HOPA IS:

Self-sustaining and profitable

Funded by our own operations

In 2025, HOPA invested approx. **\$40 MILLION** in capital infrastructure across our port network.

REIMAGINING INDUSTRIAL LANDS FOR A MORE RESILIENT ONTARIO



NOTABLE PROJECTS

PORT OF OSHAWA:

FAREWELL STREET & HARBOUR ROAD

- Reconstruction of primary access routes
- Supported by the National Trade Corridors Fund (NTCF)
- Includes new roadways, stormwater, electrical and security upgrades





PORT OF OSHAWA CARGO MIX

NOTABLE PROJECTS

PORT OF HAMILTON: SUCRO CAN SUGAR REFINERY

- Open in 2026
- \$135 million CAD investment supported by \$100+ million HOPA investment
- 1 million MT refining capacity
- 85% of sugar sold in Canada is to food manufacturers.
- 120 food ingredient companies in Hamilton, supporting about 9,500 jobs.



STRENGTHENING HAMILTON'S ROLE

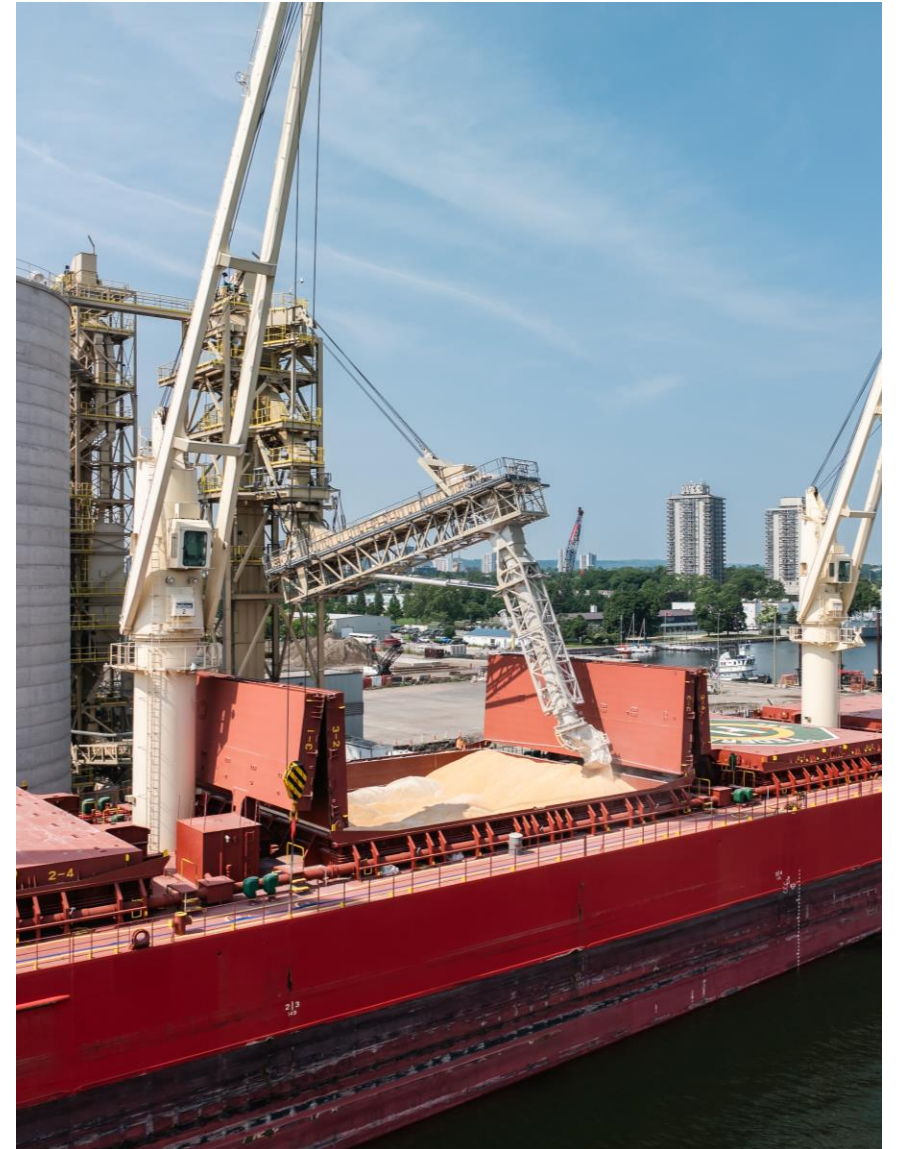
PORT OF HAMILTON: GLOBAL AGRI-FOOD HUB

Parrish & Heimbecker Expansion

- Two new storage silos to handle feed ingredients: Soymeal, Distillers Dried Grains, and Wheat.
- Third flour mill (first opened in 2017) completed in 2025
- Hamilton's \$1 Billion agri-food cluster is the city's second largest food manufacturing sector.



Agri-food now represents over 30% of all cargo moving through the port, up from just 9% in 2008



STRENGTHENING HAMILTON'S ROLE IN CANADA'S SUPPLY CHAIN

PORT OF HAMILTON: FEDERAL APPROVAL FOR NEW INLAND RAIL CONTAINER OPERATION



“Container capacity in Hamilton has been advancing, and this milestone reinforces Hamilton’s role as a dependable inland gateway serving manufacturers, exporters, and consumers across Ontario,” said Amandeep Kaloti, CEO of Hamilton Container Terminal.

ENVIRONMENTAL SUSTAINABILITY



ENVIRONMENTAL SUSTAINABILITY AT HOPA PORTS

OUR COMMITMENT TO SUSTAINABILITY



“What makes these projects meaningful is that they’re practical and scalable. Across our port network, we’re focused on finding innovative ways, big and small, to reduce environmental impacts and make steady, measurable progress year after year.”

-Sara Yonson,
Environment Manager
at HOPA Ports.

GREEN MARINE RESULTS 2025

AIR EMISSIONS - GREENHOUSE GASES



AQUATIC ECOSYSTEMS



COMMUNITY IMPACTS



COMMUNITY RELATIONS



ENVIRONMENTAL LEADERSHIP



SPILL PREVENTION AND STORMWATER MANAGEMENT

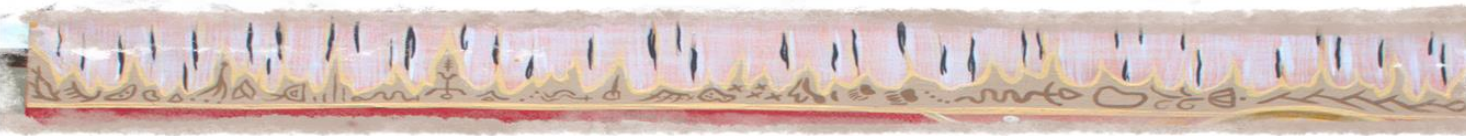


WASTE MANAGEMENT



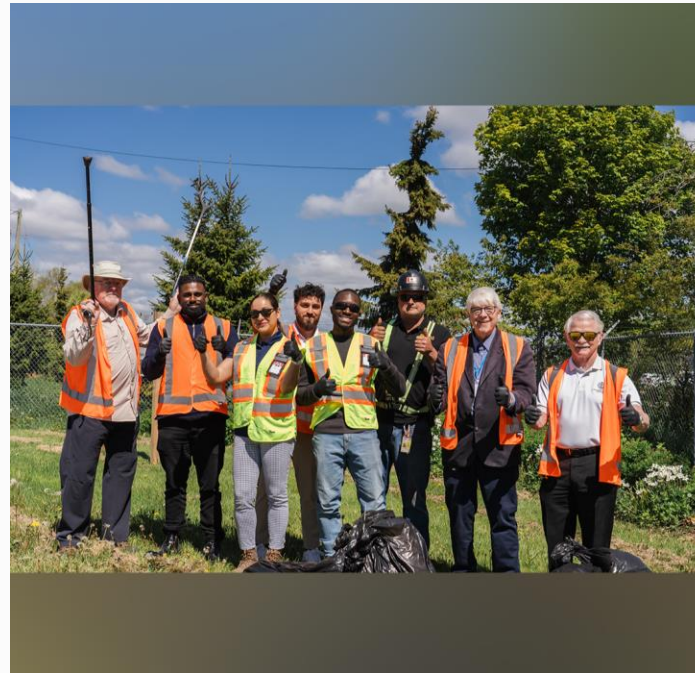
ENVIRONMENTAL LEADERSHIP

ENVIRONMENTAL STEWARDSHIP GUIDES EVERY ASPECT OF HOPA'S WORK



COMMUNITY

PORT OF OSHAWA: TEAM UP TO CLEAN UP!



ENVIRONMENTAL INNOVATION

HOPA INVESTS \$250K ANNUALLY TO SUPPORT TENANT-LED ENVIRONMENTAL PROJECTS



PARKLAND



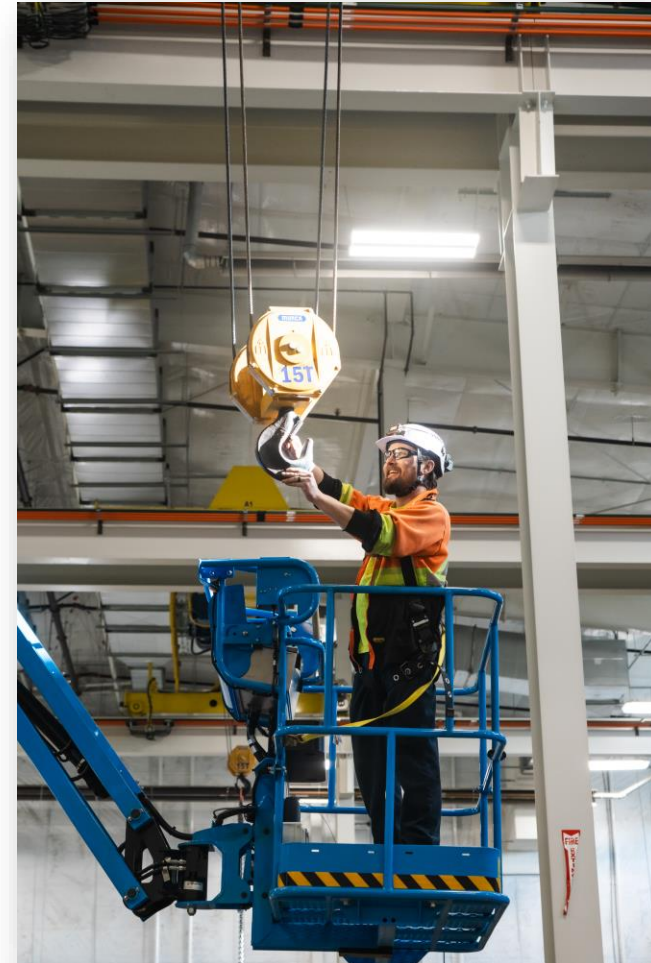
ONTARIO SHIPYARDS



**SOLETACHE BACHY
CANADA (SBC)**



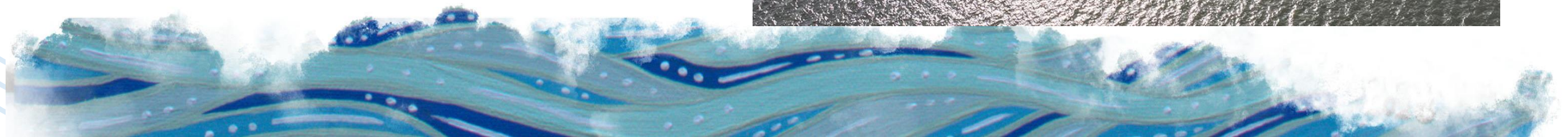
LOGISTEC HAMILTON



ENVIRONMENT

RANDLE REEF SEDIMENT REMEDIATION

This project brings the City of Hamilton one step closer to a cleaner, more sustainable harbour; one that



COMMUNITY PARTNERSHIPS



BUILDING COMMUNITY

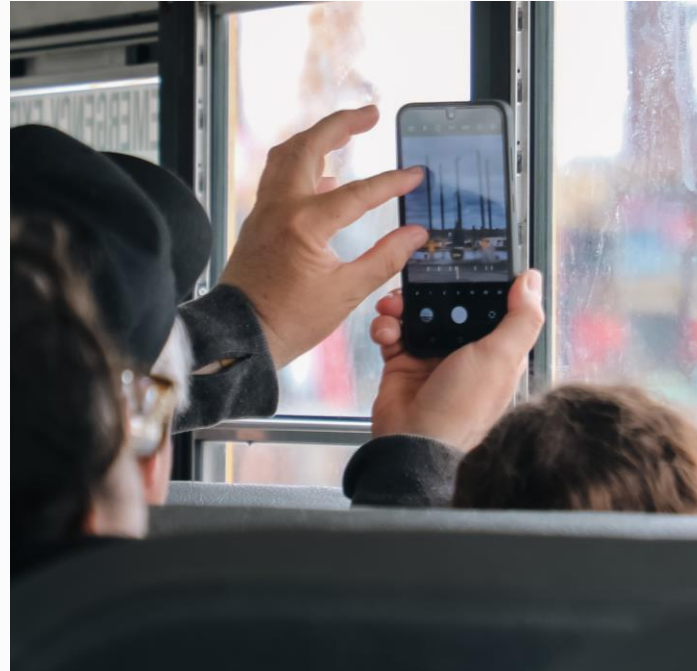
COMMUNITY ENGAGEMENT:

BUILDING PORT CITY PRIDE IN OUR COMMUNITIES



COMMUNITY

PORT OF OSHAWA: DOORS OPEN



HOPA PORTS

AWARDS & ACCOLADES

HOPA PORTS RECOGNIZED FOR LEADERSHIP AND COMMUNITY IMPACT

**CPRS HAMILTON:
PINNACLE AWARDS FOR STRATEGIC
COMMUNICATIONS**

**GREATER NIAGARA CHAMBER OF
COMMERCE:
INNOVATIVE LEADER AWARD**

**CN ECOCONNEXIONS PARTNERSHIP
PROGRAM**





HAMILTON-NIAGARA TOP EMPLOYERS

HOPA PORTS RECOGNIZED AS A TOP EMPLOYER FOR FIFTH CONSECUTIVE YEAR

This achievement underscores HOPA's ongoing dedication to creating a workplace where employees feel supported, respected, and deeply connected to the communities they serve.



VISION FORWARD



VISION FORWARD

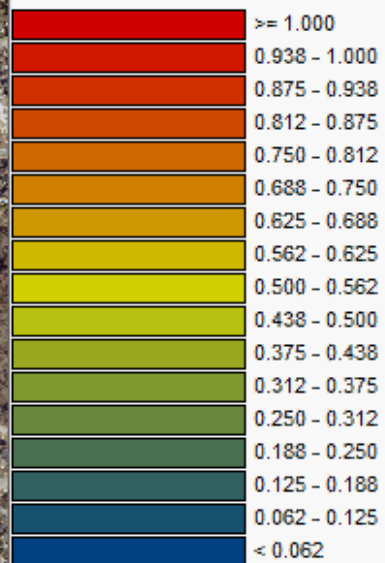
PORT OF OSHAWA

Inner Harbour West CDF Design

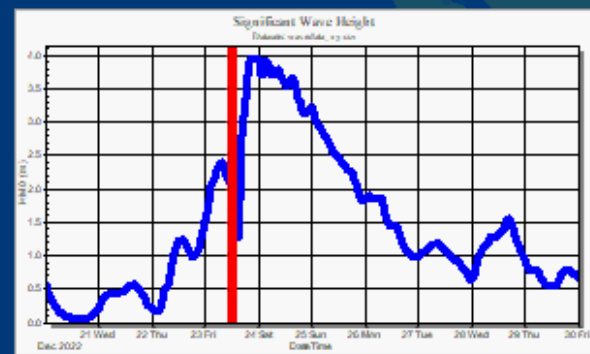


12-23-22 12:00:00

Current Speed [m/s]



Wave Direction



VISION FORWARD

SAULT STE. MARIE

A Nation-building trade corridor



CANADA CLEAN FUELS

Port Colborne Multimodal Hub

- Biodiesel Fueling Facility
- Great Lakes Centre
- Marina Operations



PORT OF HAMILTON: BIODIESEL

- Converts used cooking oil, animal fat and crushed seed oil into biodiesel
- Stable business (HOPA tena 20+years
- \$70+ million invested
- ~60 M liter capacity: high eff
- Current ownership 51% Harl /49% World Energy (U.S.)
- 33 jobs on-site / 134 indirect



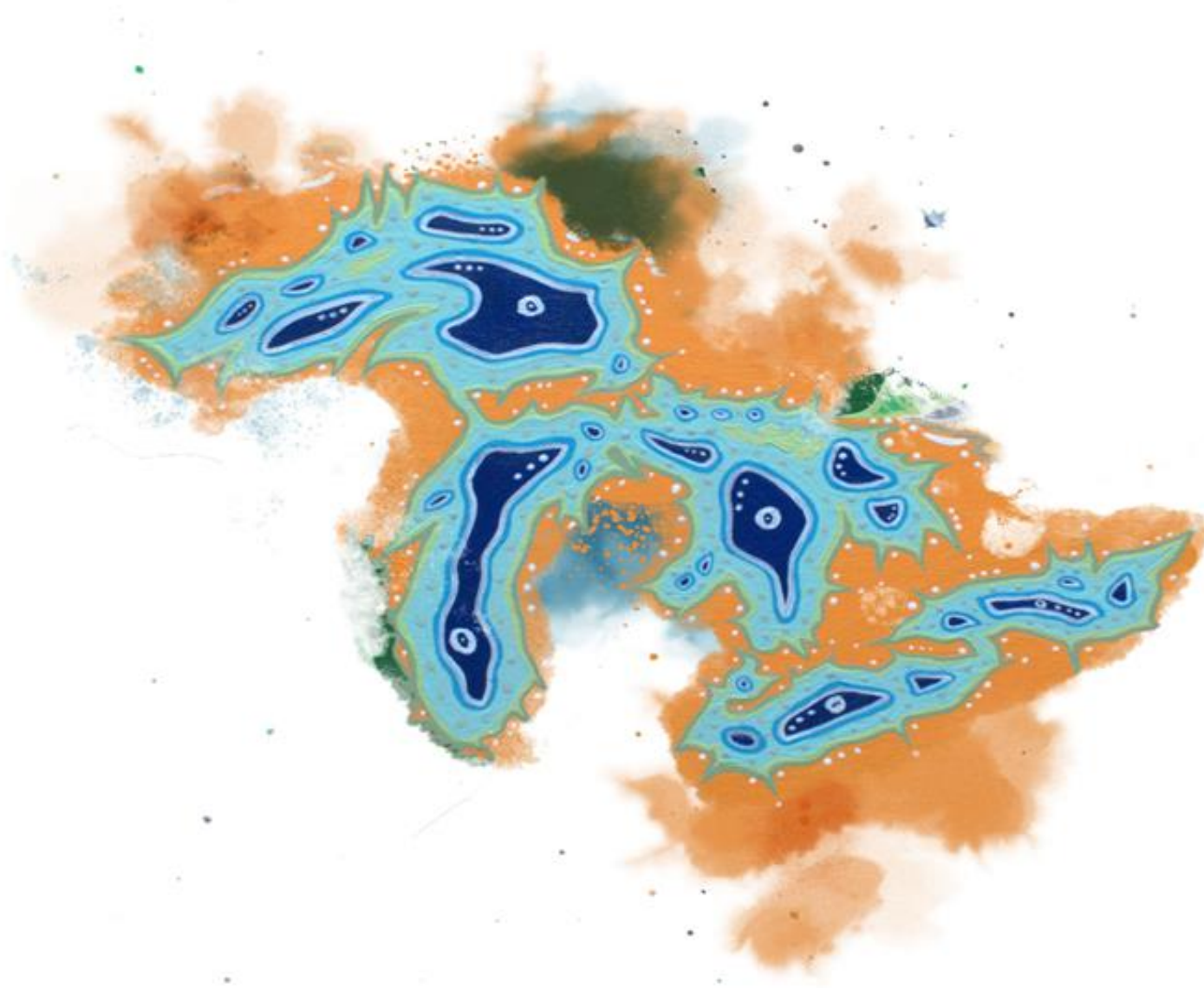


CANADA STRONG

- Trade Diversification Corridors Fund (TDCF)
- Canada Strong Fund
- Importance of Ports



VISION FORWARD: THE ECONOMIC POWER OF THE GREAT LAKES



THANK YOU

STAY IN TOUCH



@HOPAports



@HamiltonOshawaPortAuthority



@hopaports



Hamilton Oshawa Port Authority

community@hopaports.ca

